



**REQUEST FOR DECISION**

<b>COUNCIL DATE</b>	<b>November 22, 2021</b>
<b>SUBJECT</b>	<b>2021 Q3 Financial Reports</b>
<b>ORIGINATING DEPARTMENT</b>	<b>Corporate Services</b>
<b>AGENDA ITEM</b>	<b>8.1</b>

---

**BACKGROUND/PROPOSAL:**

Included are the four quarterly schedules outlining the revenues and expenses for each department, cash balances, Restricted Surplus provisions, and capital expenditures as at September 30, 2021.

**DISCUSSION/OPTIONS/BENEFITS/DISADVANTAGES:**

Revenue and Expenses: The presented information was combined on a pro-forma basis and includes comparison data for the same time frame in 2020, as well as corresponding budget information.

Cash Balances: As at September 30, 2021, there is approximately \$3.6M in the operating account, which is comparable to the previous quarter ending balance. There is also approximately \$863k in investment accounts and \$6.3M in Restricted Surplus identified accounts, for total holdings of just under \$10.8M.

Restricted Surplus Accounts: These accounts are a mechanism to track resources allocated by Council towards specific projects or for future life-cycling expenditures and emergent issues. The resources identified are not intended to reflect a specific bank account balance, as they may incorporate various accounts or investments.

Capital Expenditures: project specific comments are included in the schedule

**ALIGNMENT WITH STRATEGIC PLAN**

Strategic Priority 1. Sustainable Governance

- 1.1 Improve communication and transparency with our stakeholders.

**ADMINISTRATION RECOMMENDATIONS:**

That Council accept the Q3 2021 Quarterly Financial Reports, as information.

**MOTION:**

That the Town of Sundre Council accept the Q3 2021 Quarterly Financial Reports, as information.

Date Reviewed: November 22, 2021

CAO: *Linda Nelson*

**Town of Sundre**  
**2021 Quarterly Pro-Forma Statement of Revenue and Expenses**

**SUMMARY**

	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	<u>2021</u> <u>YTD</u>	<u>2020</u> <u>YTD</u>	<u>YTD</u> <u>Budget</u>	<u>Variance (Budget V. Actual)</u> <u>(Over) / Under Budget</u>
<b>Taxes and Other Revenue</b>								
Municipal Taxes	-	4,766,378	(6,752)	-	4,759,626	4,766,599	3,429,312	1,330,314
FortisAlberta Franchise Fee	39,954	54,856	57,214	-	152,024	139,240	150,000	2,024
MSI - Operating	-	-	-	-	-	-	30,000	(30,000)
<b>Total Taxes and Other Revenue</b>	<b>39,954</b>	<b>4,821,234</b>	<b>50,462</b>	<b>-</b>	<b>4,911,650</b>	<b>4,905,839</b>	<b>3,609,312</b>	
<b>Less Interest, Requisitions and Transfers</b>								
ASFF & MVSH Requisitions	(341,044)	(304,704)	(36,340)	-	(682,088)	(753,200)	-	(682,088)
Interest on Long-Term Debt	(33,098)	(37,339)	(64,079)	-	(134,516)	(180,984)	(153,750)	19,234
Provincial Police Funding Model	-	(56,839)	-	-	(56,839)	-	(60,000)	3,161
FortisAlberta Infrastructure Reserve Transfer	-	-	-	-	-	-	-	-
<b>Total Taxes and Other Revenue for Operations</b>	<b>(334,188)</b>	<b>4,422,352</b>	<b>(49,957)</b>	<b>-</b>	<b>4,038,207</b>	<b>3,971,655</b>	<b>3,395,562</b>	
<b>Net Operational Excess/(Shortfall)</b>								
11 - Legislative	(41,172)	(78,168)	(86,403)	-	(205,743)	(202,582)	(318,218)	112,475
12 - Corporate Services	(9,081)	(146,459)	(73,312)	-	(228,852)	(273,166)	(367,735)	138,883
17 - Census	-	-	-	-	-	-	-	-
18 - Elections	-	-	4,781	-	4,781	-	(750)	5,531
21 - Municipal Enforcement	(25,483)	(27,862)	(30,737)	-	(84,082)	(92,513)	(91,784)	7,702
23 - Fire	29,156	(86,530)	(477)	-	(57,851)	65,707	(59,389)	1,538
24 - Emergency Management	(7,300)	(10,413)	(10,900)	-	(28,613)	(26,179)	(39,988)	11,375
26 - Animal Control	205	(6,375)	(10,222)	-	(16,392)	(12,780)	(14,874)	(1,518)
32 - Roads	(59,711)	(79,217)	(142,722)	-	(281,650)	(245,643)	(368,758)	87,108
35 - Shop	(76,995)	(64,964)	(47,556)	-	(189,515)	(155,476)	(205,511)	15,996
41 - Water	138,914	130,901	120,251	-	390,066	397,484	252,806	137,260
42 - WasteWater	101,331	73,214	136,649	-	311,194	385,782	252,404	58,790
43 - Solid Waste	35,987	18,168	12,211	-	66,366	62,210	66,939	(573)
51 - FCSS	-	-	(32,770)	-	(32,770)	(32,770)	(32,770)	-
61 - Planning & Development	(37,851)	(51,951)	(55,711)	-	(145,513)	(161,171)	(242,103)	96,590
63 - Economic Development	(11,243)	(70,126)	(99,250)	-	(180,619)	(149,594)	(205,406)	24,787
75 - Library	(47,715)	(34,406)	(30,536)	-	(112,657)	(80,344)	(97,500)	(15,157)
77 - Sundre Community Centre	(17,184)	19,887	(15,611)	-	(12,908)	(14,137)	(37,569)	24,661
80 - Arena	(67,130)	40,340	(86,537)	-	(113,327)	(73,669)	(75,490)	(37,838)
82 - Greenwood Campground	(9,860)	(112)	19,282	-	9,310	(5,942)	(26,038)	35,348
84 - Parks	(33,528)	(4,607)	(68,320)	-	(106,455)	(61,576)	(127,195)	20,740
85 - Recreation & Culture	(66,359)	170,959	(71,966)	-	32,634	18,882	100	32,534
86 - Community Services	(22,804)	10,700	(60,844)	-	(72,948)	(49,120)	(88,410)	15,462
87 - Trails	(13,735)	16,987	(9,238)	-	(5,986)	(2,259)	(23,518)	17,532
89 - Outdoor Recreation	(14,679)	19,566	(21,655)	-	(16,768)	(1,348)	(35,829)	19,061
91 - Gas	240,264	(62,989)	75,175	-	252,450	280,707	204,381	48,069
<b>Total Net Operational Excess/(Shortfall)</b>	<b>(15,973)</b>	<b>(223,457)</b>	<b>(586,418)</b>	<b>-</b>	<b>(825,848)</b>	<b>(429,497)</b>	<b>(1,682,205)</b>	
<b>Year End Surplus/(Deficit)</b>	<b>(350,161)</b>	<b>4,198,895</b>	<b>(636,375)</b>	<b>-</b>	<b>3,212,359</b>	<b>3,542,158</b>	<b>1,713,358</b>	

