



Regular Council Meeting  
Town of Sundre Municipal Council Chambers  
December 5, 2022  
6:00 p.m.

1. **Call to Order**  
Moment of Reflection
2. **Public Hearing: None**
3. **Agenda – Amendments and Adoption**
  - 3.1 December 5, 2022, Regular Council Meeting
4. **Adoption of Previous Minutes**
  - 4.1 November 28, 2022, Regular Council Meeting Pg. 1
5. **Delegation: None**
6. **Bylaws/Policies: None**
7. **Old Business: None**
8. **New Business**
  - 8.1 RFD 2023 4 Year Operating & 10 Year Capital Budget Pg. 6
9. **Administration: None**
10. **Municipal Area Partnership (MAP): None**
11. **Council Committee Reports: None**
12. **Council Invitations / Correspondence: None**
13. **Closed Meeting: None**
14. **Adjournment**

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Regular Council Meeting  
Minutes  
Town of Sundre Municipal Council Chambers  
November 28, 2022

The regular meeting of Council of the Municipality of Sundre was held in the Municipal Council Chambers on Monday, November 14, 2022, commencing at 6:00 p.m.

**IN ATTENDANCE:** Mayor Richard Warnock  
Councillor Connie Anderson  
Councillor Owen Petersen  
Councillor Todd Dalke  
Councillor Jaime Marr  
Councillor Paul Isaac  
Councillor Chris Vardas

**ABSENT:** None

Staff: Chief Administrative Officer, Linda Nelson  
Director of Corporate Services, Chris Albert  
Manager Planning & Economic Development, Benazir Thaha Valencia  
Sr. Development Officer, Betty Ann Fountain  
Legislative Executive Clerk, Shantele Smith

**PUBLIC** There was 1 member of the public in attendance, 1 member of the press and Joy Willihnganz from the Sundre Municipal Library.

**CALL TO ORDER** The meeting was called to order at 6:00 p.m., by Mayor Warnock followed by a moment of silence in remembrance of Councillor Charlene Preston.

**AGENDA – AMENDMENTS AND ADOPTION**

*Res. 324-28-11-22* MOVED by Councillor Vardas, that the Agenda be approved as presented or amended as follows:

1. Replacement of Annual Cost of Living Adjustment Report (COLA), Item 8.2

**CARRIED**

**ADOPTION OF THE PREVIOUS MINUTES**

*Res. 325-28-11-22* MOVED by Councillor Anderson, that the Minutes of the Regular Meeting Minutes of Council held on November 14, 2022, be approved as presented.

**CARRIED**

**November 1, 2022, Organizational Meeting Minutes**

Res. 326-28-11-22 MOVED by Councillor Marr, that the Minutes of the November 1, 2022, Organizational Meeting be amended as follows:

1. Amend the Minutes to reflect appointment of Councillor Petersen to the Sundre Wellness Advocacy Committee, and further;
2. Remove the note recorded on Res #293-01-11-22 regarding the Deputy Mayor nomination.

**CARRIED****DELEGATION: Administrative Delegation – Sundre Municipal Library**

Res. 327-28-11-22 MOVED by Councillor Peterson, that the Town of Sundre Council thank Joy Willihnganz for her presentation and accept the update on the Sundre Municipal Library as information.

**CARRIED****BYLAWS & POLICIES: Proposed Bylaw 2202-09 – 2023 Fees & Rates Bylaw**

Res. 328-28-11-22 MOVED by Councillor Marr, that the Town of Sundre Council Repeal Bylaw 2021-12-12 "Fees & Rates", a Bylaw to establish Fees and Charges for Municipal Services for the Town of Sundre 2022.

**CARRIED**

Res. 329-28-11-22 MOVED by Councillor Dalke, that the Town of Sundre Council give first reading to Bylaw 2022-09 "Fees & Rates Bylaw", being a Bylaw to establish Fees and Charges for Municipal Services for the Town of Sundre effective 2023.

**CARRIED**

Res. 330-28-11-22 MOVED by Councillor Vardas, that the Town of Sundre Council give second reading to Bylaw 2022-09 "Fees & Rates Bylaw", being a Bylaw to establish Fees and Charges for Municipal Services for the Town of Sundre effective 2023.

**CARRIED**

Res. 331-28-11-22 MOVED by Councillor Anderson, that the Town of Sundre Council give unanimous consent for third reading to Bylaw 2022-09 "Fees & Rates Bylaw", being a Bylaw to establish Fees and Charges for Municipal Services for the Town of Sundre effective 2023.

**CARRIED**

Res. 332-28-11-22 MOVED by Councillor Petersen, that the Town of Sundre Council give third and final reading to Bylaw 2022-09 "Fees & Rates Bylaw", being a Bylaw to establish Fees and Charges for Municipal Services for the Town of Sundre effective 2023.

**CARRIED**

**OLD BUSINESS****Foothills Terrace Condominium Association**

Res. 333-28-11-22 MOVED by Councillor Marr, that the Town of Sundre Council accepts the November 14<sup>th</sup>, 2022, presentation of the Foothills Terrace Condominium Association Board Members as information and further, directs administration to meet with the Condo Association for further discussion.

**CARRIED****NEW BUSINESS****Q3 Financial Reports**

Res. 334-28-11-22 MOVED by Councillor Anderson, that the Town of Sundre Council accept the Q3 2022 Quarterly Financial Reports as information.

**CARRIED****Annual Cost of Living Adjustment**

Res. 335-28-11-22 MOVED by Councillor Dalke, that the Town of Sundre Council approves a Cost of Living Adjustment of 2% to be applied to the 2023 approved salary grid, effective January 1, 2023.

In Favour: Councillor Dalke

Against: Councillor Anderson, Councillor Petersen, Mayor Warnock, Councillor Marr, Councillor Isaac, Councillor Vardas.

**DEFEATED**

Res. 336-28-11-22 MOVED by Councillor Anderson, that the Town of Sundre Council approves a recurring Cost of Living Adjustment of 2.0% annually, from 2023 to 2026 inclusive, to be applied to the established salary grid.

In Favour: Councillor Anderson, Councillor Petersen, Mayor Warnock, Councillor Marr.

Against: Councillor Dalke, Councillor Isaac, Councillor Vardas.

**CARRIED****2<sup>nd</sup> Quarter 2022 Sundre RCMP Report**

Res. 337-28-11-22 MOVED by Councillor Dalke, that the Town of Sundre Council accept the Sundre RCMP Detachment 2<sup>nd</sup> Quarter 2022 Statistics Report as information.

**CARRIED**

**ADMINISTRATION: Department Reports – October 2022**

Res. 338-28-11-22 MOVED by Councillor Isaac, that the Town of Sundre Council accept the Departmental Reports for October 2022 as information.