**Town of Sundre**  
**2021 Quarterly Pro-Forma Statement of Revenue and Expenses**

00 - General Services / Taxation

	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	<u>2021</u> <u>YTD</u>	<u>2020</u> <u>YTD</u>	<u>YTD</u> <u>Budget</u>	<u>Variance (Budget V. Actual)</u> <u>Over / (Under) Budget</u>
Revenues								
Municipal Taxes	-	4,766,378	(6,752)	-	4,759,626	4,766,599	3,429,312	1,330,314
FortisAlberta Franchise Fee	39,954	54,856	57,214	-	152,024	139,240	150,000	2,024
MSI - Operating	-	-	-	-	-	-	30,000	(30,000)
Expenses								
Requisitions	(341,044)	(304,704)	(36,340)	-	(682,088)	(753,200)	-	(682,088)
Interest on Long-Term Debt	(33,098)	(37,339)	(64,079)	-	(134,516)	(180,984)	(153,750)	19,234
Provincial Police Funding Model	-	(56,839)	-	-	(56,839)	-	(60,000)	3,161
FortisAlberta Infrastructure Reserve Transfer	-	-	-	-	-	-	-	-
Surplus (Deficit)	(334,188)	4,422,352	(49,957)	-	4,038,207	3,971,655	3,395,562	

**Town of Sundre**  
**2021 Quarterly Pro-Forma Statement of Revenue and Expenses**

**11 - Legislative Services**

	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	<u>2021</u> <u>YTD</u>	<u>2020</u> <u>YTD</u>	<u>YTD</u> <u>Budget</u>	<b>Variance (Budget V. Actual)</b> <b>Over / (Under) Budget</b>
Revenues	-	-	-	-	-	90	-	-
Expenses								
Salaries & Wages	(30,469)	(65,748)	(71,071)	-	(167,288)	(144,616)	(255,668)	88,380
Contracted Services	(2,168)	(1,102)	(3,843)	-	(7,113)	(33,940)	(18,375)	11,262
Materials & Supplies	(8,535)	(11,318)	(11,489)	-	(31,342)	(24,116)	(44,175)	12,833
Utilities	-	-	-	-	-	-	-	-
Transfers to Local Organizations	-	-	-	-	-	-	-	-
Surplus (Deficit)	(41,172)	(78,168)	(86,403)	-	(205,743)	(202,582)	(318,218)	

**Town of Sundre**  
**2021 Quarterly Pro-Forma Statement of Revenue and Expenses**

12 - Corporate Services

	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	<u>2021</u> <u>YTD</u>	<u>2020</u> <u>YTD</u>	<u>YTD</u> <u>Budget</u>	<b>Variance (Budget V. Actual)</b> <b>Over / (Under) Budget</b>
Revenues	73,234	22,115	52,872	-	148,221	83,470	96,875	51,346
Expenses								
Salaries & Wages	(34,806)	(42,591)	(49,469)	-	(126,866)	(121,922)	(138,991)	12,125
Contracted Services	3,478	(61,832)	(32,440)	-	(90,794)	(98,078)	(136,125)	45,331
Materials & Supplies	(46,285)	(57,728)	(38,896)	-	(142,909)	(124,274)	(172,550)	29,641
Utilities	(4,702)	(6,423)	(5,379)	-	(16,504)	(12,362)	(16,944)	440
Transfers to Local Organizations	-	-	-	-	-	-	-	-
Surplus (Deficit)	(9,081)	(146,459)	(73,312)	-	(228,852)	(273,166)	(367,735)	

**Town of Sundre**  
**2021 Quarterly Pro-Forma Statement of Revenue and Expenses**

18 - Elections

	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	<u>2021</u> <u>YTD</u>	<u>2020</u> <u>YTD</u>	<u>YTD</u> <u>Budget</u>	<u>Variance (Budget V. Actual)</u> <u>Over / (Under) Budget</u>
Revenues	-	-	5,458	-	5,458	-	-	5,458
Expenses								
Salaries & Wages	-	-	-	-	-	-	-	-
Contracted Services	-	-	-	-	-	-	-	-
Materials & Supplies	-	-	(677)	-	(677)	-	(750)	73
Utilities	-	-	-	-	-	-	-	-
Transfers to Local Organizations	-	-	-	-	-	-	-	-
Surplus (Deficit)	-	-	4,781	-	4,781	-	(750)	

**Town of Sundre**  
**2021 Quarterly Pro-Forma Statement of Revenue and Expenses**

21 - Municipal Enforcement

	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	<u>2021</u> <u>YTD</u>	<u>2020</u> <u>YTD</u>	<u>YTD</u> <u>Budget</u>	<u>Variance (Budget V. Actual)</u> <u>Over / (Under) Budget</u>
Revenues	1,037	1,259	537	-	2,833	2,893	15,000	(12,167)
Expenses								
Salaries & Wages	(19,717)	(26,499)	(29,539)	-	(75,755)	(82,218)	(86,945)	11,190
Contracted Services	(339)	(1,548)	-	-	(1,887)	(1,292)	(550)	(1,337)
Materials & Supplies	(6,464)	(1,074)	(1,735)	-	(9,273)	(11,896)	(19,289)	10,016
Utilities	-	-	-	-	-	-	-	-
Transfers to Local Organizations	-	-	-	-	-	-	-	-
Surplus (Deficit)	(25,483)	(27,862)	(30,737)	-	(84,082)	(92,513)	(91,784)	

**Town of Sundre**  
**2021 Quarterly Pro-Forma Statement of Revenue and Expenses**

**23 - Fire Services**

	<u><b>Q1</b></u>	<u><b>Q2</b></u>	<u><b>Q3</b></u>	<u><b>Q4</b></u>	<u><b>2021 YTD</b></u>	<u><b>2020 YTD</b></u>	<u><b>YTD Budget</b></u>	<b>Variance (Budget V. Actual) Over / (Under) Budget</b>
Revenues	74,438	16,868	159,521	-	250,827	294,075	276,076	(25,249)
Expenses								
Salaries & Wages	(5,048)	(32,354)	(101,331)	-	(138,733)	(54,674)	(161,080)	22,347
Contracted Services	(2,847)	(13,273)	(6,745)	-	(22,865)	(69,001)	(30,022)	7,157
Materials & Supplies	(34,184)	(52,152)	(47,475)	-	(133,811)	(95,667)	(133,590)	(221)
Utilities	(3,203)	(5,619)	(4,447)	-	(13,269)	(9,026)	(10,773)	(2,496)
Transfers to Local Organizations	-	-	-	-	-	-	-	-
Surplus (Deficit)	29,156	(86,530)	(477)	-	(57,851)	65,707	(59,389)	



**Town of Sundre**  
**2021 Quarterly Pro-Forma Statement of Revenue and Expenses**

24 - Emergency Management

	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	<u>2021</u> <u>YTD</u>	<u>2020</u> <u>YTD</u>	<u>YTD</u> <u>Budget</u>	<b>Variance (Budget V. Actual)</b> <b>Over / (Under) Budget</b>
Revenues	-	-	-	-	-	-	-	-
Expenses								
Salaries & Wages	(6,561)	(9,243)	(10,337)	-	(26,141)	(20,038)	(30,388)	4,247
Contracted Services	-	-	-	-	-	-	-	-
Materials & Supplies	(739)	(1,170)	(563)	-	(2,472)	(6,141)	(9,600)	7,128
Utilities	-	-	-	-	-	-	-	-
Transfers to Local Organizations	-	-	-	-	-	-	-	-
Surplus (Deficit)	(7,300)	(10,413)	(10,900)	-	(28,613)	(26,179)	(39,988)	

**Town of Sundre**  
**2021 Quarterly Pro-Forma Statement of Revenue and Expenses**

26 - Animal Control

	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	<u>2021</u> <u>YTD</u>	<u>2020</u> <u>YTD</u>	<u>YTD</u> <u>Budget</u>	<b>Variance (Budget V. Actual)</b> <b>Over / (Under) Budget</b>
Revenues	5,165	371	387	-	5,923	5,767	6,650	(727)
Expenses								
Salaries & Wages	-	-	-	-	-	-	-	-
Contracted Services	(4,830)	(6,615)	(9,975)	-	(21,420)	(17,850)	(20,514)	(906)
Materials & Supplies	(130)	(131)	(634)	-	(895)	(697)	(1,010)	115
Utilities	-	-	-	-	-	-	-	-
Transfers to Local Organizations	-	-	-	-	-	-	-	-
Surplus (Deficit)	205	(6,375)	(10,222)	-	(16,392)	(12,780)	(14,874)	

**Town of Sundre**  
**2021 Quarterly Pro-Forma Statement of Revenue and Expenses**

32 - Roads

	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	<u>2021</u> <u>YTD</u>	<u>2020</u> <u>YTD</u>	<u>YTD</u> <u>Budget</u>	<u>Variance (Budget V. Actual)</u> <u>Over / (Under) Budget</u>
Revenues	22,964	102,419	24,181	-	149,564	150,869	146,375	3,189
Expenses								
Salaries & Wages	(60,813)	(79,947)	(89,997)	-	(230,757)	(227,881)	(274,878)	44,121
Contracted Services	-	(41,859)	(32,450)	-	(74,309)	(55,860)	(82,978)	8,669
Materials & Supplies	(7,360)	(4,386)	(2,838)	-	(14,584)	(18,626)	(37,277)	22,693
Utilities	(14,502)	(55,444)	(41,618)	-	(111,564)	(94,145)	(120,000)	8,436
Transfers to Local Organizations	-	-	-	-	-	-	-	-
Surplus (Deficit)	(59,711)	(79,217)	(142,722)	-	(281,650)	(245,643)	(368,758)	

**Town of Sundre**  
**2021 Quarterly Pro-Forma Statement of Revenue and Expenses**

35 - Shop

	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	<u>2021</u> <u>YTD</u>	<u>2020</u> <u>YTD</u>	<u>YTD</u> <u>Budget</u>	<u>Variance (Budget V. Actual)</u> <u>Over / (Under) Budget</u>
Revenues	-	-	608	-	608	10,000	-	608
Expenses								
Salaries & Wages	(5,227)	(5,646)	(6,449)	-	(17,322)	(17,423)	(18,615)	1,293
Contracted Services	(12,725)	(9,116)	(7,085)	-	(28,926)	(20,343)	(27,125)	(1,801)
Materials & Supplies	(57,658)	(46,056)	(33,722)	-	(137,436)	(123,627)	(153,696)	16,260
Utilities	(1,385)	(4,146)	(908)	-	(6,439)	(4,083)	(6,075)	(364)
Transfers to Local Organizations	-	-	-	-	-	-	-	-
Surplus (Deficit)	(76,995)	(64,964)	(47,556)	-	(189,515)	(155,476)	(205,511)	

**Town of Sundre**  
**2021 Quarterly Pro-Forma Statement of Revenue and Expenses**

**41 - Water**

	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	<u>2021</u> <u>YTD</u>	<u>2020</u> <u>YTD</u>	<u>YTD</u> <u>Budget</u>	<b>Variance (Budget V. Actual)</b> <b>Over / (Under) Budget</b>
Revenues	222,265	236,455	282,268	-	740,988	691,374	694,750	46,238
Expenses								
Salaries & Wages	(42,025)	(55,185)	(65,784)	-	(162,994)	(161,809)	(183,978)	20,984
Contracted Services	(3,354)	(6,997)	(50,257)	-	(60,608)	(36,409)	(113,443)	52,835
Materials & Supplies	(26,772)	(13,384)	(12,439)	-	(52,595)	(44,420)	(78,523)	25,928
Utilities	(11,200)	(29,988)	(33,537)	-	(74,725)	(51,252)	(66,000)	(8,725)
Transfers to Local Organizations	-	-	-	-	-	-	-	-
Surplus (Deficit)	138,914	130,901	120,251	-	390,066	397,484	252,806	