**CARRIED**

**MUNICIPAL AREA PARTNERSHIP:** None**COUNCIL REPORTS: Council Committee Reports**

Res. 339-28-11-22 MOVED by Councillor Anderson, that the Town of Sundre Council accept Mayor Warnock's, Councillor Isaac's and Councillor Petersen's reports as information.

**CARRIED**

**COUNCIL INVITATIONS/CORRESPONDENCE: Letter of support to Sundre Museum**

Res. 340-28-11-22 MOVED by Councillor Petersen, that the Town of Sundre Council accepts the correspondence to Sundre Museum as information.

**CARRIED**

**Letter from Town of Ponoka**

Res. 341-28-11-22 MOVED by Councillor Vardas, that the Town of Sundre Council accepts the correspondence from the Town of Ponoka as information.

**CARRIED**

Res. 342-28-11-22 MOVED by Councillor Petersen, that the Town of Sundre Council directs administration to compose a letter to the Honorable Jason Copping, Minister of Health, in solidarity with the concerns expressed in the November 23, 2022, a letter received from the Town of Ponoka.

**CARRIED**

*Mayor Warnock called a 5 minute recess at 7:20 p.m.*

**CLOSED MEETING**

Res. 343-28-11-22 MOVED by Councillor Marr that Council go into closed meeting at 7:32 p.m.

**CARRIED**

**Topic of Closed Meeting****13.1 Advice from Officials, FOIPP Act Section 24**

The following were in attendance for the closed meeting session:

Staff: Linda Nelson, CAO

**Topic of Closed Meeting**

**13.2 Confidential Evaluations, FOIPP Act Section 19(1)**

*CAO left the meeting at 9:01p.m.*

Res. 344-28-11-22      MOVED by Councillor Vardas that Council return to an open meeting at 9:04p.m.

**CARRIED**

**ADJOURNMENT**

Res. 345-28-11-22      MOVED by Councillor Anderson being that the agenda matters have been concluded the meeting adjourned at 9:05 p.m.

**CARRIED**

These Minutes approved this 5th Day of December 2022.

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Mayor, Richard Warnock

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Chief Administrative Officer, Linda Nelson



## REQUEST FOR DECISION

**COUNCIL DATE:** December 5, 2022

**SUBJECT:** 2023 to 2026 Four-Year Operating Budget and Ten-Year Capital Plan

**ORIGINATING DEPARTMENT:** Corporate Services

**AGENDA ITEM:** 8.1

**BACKGROUND/PROPOSAL:**

See Report to Council for further details

**DISCUSSION/OPTIONS/BENEFITS/DISADVANTAGES:**

See Report to Council for further details

**ALIGNMENT WITH STRATEGIC PRIORITIES:**

See Report to Council for further details

**ADMINISTRATION RECOMMENDATIONS:**

Administration recommends Council approve the Four-Year Operating Budget and Ten-Year Capital Plan in its entirety as presented, which results in 4.00% cash requirement increases in each of the presented budget years.

**MOTION:**

The Town of Sundre Council adopts the 2023 Four-Year Operating Budget and Ten-Year Capital Plan as presented with total operating cash expenditures of \$9,067,227; \$9,241,963; \$9,412,090; \$9,598,331 and total operational revenues of \$5,112,850; \$5,129,350; \$5,134,850; \$5,149,850 in 2023, 2024, 2025 and 2026 respectively. With the remaining \$3,954,377; \$4,112,613; \$4,277,240; \$4,448,481 in 2023, 2024, 2025, 2026 respectively to be funded through taxation, Fortis Franchise Fee, MSI Operating Grant and Restricted Surplus Accounts where identified.

**Attachments:**

Report to Council: 2023 Four-Year Operating Budget and Ten-Year Capital Plan  
2023 Four-Year Operating Budget  
2023 Ten-Year Capital Plan

Date Reviewed:

*December 2, 2022* CAO: *Anda Nelson*

**COUNCIL DATE:** December 5, 2022

**SUBJECT:** 2023 to 2026 Four-Year Operating Budget and Ten-Year Capital Plan

**ORIGINATING DEPARTMENT:** Corporate Services

**AGENDA ITEM:** 8.1a

**BACKGROUND/PROPOSAL**

In 2019, The Town of Sundre implemented a multi-year budgeting strategy that was extremely successful. Now the next four-year cycle, 2023 to 2026, is beginning.

Town of Sundre *Policy No. B-012 Multi-Year Business Planning and Budgeting* sets out the following purpose and policy statement:

**Purpose**

The purpose of this policy is to establish a multi-year budget and business-planning process that incorporates all legal obligations required of municipalities in the Province of Alberta and that directs the effective management of the Town of Sundre financial resources.

**Policy Statement**

The Town of Sundre will establish a multi-year approach to planning and budgeting. Benefits expected include the following:

- Provide a longer-term funding plan so that strategic goals can be identified and achieved.
- Provide residents and businesses with more certainty about the direction of Council, Town services, finances, and tax levels.
- Create the opportunity for Council and Administration to be more strategically focused during the budget process.
- Ensure spending plan changes are adequately identified and managed.

Throughout the last number of months, Administration and Council have been working towards establishing the strategic plan and initiatives for the next four years. During this time, there were three Workshops for Council to determine its strategic vision and priorities, Administration also presented new four-year business plans and initiatives that would help to fulfill Council's vision, as well as various further discussions with Council. There were two public open houses held to gather ratepayer input on Levels of Service and possible initiatives, which unfortunately were only lightly attended. From public input, there were very few indications that increases to the current Levels of Services were required for the next four-year cycle. With this in mind, Administration attempted to remain within the current funding requirements and



minimized the increases to those costs identified as being significantly affected by inflationary factors. An additional factor contributing to increased budget requirements is the significant escalation of the Provincial Police Funding Model in both 2023 and 2024. The Capital Plan has been updated for changes in projected costs for previously identified 2023 projects and moving projects to alternate years, as well as additional community recreational related projects such as both the boardwalk and passive-use area in 2023.

#### **DISCUSSION/OPTIONS/BENEFITS/DISADVANTAGES**

Items for Council's consideration when deliberating the Four-Year Operating Budget and Ten-Year Capital Plan include the following:

- The direction of Council has been to maintain a budget cost increase consistent with the CPI rates provided by Statistics Canada for the period of October to October as specified for Alberta. Administration agrees with this position as a guideline to ensure financial stability, with the further understanding that this may not always be possible in a progressive and competitive environment or to promote long-term planning. As well, while reviewing the preliminary presentation during the recent Fall Workshop, Council indicated support for predictability by aligning with a consistent four-year averaged net-increase that helps to mitigate the potential larger swings that would have been observed if this methodology were not incorporated.
- Cost increases versus tax rate increases – Administration is presenting the budget in a format which highlights the cost increases identified by departments in each year. A cost increase percentage is not completely indicative of a tax rate increase, pending unknown factors such as additional revenue sources, cost sharing alternatives, and increased new development. Therefore, Administration believes approving cost increases separate from tax rate determinations is a prudent approach to financial stability and transparency.
- Assumptions – Administration has incorporated some assumptions when determining future amounts in the operating budget. We have determined that a 2.50% inflationary increase is a reasonable factor to apply to certain budgeted amounts affected by inflation and a 3.00% inflation rate be applied to costs potentially affected by the carbon tax. In addition, as Council has approved the use of a multi-year COLA rate of 2.00%, that is the factor applied to estimate salaries for this next cycle.