**Town of Sundre**  
**2021 Quarterly Pro-Forma Statement of Revenue and Expenses**

**42 - WasteWater**

	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	<u>2021</u> <u>YTD</u>	<u>2020</u> <u>YTD</u>	<u>YTD</u> <u>Budget</u>	<b>Variance (Budget V. Actual)</b> <b>Over / (Under) Budget</b>
Revenues	181,328	201,219	239,831	-	622,378	648,527	600,200	22,178
Expenses								
Salaries & Wages	(39,501)	(52,031)	(62,321)	-	(153,853)	(153,468)	(176,532)	22,679
Contracted Services	(20,700)	(34,520)	(12,729)	-	(67,949)	(47,480)	(86,700)	18,751
Materials & Supplies	(9,556)	(3,051)	(4,611)	-	(17,218)	(14,354)	(31,125)	13,907
Utilities	(10,240)	(38,403)	(23,521)	-	(72,164)	(47,443)	(53,439)	(18,725)
Transfers to Local Organizations	-	-	-	-	-	-	-	-
Surplus (Deficit)	101,331	73,214	136,649	-	311,194	385,782	252,404	

**Town of Sundre**  
**2021 Quarterly Pro-Forma Statement of Revenue and Expenses**

43 - Solid Waste

	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	<u>2021</u> <u>YTD</u>	<u>2020</u> <u>YTD</u>	<u>YTD</u> <u>Budget</u>	<b>Variance (Budget V. Actual)</b> <b>Over / (Under) Budget</b>
Revenues	80,768	80,852	80,951	-	242,571	242,563	242,450	121
Expenses								
Salaries & Wages	(9,647)	(12,235)	(14,017)	-	(35,899)	(36,573)	(40,911)	5,012
Contracted Services	(18,022)	(33,449)	(37,520)	-	(88,991)	(87,397)	(95,350)	6,359
Materials & Supplies	(240)	(128)	(331)	-	(699)	(875)	(250)	(449)
Utilities	-	-	-	-	-	-	-	-
Transfers to Local Organizations	(16,872)	(16,872)	(16,872)	-	(50,616)	(55,508)	(39,000)	(11,616)
Surplus (Deficit)	35,987	18,168	12,211	-	66,366	62,210	66,939	

**Town of Sundre**  
**2021 Quarterly Pro-Forma Statement of Revenue and Expenses**

51 - FCSS

	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	<u>2021</u> <u>YTD</u>	<u>2020</u> <u>YTD</u>	<u>YTD</u> <u>Budget</u>	<b>Variance (Budget V. Actual)</b> <b>Over / (Under) Budget</b>
Revenues	20,636	76,875	17,868	-	115,379	115,147	2,750	112,629
Expenses								
Salaries & Wages	-	-	-	-	-	-	-	-
Contracted Services	-	-	-	-	-	-	-	-
Materials & Supplies	(2,762)	-	-	-	(2,762)	(2,530)	(2,750)	(12)
Utilities	-	-	-	-	-	-	-	-
Transfers to Local Organizations	(17,874)	(76,875)	(50,638)	-	(145,387)	(145,387)	(32,770)	(112,617)
Surplus (Deficit)	-	-	(32,770)	-	(32,770)	(32,770)	(32,770)	



**Town of Sundre**  
**2021 Quarterly Pro-Forma Statement of Revenue and Expenses**

61 - Planning & Development

	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	<u>2021</u> <u>YTD</u>	<u>2020</u> <u>YTD</u>	<u>YTD</u> <u>Budget</u>	<b>Variance (Budget V. Actual)</b> <b>Over / (Under) Budget</b>
Revenues	8,552	11,767	15,751	-	36,070	31,938	64,350	(28,280)
Expenses								
Salaries & Wages	(43,587)	(54,857)	(63,586)	-	(162,030)	(177,688)	(238,038)	76,008
Contracted Services	(101)	(5,367)	(6,150)	-	(11,618)	(10,805)	(51,825)	40,207
Materials & Supplies	(2,715)	(3,494)	(1,726)	-	(7,935)	(4,616)	(16,590)	8,655
Utilities	-	-	-	-	-	-	-	-
Transfers to Local Organizations	-	-	-	-	-	-	-	-
Surplus (Deficit)	(37,851)	(51,951)	(55,711)	-	(145,513)	(161,171)	(242,103)	

**Town of Sundre**  
**2021 Quarterly Pro-Forma Statement of Revenue and Expenses**

63 - Economic Development

	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	<u>2021</u> <u>YTD</u>	<u>2020</u> <u>YTD</u>	<u>YTD</u> <u>Budget</u>	<b>Variance (Budget V. Actual)</b> <b>Over / (Under) Budget</b>
Revenues	33,220	2,000	45,340	-	80,560	66,857	40,000	40,560
Expenses								
Salaries & Wages	(20,752)	(40,561)	(46,804)	-	(108,117)	(111,770)	(141,801)	33,684
Contracted Services	(45)	-	(6,830)	-	(6,875)	(150)	(9,750)	2,875
Materials & Supplies	(13,666)	(31,259)	(90,448)	-	(135,373)	(94,531)	(82,855)	(52,518)
Utilities	-	-	-	-	-	-	-	-
Transfers to Local Organizations	(10,000)	(306)	(508)	-	(10,814)	(10,000)	(11,000)	186
Surplus (Deficit)	(11,243)	(70,126)	(99,250)	-	(180,619)	(149,594)	(205,406)	