#### **ALIGNMENT WITH STRATEGIC PLAN**

Pillar #5 – Sustainable & Responsible Governance

#### **ADMINISTRATION RECOMMENDATIONS**

Administration recommends Council approve the Four-Year Operating Budget and Ten-Year Capital Plan in its entirety as presented, which results in 4.00% cash requirement increases in each of the presented budget years.

**Town of Sundre**  
**2023 to 2026 Four-Year Operating Budget**

8.1b

**SUMMARY**

	2019 Actual	2020 Actual	2021 Actual	2022 Actual (Est.)      Budget		2023 Budget	2024 Budget	2025 Budget	2026 Budget
11 - Legislative	(319,130)	(305,859)	(350,529)	(358,150)	(438,934)	(455,470)	(462,967)	(470,828)	(478,759)
12 - Corporate Services	(460,746)	(576,769)	(574,426)	(541,067)	(557,019)	(606,531)	(615,661)	(625,298)	(630,137)
17 - Census	-	-	-	-	-	-	-	-	-
18 - Elections	-	-	4,153	-	-	-	-	(4,000)	-
21 - Municipal Enforcement	(97,187)	(130,409)	(121,710)	(99,054)	(121,630)	(126,172)	(126,044)	(132,271)	(138,850)
23 - Fire	(251,213)	(42,693)	(137,259)	(140,308)	(150,189)	(188,001)	(191,359)	(194,953)	(193,496)
24 - Emergency Management	(34,023)	(32,441)	(42,186)	(18,726)	(57,201)	(25,355)	(25,725)	(26,108)	(26,433)
26 - Animal Control	(21,022)	(21,602)	(23,456)	(24,255)	(21,880)	(23,500)	(23,500)	(23,500)	(23,500)
32 - Roads	(499,419)	(494,736)	(508,514)	(546,924)	(515,399)	(535,730)	(548,293)	(557,223)	(565,311)
35 - Shop	(88,749)	(61,098)	(145,911)	(54,939)	(41,979)	(54,208)	(57,122)	(60,074)	(63,062)
41 - Water	343,411	437,467	413,093	337,065	315,223	354,659	346,645	339,043	332,086
42 - WasteWater	341,145	397,030	282,794	281,491	293,138	227,734	219,950	212,582	205,864
43 - Solid Waste	61,415	62,981	68,605	81,940	77,800	56,891	54,855	52,721	50,845
61 - Planning & Development	(303,314)	(249,475)	(180,425)	(176,043)	(253,976)	(301,878)	(307,776)	(313,785)	(319,825)
63 - Economic Development	(252,068)	(241,222)	(244,195)	(180,964)	(259,883)	(263,974)	(267,756)	(271,627)	(275,518)
77 - Sundre Community Centre	(30,360)	(28,332)	(32,431)	(34,622)	(39,867)	(45,966)	(49,868)	(52,698)	(55,414)
80 - Arena	(138,414)	(129,225)	(114,501)	(144,611)	(163,263)	(163,338)	(176,135)	(186,399)	(195,424)
82 - Greenwood Campground	(22,236)	(23,645)	(6,875)	(21,640)	(37,055)	(33,119)	(34,922)	(36,319)	(37,679)
84 - Parks	(83,647)	(103,642)	(111,619)	(125,050)	(170,354)	(178,468)	(188,188)	(196,108)	(202,515)
85 - Recreation & Culture	(52,930)	(53,477)	(35,232)	(65,791)	(65,924)	(70,000)	(70,000)	(70,000)	(70,000)
86 - Community Services	(113,660)	(79,386)	(104,358)	(123,123)	(131,322)	(136,931)	(140,752)	(143,744)	(146,778)
87 - Trails	(10,503)	(12,506)	(15,734)	(23,069)	(37,203)	(38,638)	(41,327)	(43,220)	(44,557)
89 - Outdoor Recreation	(36,512)	(11,360)	(35,508)	(61,289)	(53,400)	(39,457)	(42,922)	(45,182)	(47,118)
91 - Gas	306,562	286,525	203,453	241,795	189,224	251,845	239,024	226,521	217,670
	(1,762,600)	(1,413,874)	(1,812,771)	(1,797,334)	(2,241,093)	(2,395,607)	(2,509,843)	(2,622,470)	(2,707,911)
Funding Required by Outside Organizations									
51 - FCSS	(32,770)	(32,770)	(32,770)	(32,770)	(32,700)	(32,770)	(32,770)	(32,770)	(32,770)
75 - Library	(127,515)	(128,334)	(128,334)	(133,257)	(133,625)	(136,500)	(139,000)	(141,500)	(144,000)
00 - Provincial Police Funding Model	-	-	(56,839)	(85,311)	(85,000)	(115,000)	(170,000)	(170,000)	(170,000)
Debtenture Payment Requirements									
Principal portion	(453,662)	(473,781)	(464,991)	(329,461)	(330,000)	(342,000)	(352,000)	(367,000)	(382,000)
Interest portion	(206,698)	(220,709)	(200,444)	(185,884)	(190,000)	(175,000)	(165,000)	(150,000)	(135,000)
Transfers to Restricted Surplus Accounts									
Municipal - New Projects	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(67,500)	(54,000)	(103,500)	(186,800)
Utilities - New Projects	-	-	-	-	-	-	-	-	-
Municipal - Lifecycling	(100,000)	(78,000)	(78,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
Utilities - Lifecycling	(635,000)	(455,000)	(455,000)	(475,000)	(475,000)	(475,000)	(475,000)	(475,000)	(475,000)
Fire Services	(115,000)	(115,000)	(115,000)	(115,000)	(115,000)	(115,000)	(115,000)	(115,000)	(115,000)
General Corporate Stabilization	(13,250)	(69,750)	-	-	-	-	-	-	-
<b>Cash Requirements</b>				<b>(3,802,418)</b>	<b>(3,954,377)</b>	<b>(4,112,613)</b>	<b>(4,277,240)</b>	<b>(4,448,481)</b>	
percentage increase (over previous budget year)						4.00%	4.00%	4.00%	4.00%
<b>Non-Operating Revenues</b>									
Property Taxes	3,354,874	3,545,881	3,513,826	3,483,876	3,457,489	3,514,377	3,667,613	3,832,240	4,003,481
Tax Penalties	81,081	68,030	125,090	142,391	75,000	115,000	100,000	90,000	90,000
Investment Income	87,133	72,365	53,581	125,000	10,000	50,000	65,000	75,000	75,000
Fortis Franchise Fee	181,854	209,577	226,713	240,000	235,000	245,000	250,000	250,000	250,000
MSI	34,957	44,008	42,000	42,000	30,000	30,000	30,000	30,000	30,000
				<b>3,807,489</b>	<b>3,954,377</b>	<b>4,112,613</b>	<b>4,277,240</b>	<b>4,448,481</b>	
<b>Budget Surplus (Deficit)</b>				<b>5,071</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other Budget information:</b>									
<b>Non-Cash Budget Items</b>									
Amortization	(1,837,535)	(1,916,762)	(1,979,104)	(2,000,000)	(2,350,000)	(2,422,100)	(2,422,100)	(2,422,100)	(2,422,100)
<b>Total Cash Expenditures</b>					(9,022,588)	(9,067,227)	(9,241,963)	(9,412,090)	(9,598,331)
<b>Total Cash Revenues</b>					5,220,170	5,112,850	5,129,350	5,134,850	5,149,850
<b>Total Cash Requirements</b>					(3,802,418)	(3,954,377)	(4,112,613)	(4,277,240)	(4,448,481)

**Town of Sundre**  
**2023 to 2026 Four-Year Operating Budget**

**11 - Legislative Services**

	2019 Actual	2020 Actual	2021 Actual	2022 Actual (Est.)	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
Revenues	434	90	2	-	-	-	-	-	-
Expenses									
Salaries	(253,342)	(231,523)	(282,710)	(224,332)	(335,934)	(327,470)	(334,967)	(342,828)	(350,759)
Contracted Services	(7,334)	(41,471)	(13,216)	(43,636)	(24,500)	(34,100)	(34,100)	(34,100)	(34,100)
Materials & Supplies	(58,888)	(32,955)	(54,605)	(90,182)	(78,500)	(93,900)	(93,900)	(93,900)	(93,900)
Utilities	-	-	-	-	-	-	-	-	-
Surplus (Deficit)	(319,130)	(305,859)	(350,529)	(358,150)	(438,934)	(455,470)	(462,967)	(470,828)	(478,759)
<b>Expenditures</b>					(438,934)	(455,470)	(462,967)	(470,828)	(478,759)
<b>Revenues</b>					-	-	-	-	-

**Town of Sundre**  
**2023 to 2026 Four-Year Operating Budget**

**12 - Corporate Services**

	2019 Actual	2020 Actual	2021 Actual	2022 Actual (Est.)	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
Revenues	28,311	18,019	36,878	15,253	19,000	14,000	14,000	14,000	14,000
Expenses									
Salaries	(104,813)	(175,487)	(188,311)	(184,553)	(189,463)	(198,506)	(207,636)	(217,273)	(222,112)
Contracted Services	(192,418)	(243,207)	(191,767)	(141,463)	(167,000)	(209,500)	(209,500)	(209,500)	(209,500)
Materials & Supplies	(172,366)	(156,527)	(205,776)	(204,166)	(196,300)	(187,350)	(187,350)	(187,350)	(187,350)
Utilities	(19,460)	(19,567)	(25,450)	(26,138)	(23,256)	(25,175)	(25,175)	(25,175)	(25,175)
Surplus (Deficit)	(460,746)	(576,769)	(574,426)	(541,067)	(557,019)	(606,531)	(615,661)	(625,298)	(630,137)
<b>Expenditures</b>					(576,019)	(620,531)	(629,661)	(639,298)	(644,137)
<b>Revenues</b>					19,000	14,000	14,000	14,000	14,000

**Town of Sundre**  
**2023 to 2026 Four-Year Operating Budget**

**18 - Elections**

	2019 Actual	2020 Actual	2021 Actual	2022 Actual (Est.)	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
Revenues	-	-	5,458	-	-	-	-	-	-
Expenses									
Salaries	-	-	-	-	-	-	-	-	-
Contracted Services	-	-	-	-	-	-	-	(2,500)	-
Materials & Supplies	-	-	(1,305)	-	-	-	-	(1,500)	-
Utilities	-	-	-	-	-	-	-	-	-
Surplus (Deficit)	-	-	4,153	-	-	-	-	(4,000)	-
<b>Expenditures</b>					-	-	-	(4,000)	-
<b>Revenues</b>					-	-	-	-	-

**Town of Sundre**  
**2023 to 2026 Four-Year Operating Budget**

**21 - Municipal Enforcement**

	2019 Actual	2020 Actual	2021 Actual	2022 Actual (Est.)	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
Revenues	23,831	4,456	3,963	5,599	20,000	4,000	10,000	10,000	14,500
Expenses									
Salaries	(105,718)	(120,638)	(112,144)	(80,146)	(118,505)	(106,372)	(112,094)	(118,171)	(129,100)
Contracted Services	(1,299)	(1,292)	(1,888)	(2,522)	(550)	(2,000)	(2,000)	(2,000)	(2,000)
Materials & Supplies	(14,001)	(12,935)	(11,641)	(21,985)	(22,575)	(21,800)	(21,950)	(22,100)	(22,250)
Utilities	-	-	-	-	-	-	-	-	-
Surplus (Deficit)	(97,187)	(130,409)	(121,710)	(99,054)	(121,630)	(126,172)	(126,044)	(132,271)	(138,850)
<b>Expenditures</b>					(141,630)	(130,172)	(136,044)	(142,271)	(153,350)
<b>Revenues</b>					20,000	4,000	10,000	10,000	14,500

**Town of Sundre**  
**2023 to 2026 Four-Year Operating Budget**

**23 - Fire Services**

	2019 Actual	2020 Actual	2021 Actual	2022 Actual (Est.)	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
Revenues	325,599	315,986	348,724	411,669	293,320	348,000	353,500	354,000	359,500
Expenses									
Salaries	(111,989)	(115,706)	(226,808)	(231,530)	(206,664)	(288,801)	(297,559)	(301,553)	(305,496)
Contracted Services	(69,424)	(104,275)	(32,413)	(28,027)	(39,643)	(40,100)	(40,100)	(40,100)	(40,100)
Materials & Supplies	(170,400)	(113,641)	(180,454)	(198,027)	(182,838)	(187,450)	(187,450)	(187,450)	(187,450)
Utilities	(15,602)	(14,101)	(19,876)	(19,393)	(14,364)	(19,650)	(19,750)	(19,850)	(19,950)
Transfers to Local Organizations	(209,397)	(10,956)	(26,432)	(75,000)	-	-	-	-	-
Surplus (Deficit)	(251,213)	(42,693)	(137,259)	(140,308)	(150,189)	(188,001)	(191,359)	(194,953)	(193,496)
<b>Expenditures</b>					(443,509)	(536,001)	(544,859)	(548,953)	(552,996)
<b>Revenues</b>					293,320	348,000	353,500	354,000	359,500