**Town of Sundre**  
**2021 Quarterly Pro-Forma Statement of Revenue and Expenses**

75 - Library

	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	<u>2021</u> <u>YTD</u>	<u>2020</u> <u>YTD</u>	<u>YTD</u> <u>Budget</u>	<b>Variance (Budget V. Actual)</b> <b>Over / (Under) Budget</b>
Revenues	19,672	86,733	47,871	-	154,276	147,406	-	154,276
Expenses								
Salaries & Wages	(29,470)	(32,027)	(46,324)	-	(107,821)	(101,172)	-	(107,821)
Contracted Services	-	-	-	-	-	-	-	-
Materials & Supplies	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-
Transfers to Local Organizations	(37,917)	(89,112)	(32,083)	-	(159,112)	(126,578)	(97,500)	(61,612)
Surplus (Deficit)	(47,715)	(34,406)	(30,536)	-	(112,657)	(80,344)	(97,500)	

**Town of Sundre**  
**2021 Quarterly Pro-Forma Statement of Revenue and Expenses**

77 - Sundre Community Centre

	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	<u>2021</u> <u>YTD</u>	<u>2020</u> <u>YTD</u>	<u>YTD</u> <u>Budget</u>	<b>Variance (Budget V. Actual)</b> <b>Over / (Under) Budget</b>
Revenues	19,310	51,329	16,761	-	87,400	77,298	98,930	(11,530)
Expenses								
Salaries & Wages	(9,770)	(12,880)	(13,561)	-	(36,211)	(29,378)	(44,867)	8,656
Contracted Services	(1,803)	(354)	(287)	-	(2,444)	(2,882)	(9,193)	6,749
Materials & Supplies	(16,636)	(4,623)	(5,124)	-	(26,383)	(32,857)	(48,443)	22,060
Utilities	(8,285)	(13,585)	(13,400)	-	(35,270)	(26,318)	(33,996)	(1,274)
Transfers to Local Organizations	-	-	-	-	-	-	-	-
Surplus (Deficit)	(17,184)	19,887	(15,611)	-	(12,908)	(14,137)	(37,569)	

**Town of Sundre**  
**2021 Quarterly Pro-Forma Statement of Revenue and Expenses**

80 - Arena

	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	<u>2021</u> <u>YTD</u>	<u>2020</u> <u>YTD</u>	<u>YTD</u> <u>Budget</u>	<b>Variance (Budget V. Actual)</b> <b>Over / (Under) Budget</b>
Revenues	4,521	128,289	-	-	132,810	173,151	184,285	(51,475)
Expenses								
Salaries & Wages	(39,411)	(49,826)	(54,306)	-	(143,543)	(139,479)	(173,211)	29,668
Contracted Services	(2,070)	(2,405)	(3,516)	-	(7,991)	(21,816)	(10,986)	2,995
Materials & Supplies	(22,324)	(24,876)	(11,323)	-	(58,523)	(58,175)	(47,636)	(10,887)
Utilities	(7,846)	(10,842)	(17,392)	-	(36,080)	(27,350)	(27,942)	(8,138)
Transfers to Local Organizations	-	-	-	-	-	-	-	-
Surplus (Deficit)	(67,130)	40,340	(86,537)	-	(113,327)	(73,669)	(75,490)	

**Town of Sundre**  
**2021 Quarterly Pro-Forma Statement of Revenue and Expenses**

82 - Greenwood Campground

	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	<u>2021</u> <u>YTD</u>	<u>2020</u> <u>YTD</u>	<u>YTD</u> <u>Budget</u>	<b>Variance (Budget V. Actual)</b> <b>Over / (Under) Budget</b>
Revenues	-	15,857	48,938	-	64,795	43,094	57,469	7,326
Expenses								
Salaries & Wages	(5,193)	(6,404)	(6,983)	-	(18,580)	(17,654)	(22,019)	3,439
Contracted Services	(144)	(5,710)	(11,310)	-	(17,164)	(16,292)	(35,480)	18,316
Materials & Supplies	(3,649)	(1,941)	(5,572)	-	(11,162)	(10,625)	(20,269)	9,107
Utilities	(874)	(1,914)	(5,791)	-	(8,579)	(4,465)	(5,739)	(2,840)
Transfers to Local Organizations	-	-	-	-	-	-	-	-
Surplus (Deficit)	(9,860)	(112)	19,282	-	9,310	(5,942)	(26,038)	

**Town of Sundre**  
**2021 Quarterly Pro-Forma Statement of Revenue and Expenses**

**84 - Parks**

	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	<u>2021</u> <u>YTD</u>	<u>2020</u> <u>YTD</u>	<u>YTD</u> <u>Budget</u>	<b>Variance (Budget V. Actual)</b> <b>Over / (Under) Budget</b>
Revenues	-	66,200	1,500	-	67,700	68,300	72,242	(4,542)
Expenses								
Salaries & Wages	(28,731)	(34,734)	(42,322)	-	(105,787)	(98,348)	(126,419)	20,632
Contracted Services	(83)	(13,472)	(11,061)	-	(24,616)	(2,677)	(11,136)	(13,480)
Materials & Supplies	(4,714)	(22,601)	(16,437)	-	(43,752)	(28,851)	(61,882)	18,130
Utilities	-	-	-	-	-	-	-	-
Transfers to Local Organizations	-	-	-	-	-	-	-	-
Surplus (Deficit)	(33,528)	(4,607)	(68,320)	-	(106,455)	(61,576)	(127,195)	

**Town of Sundre**  
**2021 Quarterly Pro-Forma Statement of Revenue and Expenses**

85 - Recreation & Culture

	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	<u>2021</u> <u>YTD</u>	<u>2020</u> <u>YTD</u>	<u>YTD</u> <u>Budget</u>	<u>Variance (Budget V. Actual)</u> <u>Over / (Under) Budget</u>
Revenues	-	243,774	-	-	243,774	238,984	207,043	36,731
Expenses								
Salaries & Wages	-	-	-	-	-	-	-	-
Contracted Services	-	-	-	-	-	-	-	-
Materials & Supplies	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-
Transfers to Local Organizations	(66,359)	(72,815)	(71,966)	-	(211,140)	(220,102)	(206,943)	(4,197)
Surplus (Deficit)	(66,359)	170,959	(71,966)	-	32,634	18,882	100	