**Town of Sundre**  
**2023 to 2026 Four-Year Operating Budget**

**24 - Emergency Management**

	2019 Actual	2020 Actual	2021 Actual	2022 Actual (Est.)	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
Revenues	4,550	5,058	-	-	-	-	-	-	-
Expenses									
Salaries	(26,261)	(30,470)	(39,109)	(16,273)	(41,401)	(15,555)	(15,925)	(16,308)	(16,633)
Contracted Services	-	-	-	-	-	-	-	-	-
Materials & Supplies	(12,312)	(7,029)	(3,077)	(2,453)	(15,800)	(9,800)	(9,800)	(9,800)	(9,800)
Utilities	-	-	-	-	-	-	-	-	-
Surplus (Deficit)	(34,023)	(32,441)	(42,186)	(18,726)	(57,201)	(25,355)	(25,725)	(26,108)	(26,433)
<b>Expenditures</b>					(57,201)	(25,355)	(25,725)	(26,108)	(26,433)
<b>Revenues</b>					-	-	-	-	-



**Town of Sundre**  
**2023 to 2026 Four-Year Operating Budget**

**26 - Animal Control**

	2019 Actual	2020 Actual	2021 Actual	2022 Actual (Est.)	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
Revenues	6,024	5,850	6,093	4,920	6,700	6,000	6,000	6,000	6,000
Expenses									
Salaries	(310)	(275)	(277)	(275)	-	-	-	-	-
Contracted Services	(25,950)	(26,355)	(28,245)	(28,000)	(27,350)	(28,500)	(28,500)	(28,500)	(28,500)
Materials & Supplies	(786)	(822)	(1,027)	(900)	(1,230)	(1,000)	(1,000)	(1,000)	(1,000)
Utilities	-	-	-						
Surplus (Deficit)	(21,022)	(21,602)	(23,456)	(24,255)	(21,880)	(23,500)	(23,500)	(23,500)	(23,500)
<b>Expenditures</b>					(28,580)	(29,500)	(29,500)	(29,500)	(29,500)
<b>Revenues</b>					6,700	6,000	6,000	6,000	6,000

**Town of Sundre**  
**2023 to 2026 Four-Year Operating Budget**

**32 - Roads**

	2019 Actual	2020 Actual	2021 Actual	2022 Actual (Est.)	Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
Revenues	92,679	98,323	93,790	84,202	168,500	85,000	85,000	85,000	85,000
Expenses									
Salaries	(313,487)	(330,886)	(338,552)	(372,325)	(384,625)	(374,730)	(387,293)	(396,223)	(404,311)
Contracted Services	(92,223)	(76,320)	(75,229)	(43,968)	(88,718)	(47,000)	(47,000)	(47,000)	(47,000)
Materials & Supplies	(24,401)	(23,967)	(18,807)	(42,231)	(45,556)	(24,000)	(24,000)	(24,000)	(24,000)
Utilities	(161,987)	(161,886)	(169,716)	(172,602)	(165,000)	(175,000)	(175,000)	(175,000)	(175,000)
Surplus (Deficit)	(499,419)	(494,736)	(508,514)	(546,924)	(515,399)	(535,730)	(548,293)	(557,223)	(565,311)
<b>Expenditures</b>					(683,899)	(620,730)	(633,293)	(642,223)	(650,311)
<b>Revenues</b>					168,500	85,000	85,000	85,000	85,000

**Town of Sundre**  
**2023 to 2026 Four-Year Operating Budget**

**35 - Shop**

	2019 Actual	2020 Actual	2021 Actual	2022 Actual (Est.)	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
Revenues	165,000	167,746	165,000	165,000	165,000	165,000	165,000	165,000	165,000
Expenses									
Salaries	(24,552)	(24,929)	(25,026)	(23,495)	(29,482)	(32,938)	(33,852)	(34,804)	(35,792)
Contracted Services	(33,055)	(31,312)	(36,355)	(32,508)	(34,040)	(31,500)	(31,500)	(31,500)	(31,500)
Materials & Supplies	(188,335)	(165,852)	(238,443)	(156,577)	(135,057)	(146,770)	(148,770)	(150,770)	(152,770)
Utilities	(7,807)	(6,751)	(11,087)	(7,359)	(8,400)	(8,000)	(8,000)	(8,000)	(8,000)
Surplus (Deficit)	(88,749)	(61,098)	(145,911)	(54,939)	(41,979)	(54,208)	(57,122)	(60,074)	(63,062)
<b>Expenditures</b>					(206,979)	(219,208)	(222,122)	(225,074)	(228,062)
<b>Revenues</b>					165,000	165,000	165,000	165,000	165,000

**Town of Sundre**  
**2023 to 2026 Four-Year Operating Budget**

**41 - Water**

	2019 Actual	2020 Actual	2021 Actual	2022		2023 Budget	2024 Budget	2025 Budget	2026 Budget
				Actual (Est.)	Budget				
Revenues	935,181	918,127	978,239	916,155	941,000	950,500	950,500	950,500	950,500
Expenses									
Salaries	(230,367)	(238,409)	(244,134)	(235,578)	(271,876)	(275,491)	(283,505)	(291,107)	(298,064)
Contracted Services	(175,887)	(43,901)	(138,980)	(165,251)	(172,190)	(152,500)	(152,500)	(152,500)	(152,500)
Materials & Supplies	(99,141)	(120,789)	(71,721)	(75,069)	(90,461)	(77,350)	(77,350)	(77,350)	(77,350)
Utilities	(86,375)	(77,561)	(110,311)	(103,192)	(91,250)	(90,500)	(90,500)	(90,500)	(90,500)
Surplus (Deficit)	343,411	437,467	413,093	337,065	315,223	354,659	346,645	339,043	332,086
<b>Expenditures</b>					(625,777)	(595,841)	(603,855)	(611,457)	(618,414)
<b>Revenues</b>					941,000	950,500	950,500	950,500	950,500

**Town of Sundre**  
**2023 to 2026 Four-Year Operating Budget**

**42 - WasteWater**

	2019 Actual	2020 Actual	2021 Actual	2022		2023 Budget	2024 Budget	2025 Budget	2026 Budget
				Actual (Est.)	Budget				
Revenues	820,461	879,037	827,788	801,169	810,200	820,000	820,000	820,000	820,000
Expenses									
Salaries	(217,880)	(226,121)	(230,766)	(221,762)	(260,322)	(263,166)	(270,950)	(278,318)	(285,036)
Contracted Services	(173,779)	(149,499)	(185,865)	(148,179)	(141,740)	(153,000)	(153,000)	(153,000)	(153,000)
Materials & Supplies	(15,942)	(27,389)	(21,948)	(51,174)	(41,750)	(36,350)	(36,350)	(36,350)	(36,350)
Utilities	(71,715)	(78,998)	(106,415)	(98,563)	(73,250)	(139,750)	(139,750)	(139,750)	(139,750)
Surplus (Deficit)	341,145	397,030	282,794	281,491	293,138	227,734	219,950	212,582	205,864
<b>Expenditures</b>					(517,062)	(592,266)	(600,050)	(607,418)	(614,136)
<b>Revenues</b>					810,200	820,000	820,000	820,000	820,000