**Town of Sundre**  
**2021 Quarterly Pro-Forma Statement of Revenue and Expenses**

86 - Community Services

	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	<u>2021</u> <u>YTD</u>	<u>2020</u> <u>YTD</u>	<u>YTD</u> <u>Budget</u>	<b>Variance (Budget V. Actual)</b> <b>Over / (Under) Budget</b>
Revenues	-	87,113	-	-	87,113	78,060	81,700	5,413
Expenses								
Salaries & Wages	(17,099)	(20,390)	(23,247)	-	(60,736)	(60,655)	(67,996)	7,260
Contracted Services	(200)	(2,967)	(1,529)	-	(4,696)	(2,437)	(7,354)	2,658
Materials & Supplies	(5,505)	(16,556)	(7,826)	-	(29,887)	(17,334)	(42,760)	12,873
Utilities	-	-	-	-	-	-	-	-
Transfers to Local Organizations	-	(36,500)	(28,242)	-	(64,742)	(46,754)	(52,000)	(12,742)
Surplus (Deficit)	(22,804)	10,700	(60,844)	-	(72,948)	(49,120)	(88,410)	

**Town of Sundre**  
**2021 Quarterly Pro-Forma Statement of Revenue and Expenses**

87 - Trails

	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	<u>2021</u> <u>YTD</u>	<u>2020</u> <u>YTD</u>	<u>YTD</u> <u>Budget</u>	<b>Variance (Budget V. Actual)</b> <b>Over / (Under) Budget</b>
Revenues	(4,369)	25,000	-	-	20,631	25,000	25,000	(4,369)
Expenses								
Salaries & Wages	(5,739)	(7,341)	(9,238)	-	(22,318)	(23,477)	(32,459)	10,141
Contracted Services	-	(608)	-	-	(608)	-	(5,000)	4,392
Materials & Supplies	(3,627)	(64)	-	-	(3,691)	(3,782)	(11,059)	7,368
Utilities	-	-	-	-	-	-	-	-
Transfers to Local Organizations	-	-	-	-	-	-	-	-
Surplus (Deficit)	(13,735)	16,987	(9,238)	-	(5,986)	(2,259)	(23,518)	

**Town of Sundre**  
**2021 Quarterly Pro-Forma Statement of Revenue and Expenses**

89 - Outdoor Recreation

	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	<u>2021</u> <u>YTD</u>	<u>2020</u> <u>YTD</u>	<u>YTD</u> <u>Budget</u>	<b>Variance (Budget V. Actual)</b> <b>Over / (Under) Budget</b>
Revenues	-	35,304	252	-	35,556	35,169	36,300	(744)
Expenses								
Salaries & Wages	(11,083)	(14,715)	(20,761)	-	(46,559)	(33,396)	(53,887)	7,328
Contracted Services	(78)	(565)	(236)	-	(879)	(501)	(2,627)	1,748
Materials & Supplies	(3,518)	(458)	(910)	-	(4,886)	(2,620)	(14,732)	9,846
Utilities	-	-	-	-	-	-	(883)	883
Transfers to Local Organizations	-	-	-	-	-	-	-	-
Surplus (Deficit)	(14,679)	19,566	(21,655)	-	(16,768)	(1,348)	(35,829)	

**Town of Sundre**  
**2021 Quarterly Pro-Forma Statement of Revenue and Expenses**

91 - Gas

	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	<u>2021</u> <u>YTD</u>	<u>2020</u> <u>YTD</u>	<u>YTD</u> <u>Budget</u>	Variance (Budget V. Actual) Over / (Under) Budget
Revenues	537,067	302,447	252,789	-	1,092,303	963,238	1,091,911	392
Expenses								
Salaries & Wages	(57,564)	(76,113)	(88,901)	-	(222,578)	(216,941)	(255,797)	33,219
Contracted Services	(24)	(43,590)	(4,698)	-	(48,312)	(46,350)	(68,526)	20,214
Materials & Supplies	(237,559)	(218,272)	(82,940)	-	(538,771)	(390,491)	(534,157)	(4,614)
Utilities	(1,656)	(27,461)	(1,075)	-	(30,192)	(28,749)	(29,050)	(1,142)
Transfers to Local Organizations	-	-	-	-	-	-	-	-
Surplus (Deficit)	240,264	(62,989)	75,175	-	252,450	280,707	204,381	

**TOWN OF SUNDRE  
CASH STATEMENT  
Month Ending September 30, 2021**

	<b>30-Sep-21</b>			
Net Balance at End of Previous Month	3,397,766.78			
ADD: Receipts for the Month	835,976.55			
Sub-Total	4,233,743.33			
LESS: Disbursements for the Month	618,876.78			
Net Balance at End of Month	3,614,866.55			
Bank Balance at End of Month	3,627,013.68			
ADD: Outstanding Deposits	14,889.18			
Sub-Total	3,641,902.86			
LESS: Outstanding Cheques	27,036.31			
	0.00			
Balance at End of Month	3,614,866.55			
		<i>GENERAL ACCOUNT BALANCE</i>		
		<b>Q2 2021</b>	<b>Q1 2021</b>	<b>YE 2020</b>
		3,564,173.40	1,320,581.39	1,739,708.23

<b>INVESTMENTS</b>				
31 Day Municipal Notice Demand Account	105,042.69	<i>TOTAL INVESTMENTS</i>		
90 Day Municipal Notice Demand Account	757,805.40	<b>Q2 2021</b>	<b>Q1 2021</b>	<b>YE 2020</b>
<b>TOTAL INVESTMENTS</b>	<b>862,848.09</b>	<b>861,402.10</b>	<b>859,258.06</b>	<b>859,977.42</b>

<b>RESTRICTED SURPLUS ACCOUNTS</b>				
Account Name	Amount			
Commercial Bank Acct CB-03	315,007.67			
Commercial Bank Acct CB-04	4,970,581.71			
Commercial Bank Acct CB-28	55,411.00			
Commercial Bank Acct #00127611500	64,151.95			
<b>TOTAL TOWN RESTRICTED SURPLUS</b>	<b>5,405,152.33</b>			
Commercial Bank Acct CB-20	654,320.26			
Commercial Bank Acct CB-22	279,420.25			
Commercial Bank Acct CB-24	36.61			
Commercial Bank Acct CB-31	35,992.20			
<b>TOTAL GRANT RESTRICTED SURPLUS</b>	<b>969,769.32</b>			
		<i>TOTAL RESTRICTED SURPLUS</i>		
		<b>Q2 2021</b>	<b>Q1 2021</b>	<b>YE 2020</b>
<b>TOTAL RESTRICTED SURPLUS</b>	<b>6,374,921.65</b>	<b>6,369,420.40</b>	<b>6,305,152.90</b>	<b>6,296,120.43</b>