**Town of Sundre**  
**2023 to 2026 Four-Year Operating Budget**

**43 - Solid Waste**

	2019 Actual	2020 Actual	2021 Actual	2022 Actual (Est.)	Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
Revenues	323,100	323,448	323,492	323,858	323,200	323,500	323,500	323,500	323,500
Expenses									
Salaries	(46,762)	(52,794)	(53,092)	(52,518)	(59,550)	(63,509)	(65,545)	(67,679)	(69,555)
Contracted Services	(119,823)	(147,168)	(133,608)	(121,136)	(131,600)	(132,100)	(132,100)	(132,100)	(132,100)
Materials & Supplies	(513)	(1,088)	(699)	(853)	(250)	(1,000)	(1,000)	(1,000)	(1,000)
Utilities	-	-	-	-	-	-	-	-	-
Transfers to Local Organizations	(94,587)	(59,417)	(67,488)	(67,411)	(54,000)	(70,000)	(70,000)	(70,000)	(70,000)
Surplus (Deficit)	61,415	62,981	68,605	81,940	77,800	56,891	54,855	52,721	50,845
<b>Expenditures</b>					(245,400)	(266,609)	(268,645)	(270,779)	(272,655)
<b>Revenues</b>					323,200	323,500	323,500	323,500	323,500

**Town of Sundre**  
**2023 to 2026 Four-Year Operating Budget**

**51 - FCSS**

	2019 Actual	2020 Actual	2021 Actual	2022 Actual (Est.)	Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
Revenues	132,921	133,015	133,247	133,329	2,750	-	-	-	-
Expenses									
Salaries	-	-	-	-	-	-	-	-	-
Contracted Services	-	-	-	-	-	-	-	-	-
Materials & Supplies	(2,436)	(2,530)	(2,762)	(2,863)	(2,750)	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-
Transfer to Local Organizations	(163,255)	(163,255)	(163,255)	(163,236)	(32,700)	(32,770)	(32,770)	(32,770)	(32,770)
Surplus (Deficit)	(32,770)	(32,770)	(32,770)	(32,770)	(32,700)	(32,770)	(32,770)	(32,770)	(32,770)
<b>Expenditures</b>					(35,450)	(32,770)	(32,770)	(32,770)	(32,770)
<b>Revenues</b>					2,750	-	-	-	-

**Town of Sundre**  
**2023 to 2026 Four-Year Operating Budget**

**61 - Planning & Development**

	2019 Actual	2020 Actual	2021 Actual	2022 Actual (Est.)	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
Revenues	61,290	42,690	96,228	38,628	85,800	53,300	53,300	53,300	53,300
Expenses									
Salaries	(300,068)	(254,847)	(234,792)	(189,389)	(249,056)	(306,628)	(312,526)	(318,535)	(324,575)
Contracted Services	(50,458)	(29,852)	(30,323)	(23,362)	(69,100)	(40,150)	(40,150)	(40,150)	(40,150)
Materials & Supplies	(14,078)	(7,466)	(11,538)	(1,920)	(21,620)	(8,400)	(8,400)	(8,400)	(8,400)
Utilities	-	-	-	-	-	-	-	-	-
Surplus (Deficit)	(303,314)	(249,475)	(180,425)	(176,043)	(253,976)	(301,878)	(307,776)	(313,785)	(319,825)
<b>Expenditures</b>					(339,776)	(355,178)	(361,076)	(367,085)	(373,125)
<b>Revenues</b>					85,800	53,300	53,300	53,300	53,300



**Town of Sundre**  
**2023 to 2026 Four-Year Operating Budget**

**63 - Economic Development**

	2019 Actual	2020 Actual	2021 Actual	2022 Actual (Est.)	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
Revenues	82,701	98,812	120,813	77,437	40,000	33,500	33,500	33,500	33,500
Expenses									
Salaries	(161,199)	(175,710)	(174,838)	(128,930)	(188,603)	(190,274)	(194,056)	(197,927)	(201,818)
Contracted Services	(7,475)	(6,827)	(8,043)	(7,923)	(11,000)	(9,000)	(9,000)	(9,000)	(9,000)
Materials & Supplies	(123,305)	(147,497)	(171,313)	(108,401)	(89,280)	(87,200)	(87,200)	(87,200)	(87,200)
Utilities	-	-	-	-	-	-	-	-	-
Transfers to Local Organizations	(42,790)	(10,000)	(10,814)	(13,147)	(11,000)	(11,000)	(11,000)	(11,000)	(11,000)
Surplus (Deficit)	(252,068)	(241,222)	(244,195)	(180,964)	(259,883)	(263,974)	(267,756)	(271,627)	(275,518)
<b>Expenditures</b>					(299,883)	(297,474)	(301,256)	(305,127)	(309,018)
<b>Revenues</b>					40,000	33,500	33,500	33,500	33,500

**Town of Sundre**  
**2023 to 2026 Four-Year Operating Budget**

**75 - Library**

	2019 Actual	2020 Actual	2021 Actual	2022 Actual (Est.)	Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
Revenues	186,340	193,500	201,618	169,768	-	-	-	-	-
Expenses									
Salaries	(131,047)	(136,923)	(144,590)	(112,236)	-	-	-	-	-
Contracted Services	-	-	-	-	-	-	-	-	-
Materials & Supplies	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-
Transfers to Local Organizations	(182,808)	(184,911)	(185,362)	(190,789)	(133,625)	(136,500)	(139,000)	(141,500)	(144,000)
Surplus (Deficit)	(127,515)	(128,334)	(128,334)	(133,257)	(133,625)	(136,500)	(139,000)	(141,500)	(144,000)
<b>Expenditures</b>					(133,625)	(136,500)	(139,000)	(141,500)	(144,000)
<b>Revenues</b>					-	-	-	-	-

**Town of Sundre**  
**2023 to 2026 Four-Year Operating Budget**

**77 - Sundre Community Centre**

	2019 Actual	2020 Actual	2021 Actual	2022 Actual (Est.)	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
Revenues	112,375	105,820	111,735	115,428	122,090	127,000	127,000	127,000	127,000
Expenses									
Salaries	(53,356)	(45,136)	(49,711)	(48,992)	(56,532)	(68,116)	(72,018)	(74,848)	(77,564)
Contracted Services	(3,253)	(4,853)	(3,715)	(3,254)	(10,230)	(4,500)	(4,500)	(4,500)	(4,500)
Materials & Supplies	(41,574)	(40,567)	(33,147)	(44,256)	(48,815)	(47,350)	(47,350)	(47,350)	(47,350)
Utilities	(44,552)	(43,596)	(57,593)	(53,548)	(46,380)	(53,000)	(53,000)	(53,000)	(53,000)
Surplus (Deficit)	(30,360)	(28,332)	(32,431)	(34,622)	(39,867)	(45,966)	(49,868)	(52,698)	(55,414)
<b>Expenditures</b>					(161,957)	(172,966)	(176,868)	(179,698)	(182,414)
<b>Revenues</b>					122,090	127,000	127,000	127,000	127,000

**Town of Sundre**  
**2023 to 2026 Four-Year Operating Budget**

**80 - Arena**

	2019 Actual	2020 Actual	2021 Actual	2022 Actual (Est.)	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
Revenues	220,336	224,655	221,493	211,239	246,612	247,500	247,500	247,500	247,500
Expenses									
Salaries	(217,130)	(209,869)	(200,016)	(195,668)	(237,582)	(265,488)	(278,285)	(288,549)	(297,574)
Contracted Services	(18,881)	(36,377)	(9,342)	(10,872)	(22,520)	(13,650)	(13,650)	(13,650)	(13,650)
Materials & Supplies	(67,799)	(68,550)	(64,487)	(81,849)	(94,941)	(68,700)	(68,700)	(68,700)	(68,700)
Utilities	(54,940)	(39,084)	(62,149)	(67,461)	(54,832)	(63,000)	(63,000)	(63,000)	(63,000)
Surplus (Deficit)	(138,414)	(129,225)	(114,501)	(144,611)	(163,263)	(163,338)	(176,135)	(186,399)	(195,424)
<b>Expenditures</b>					(409,875)	(410,838)	(423,635)	(433,899)	(442,924)
<b>Revenues</b>					246,612	247,500	247,500	247,500	247,500

**Town of Sundre**  
**2023 to 2026 Four-Year Operating Budget**

**82 - Greenwood Campground**

	2019 Actual	2020 Actual	2021 Actual	2022 Actual (Est.)	Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
Revenues	48,925	43,023	64,795	57,345	58,906	54,500	54,500	54,500	54,500
Expenses									
Salaries	(27,085)	(26,187)	(25,685)	(29,618)	(31,157)	(37,969)	(39,772)	(41,169)	(42,529)
Contracted Services	(25,224)	(21,339)	(21,754)	(22,120)	(36,367)	(23,500)	(23,500)	(23,500)	(23,500)
Materials & Supplies	(10,016)	(11,468)	(12,371)	(15,373)	(20,594)	(15,950)	(15,950)	(15,950)	(15,950)
Utilities	(8,836)	(7,674)	(11,860)	(11,874)	(7,843)	(10,200)	(10,200)	(10,200)	(10,200)
Surplus (Deficit)	(22,236)	(23,645)	(6,875)	(21,640)	(37,055)	(33,119)	(34,922)	(36,319)	(37,679)
<b>Expenditures</b>					(95,961)	(87,619)	(89,422)	(90,819)	(92,179)
<b>Revenues</b>					58,906	54,500	54,500	54,500	54,500

**Town of Sundre**  
**2023 to 2026 Four-Year Operating Budget**

**84 - Parks**

	2019 Actual	2020 Actual	2021 Actual	2022 Actual (Est.)	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
Revenues	122,199	85,841	136,772	69,050	72,342	67,250	67,250	67,250	67,250
Expenses									
Salaries	(162,020)	(145,922)	(142,584)	(158,459)	(167,446)	(187,518)	(197,238)	(205,158)	(211,565)
Contracted Services	(5,217)	(8,994)	(44,638)	(4,430)	(11,630)	(12,000)	(12,000)	(12,000)	(12,000)
Materials & Supplies	(38,609)	(34,567)	(61,169)	(31,211)	(63,620)	(46,200)	(46,200)	(46,200)	(46,200)
Utilities	-	-	-	-	-	-	-	-	-
Surplus (Deficit)	(83,647)	(103,642)	(111,619)	(125,050)	(170,354)	(178,468)	(188,188)	(196,108)	(202,515)
<b>Expenditures</b>					(242,696)	(245,718)	(255,438)	(263,358)	(269,765)
<b>Revenues</b>					72,342	67,250	67,250	67,250	67,250

**Town of Sundre**  
**2023 to 2026 Four-Year Operating Budget**

**85 - Recreation & Culture**

	2019 Actual	2020 Actual	2021 Actual	2022 Actual (Est.)	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
Revenues	225,551	238,984	243,774	224,062	220,000	230,000	235,000	240,000	245,000
Expenses									
Salaries	-	-	-	-	-	-	-	-	-
Contracted Services	-	-	-	-	-	-	-	-	-
Materials & Supplies	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-
Transfers to Local Organizations	(278,481)	(292,461)	(279,006)	(289,853)	(285,924)	(300,000)	(305,000)	(310,000)	(315,000)
Surplus (Deficit)	(52,930)	(53,477)	(35,232)	(65,791)	(65,924)	(70,000)	(70,000)	(70,000)	(70,000)
<b>Expenditures</b>					(285,924)	(300,000)	(305,000)	(310,000)	(315,000)
<b>Revenues</b>					220,000	230,000	235,000	240,000	245,000

**Town of Sundre**  
**2023 to 2026 Four-Year Operating Budget**

**86 - Community Services**

	2019 Actual	2020 Actual	2021 Actual	2022 Actual (Est.)	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
Revenues	83,624	83,096	96,136	76,516	81,700	76,500	76,500	76,500	76,500
Expenses									
Salaries	(81,476)	(86,464)	(86,384)	(90,225)	(105,692)	(111,331)	(115,152)	(118,144)	(121,178)
Contracted Services	(6,619)	(5,771)	(7,768)	(5,980)	(7,538)	(6,000)	(6,000)	(6,000)	(6,000)
Materials & Supplies	(41,670)	(26,871)	(35,366)	(41,164)	(47,792)	(44,100)	(44,100)	(44,100)	(44,100)
Utilities	-	-	-	-	-	-	-	-	-
Transfers to Local Organizations	(67,519)	(43,376)	(70,976)	(62,270)	(52,000)	(52,000)	(52,000)	(52,000)	(52,000)
Surplus (Deficit)	(113,660)	(79,386)	(104,358)	(123,123)	(131,322)	(136,931)	(140,752)	(143,744)	(146,778)
<b>Expenditures</b>					(213,022)	(213,431)	(217,252)	(220,244)	(223,278)
<b>Revenues</b>					81,700	76,500	76,500	76,500	76,500