		<i>TOTAL INVESTMENTS &amp; RESTRICTED SURPLUS</i>		
		<b>Q2 2021</b>	<b>Q1 2021</b>	<b>YE 2020</b>
<b>TOTAL INVESTMENTS &amp; RESTRICTED SURPLUS</b>	<b>7,237,769.74</b>	<b>7,230,822.50</b>	<b>7,164,410.96</b>	<b>7,156,097.85</b>

**TOWN OF SUNDRE**  
**2021 Restricted Surplus Continuity Schedule**  
**As at September 30, 2021**

<u>RSA Designation</u>	<u>Restricted Surplus Account Name</u>	<u>Opening Balance</u>	<u>Interest</u>	<u>Increase</u>	<u>Decrease</u>	<u>Intra-Fund Transfer</u>	<u>Ending Balance</u>
A.1	General Corporate Stabilization	610,251.71	4,749.89	831,978.00	(49,700.00)	-	1,397,279.60
A.2	Corporate Services Stabilization	-	-	53,216.00	-	-	53,216.00
A.3	Protective Services Stabilization	-	-	13,041.00	-	-	13,041.00
A.4	Municipal Operations Stabilization	-	-	35,904.00	-	-	35,904.00
A.5	Utilities Stabilization	-	-	-	-	-	-
A.6	Development Stabilization	-	-	30,584.00	-	-	30,584.00
A.7	Community Services Stabilization	-	-	75,411.00	-	-	75,411.00
B.1	Municipal "New" Projects	1,185.00	8.26	100,000.00	(47,500.00)	-	53,693.26
B.2	Utility "New" Projects	-	-	-	-	-	-
C.1	Municipal Infrastructure Lifecycling	685,193.07	7,142.78	100,000.00	(40,000.00)	-	752,335.85
C.2	Utility Infrastructure Lifecycling	506,163.81	5,430.20	896,489.00	(52,408.50)	-	1,355,674.51
D.1	Municipal Cash-in-Lieu	63,960.08	242.41	-	-	-	64,202.49
D.2	Shared Fire - Capital	738,731.81	5,737.66	115,000.00	(15,000.00)	-	844,469.47
D.3	Shared Fire - Operating	103,029.04	808.41	15,153.00	-	-	118,990.45
D.4	Sundre Golf Society	55,370.72	447.39	-	-	-	55,818.11
D.5	Transportation Off-Site Levy	-	-	-	-	-	-
D.6	Water Off-Site Levy	314,065.53	1,190.28	-	-	-	315,255.81
D.7	Wastewater Off-Site Levy	-	-	-	-	-	-
D.8	Storm Drainage Off-Site Levy	-	-	-	-	-	-
<b>Totals</b>		<b>3,077,950.77</b>	<b>25,757.28</b>	<b>2,266,776.00</b>	<b>(204,608.50)</b>	<b>-</b>	<b>5,165,875.55</b>

\* May differ slightly from Notes to Financial Statements due to rounding

Town of Sundre Capital Project Listing								8.1d
As at Sept 30, 2021								
Approval Date	Motion #	PROJECT CODE #	Project Description	Source of Funding	Estimated Project Cost	Total Spent to Date	Comments as of Nov 12, 2021	
2011		OP11-01	Red Deer River Bank Stabilization	Provincial Municipal Affairs Grant	2,400,000.00	2,287,053.15	Stabilization spurs completed 2014	
		OP11-01A	Fish Habitat Compensation Requirement	Provincial Municipal Affairs Grant		141,943.39	Applied for an extension to Sep 2021 and extension was granted. Additional testing & landscaping required in upcoming years. Funding for over-budget from interest earned. Replanting of low% areas completed July 2020. Waiting on 3rd year testing post construction.	
					2,400,000.00	2,428,996.54		
Nov 21/16	366/16	OP16-01	Upgrade Centre Street	Municipal Lifecycling RSA	95,000.00	95,000.00	Roadwork complete 2020. CS assessed area for landscaping, no landscaping is needed as area is part of the x-country ski paths. All costs in, completed below budget.	
				Municipal Lifecycling RSA	150,000.00	150,000.00		
				Off-Site Levies RSA	240,000.00	89,521.80		
				MSI Capital	715,000.00	715,000.00		
				Debenture	1,000,000.00	1,000,000.00		
				Total	2,200,000.00	2,049,521.80		
Feb 12/18	65/18						Signage for Snake Hill and Trail parking signage will be complete October 2020. Additional planning to occur in early 2021 is required to implement GIS identification and additional trail signage planning. Project not complete due to shortage of staff.	
		CS18-01	Enhanced Trail Connections	Federal Gas Tax Fund	70,000.00	4,369.00		
Feb 12/18	65/18	OP18-01	Main Avenue West (Ph1)	Debentures	1,688,700.00	1,483,000.00	Infrastructure complete in 2019. Landscaping completed August 2020. Eastside walkway to patio complete Pathway Aug 2021. The electrical has been installed, waiting on lights, anticipated delivery Nov 30 with install early Dec. Project final cost anticipated on budget	
				Municipal Lifecycling RSA				
					420,014.00	573,838.89		
				MSI Capital	650,000.00	650,000.00		
				Total	2,758,714.00	2,706,838.89		
19-Mar-2019	124-18-03-19	FD10-01	Fire Dept - replace unit 581 ATV Utility Cart	Fire Capital RSAs	20,000.00	0.00	Purchase on hold	
19-Mar-2019	124-18-03-19	OP19-01	Old Town Shop Remediation	Municipal Lifecycling RSA	105,000.00	25,653.44	Study conducted in 2020. Remediation has been placed on hold due to regulatory requirements and cost. Engineer will provide options in 2021. The Salinity values have decreased naturally, Engineer to review in 2022	
19-Mar-2019	124-18-03-19	OP19-07	Sewer Lagoon - critical equipment upgrade	Utilities Lifecycling RSA	1,110,000.00	1,078,457.01	Budget Increased by \$190,000 per motions 279-24-06-19. Complete- Oct 6, 2020.	
20-Mar-2020	84-20-03-20		Lagoon Grinder replacement	Utilities Lifecycling RSA	161,642.00	161,642.00	Complete Sept 2020. Commissioned Oct 6, 2020	
16-Dec-2019	422-16-12-19		Refurbish Lagoon Lift Station	Utilities Lifecycling RSA	42,000.00	42,000.00		
				MSI Capital	100,000.00	100,000.00		
				Federal Gas Tax Fund	125,000.00	125,000.00		
					1,538,642.00	1,507,099.01	Final review of costs and tracking complete. Final Cost under budget	

19-Mar-2019	124-18-03-19	OP19-02	Main Avenue (phase 2)	Municipal Lifecycling RSA	400,065.00	217,515.42	Infrastructure work complete July 2020. Shrubs planted, mulch and edging installed. Banner sign frame has been installed. Waiting on backordered outdoor furniture; waiting on art displays to be constructed. Project anticipated on budget.
				MSI Capital	280,000.00	280,000.00	
				MSI Capital	151,456.00	151,456.00	added boardwalk and OGS per motion 175-15-04-19
				Debentures	1,307,200.00	1,307,200.00	
					2,138,721.00	1,956,171.42	
16-Dec-2019	422-16-12-19	OP19-03	Bearberry Creek Bridge Upgrades	Municipal Lifecycling RSA	50,225.00	44,990.00	Upgrades Complete May 2021. Under Budget
16-Dec-2019	422-16-12-19	OP19-04	Gas Line Heater	Utilities Lifecycling RSA	80,000.00	0.00	Unknown completion date. Equipment at end of life, still functioning. Upgrading depends on development, will be required on short notice.
16-Dec-2019	422-16-12-19	OP19-05	Gas Piping Change Out	Utilities Lifecycling RSA	50,000.00	47,316.39	Project completed below budget.
16-Dec-2019	422-16-12-19	OP19-06	Electrofusion Welder Replacement for Gas Dept	Utilities Lifecycling RSA	11,000.00	4,610.00	A better unit was found that meets our needs for a significantly lower cost. Final costs under Estimated Proj Cost. Complete under budget.
16-Dec-2019	422-16-12-19	FD10-02	2004 Honda Quad Unit 570	Fire RSA	10,000.00		
				MVC Fire	10,000.00		Purchase on hold
					20,000.00	0.00	
16-Dec-2019	422-16-12-19	CS19-01	Tree Planting Program	Municipal Lifecycling RSA	20,000.00	0.00	<i>Cancelled</i>
16-Dec-2019	422-16-12-19	CS19-02	install Port-a-Potties	Municipal Lifecycling RSA	9,792.00	0.00	Porta-potties are backordered until end of Febuary 2022. Contractor has begun building the shell.
16-Dec-2019	422-16-12-19	CS19-03	Upgrade Greenwood Campground power services	Municipal Lifecycling RSA	100,000.00	0.00	<i>Cancelled</i>
23-Dec-2019	422-16-12-19	CS19-04	Replace Arena Ice Plant	Municipal Lifecycling RSA	1,000,000.00	715,277.88	Complete Nov 2020; waiting on final inspection costs for ammonia & fire alarm systems, Building Inspection permit completed July 30th for fire alarm system. Project is complete under budget.
16-Dec-2019	422-16-12-19	OP19-08	Sewer Lagoon Upgrade/Expansion	Utilities Lifecycling RSA	2,100,000.00	17,331.80	Discussion with Alberta Environment and Alberta Transport ongoing. Permit for testing new technology approved.
28-Jun-2021	198-28-06-21			MSI Capital	800,000.00	0.00	
				Federal Gas Tax Fund	150,000.00	0.00	
28-Jun-2021	201-28-06-21			Provisional Utilities Lifecycling F	950,000.00	0.00	Approved Grant Funding FCM \$500,000 (tentative based on Pilot Project)
28-Jun-2021	202-28-06-21			Provisional Utilities Lifecycling F	200,000.00	0.00	
28-Jun-2021	200-28-06-21			Provincial Funding AMWWP	7,500,000.00	0.00	
					11,700,000.00	17,331.80	Budget reduced from \$13M July 2021
13-Aug-2020	166-13-08-20	OP21-01	Centre St South Repaving	Municipal Stimulus Program	220,000.00	0.00	Project complete Oct 2021; Cost to be verified by Q4. Anticipate over budget due to unforeseen costs.



13-Aug-2020	166-13-08-20	PARKS21-01	Phase 1 Campground / Recreation project	Municipal Stimulus Program	104,000.00	49,315.43	May 2021 completed east entrance road construction and 4 pads, removed all derelict buildings, fencing, barb wire. IBI Development Plan - Anticipated Sept 2021
21-Dec-2020	321-21-12-20	OP21-02	Replace Unit #139	Municipal Lifecycling RSA	40,000.00	40,756.87	Complete; old unit auctioned and sold.
21-Dec-2020	321-21-12-20	CORP21-01	Upgrade Council Chambers	Municipal New RSA	40,000.00	25,920.49	Furniture and equipment installed May 2021. Project complete under budget.
				Municipal Oper Support Trf	80,000.00	80,000.00	
					120,000.00	105,920.49	
21-Dec-2020	321-21-12-20	OP21-03	Main Lift Station Controls	Utilities Lifecycling RSA	36,000.00	33,531.86	Project Complete July 2021; below budget. Final costs being verified
							\$11,000 Increase Per Motion (Apr 12,2021) - VFD Upgrade
21-Dec-2020	321-21-12-20	OP21-04	Gas Department Pipe Storage	Utilities Lifecycling RSA	16,200.00	16,040.82	In Progress, anticipated on budget. Completion in Spring 2022, delay due to staffing constraints
14-Jun-2021	185-14-06-21	OP21-05	Chip Seal 6 St SE, 6 St NW Lane, 3 St NW	MSI	69,999.00	69,999.00	Complete July 2021 on budget.
28-Jun-2021	196-28-06-21	CS21-05	Skatepark Concrete Pad	GTF	5,188.00	5,188.00	Complete July 21, 2021 on budget
13-Sep-2021	248-13-09-21	OP21-06	Tall Timber Road 9 Street NE	GTF	36,000.00	36,873.00	Complete Sept 2021