**Town of Sundre**  
**2023 to 2026 Four-Year Operating Budget**

**87 - Trails**

	2019 Actual	2020 Actual	2021 Actual	2022 Actual (Est.)	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
Revenues	30,719	25,000	20,631	25,000	25,000	25,000	25,000	25,000	25,000
Expenses									
Salaries	(34,973)	(33,030)	(30,119)	(39,187)	(46,052)	(52,938)	(55,627)	(57,520)	(58,857)
Contracted Services	(495)	-	(608)	(1,500)	(5,000)	(3,000)	(3,000)	(3,000)	(3,000)
Materials & Supplies	(5,754)	(4,476)	(5,638)	(7,382)	(11,151)	(7,700)	(7,700)	(7,700)	(7,700)
Utilities	-	-	-	-	-	-	-	-	-
Surplus (Deficit)	(10,503)	(12,506)	(15,734)	(23,069)	(37,203)	(38,638)	(41,327)	(43,220)	(44,557)
<b>Expenditures</b>					(62,203)	(63,638)	(66,327)	(68,220)	(69,557)
<b>Revenues</b>					25,000	25,000	25,000	25,000	25,000

**Town of Sundre**  
**2023 to 2026 Four-Year Operating Budget**

**89 - Outdoor Recreation**

	2019 Actual	2020 Actual	2021 Actual	2022 Actual (Est.)	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
Revenues	36,563	41,951	35,556	41,172	36,300	41,300	41,300	41,300	41,300
Expenses									
Salaries	(67,575)	(49,748)	(64,929)	(84,520)	(71,303)	(65,257)	(68,722)	(70,982)	(72,918)
Contracted Services	(2,563)	(857)	(1,191)	(2,249)	(2,692)	(2,500)	(2,500)	(2,500)	(2,500)
Materials & Supplies	(2,937)	(2,706)	(4,944)	(15,692)	(14,800)	(13,000)	(13,000)	(13,000)	(13,000)
Utilities	-	-	-	-	(905)	-	-	-	-
Surplus (Deficit)	(36,512)	(11,360)	(35,508)	(61,289)	(53,400)	(39,457)	(42,922)	(45,182)	(47,118)
<b>Expenditures</b>					(89,700)	(80,757)	(84,222)	(86,482)	(88,418)
<b>Revenues</b>					36,300	41,300	41,300	41,300	41,300

**Town of Sundre**  
**2023 to 2026 Four-Year Operating Budget**

**91 - Gas**

	2019 Actual	2020 Actual	2021 Actual	2022 Actual (Est.)      Budget		2023 Budget	2024 Budget	2025 Budget	2026 Budget
Revenues	1,394,349	1,430,238	1,742,033	1,838,903	1,481,750	1,441,000	1,441,000	1,441,000	1,441,000
Expenses									
Salaries	(303,498)	(319,696)	(332,030)	(295,287)	(427,569)	(364,155)	(376,976)	(389,479)	(398,330)
Contracted Services	(123,805)	(118,373)	(113,070)	(75,878)	(142,537)	(124,000)	(124,000)	(124,000)	(124,000)
Materials & Supplies	(629,920)	(674,917)	(1,060,919)	(1,186,203)	(691,820)	(669,500)	(669,500)	(669,500)	(669,500)
Utilities	(30,564)	(30,727)	(32,561)	(39,740)	(30,600)	(31,500)	(31,500)	(31,500)	(31,500)
Surplus (Deficit)	306,562	286,525	203,453	241,795	189,224	251,845	239,024	226,521	217,670
<b>Expenditures</b>					(1,292,526)	(1,189,155)	(1,201,976)	(1,214,479)	(1,223,330)
<b>Revenues</b>					1,481,750	1,441,000	1,441,000	1,441,000	1,441,000

Town of Sundre  
2023 - 2032 Capital Plan

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	Projected Cost	Debenture Borrowings (maintain \$4M)	RSA Muni - New	RSA Muni - Life	RSA Util - New	RSA Util - Life	RSA Fire	MSI - Capital Funding	Gas Tax Grant	Other Funding TBD	MVC Fire
<b>2023</b>											
Opening Balance / Funds Available		9,450,000	114,000	865,000	-	745,000	470,000	1,290,000	480,000	-	-
Additions per Operating Budget		340,000	67,500	100,000	-	475,000	115,000	320,000	150,000	-	-
build permanant outdoor rink / multi-use space	362,500								(362,500)		
replace Playground Equipment - Tall Timber	75,000								(75,000)		
Boardwalk	80,000								(80,000)		
passive-use area / campground	300,000								(100,000)	(200,000)	
replace unit 110 (2002 GMC)	67,500			(67,500)							
2010 Chev 2500 Command Truck Unit 510	130,000						(65,000)				(65,000)
LUCAS Resuscitation Machine	20,000						(10,000)				(10,000)
Water Treatment Plant software upgrade (moved from 2024)	30,000					(30,000)					
Highway 27 Water & Wastewater Upgrades	1,806,000					(306,000)		(1,500,000)			
2023 Totals / Reamining Balances	2,871,000	9,790,000	181,500	897,500	-	884,000	510,000	110,000	12,500	(200,000)	(75,000)

**Town of Sundre  
2023 - 2032 Capital Plan**

**2024**

	Projected Cost	Debenture Borrowings (maintain \$4M)	RSA Muni - New	RSA Muni - Life	RSA Util - New	RSA Util - Life	RSA Fire	MSI - Capital Funding	Gas Tax Grant	Other Funding TBD	MVC Fire
Opening Balance / Funds Available		9,790,000	181,500	897,500	-	884,000	510,000	110,000	12,500	-	-
Additions per Operating Budget		350,000	54,000	100,000	-	475,000	115,000	300,000	150,000	-	-
Community Services digital display sign	24,570		(24,570)								
Replace Police Interceptor Unit No. 150	75,000			(75,000)							
2008 Chev C5500 Duramax 4x4 Unit 530 (moved from 2023)	400,000						(200,000)				(200,000)
2009 Freightliner Unit 560 (100% MVC)	100,000										(100,000)
Rhino Side X Side - Unit #591 (80% MVC)	30,000						(6,000)				(24,000)
arena dehumidifier	92,500			(92,500)							
water leak detection & repairs	500,000					(500,000)					
hard surface back alley	100,000		(100,000)								
asphalt & concrete material crushing	100,000			(100,000)							
2024 Totals / Reamining Balances	1,422,070	10,140,000	110,930	730,000	-	859,000	419,000	410,000	162,500	-	(324,000)

Town of Sundre  
2023 - 2032 Capital Plan

2025

	Projected Cost	Debenture Borrowings (maintain \$4M)	RSA Muni - New	RSA Muni - Life	RSA Util - New	RSA Util - Life	RSA Fire	MSI - Capital Funding	Gas Tax Grant	Other Funding TBD	MVC Fire
Opening Balance / Funds Available		10,140,000	110,930	730,000	-	859,000	419,000	410,000	162,500	-	-
Additions per Operating Budget		365,000	103,500	100,000	-	475,000	115,000	400,000	150,000	-	-
Blue, Green, Black Bin Replacements	40,000					(40,000)					
arena compressor overhaul and valve replacement	25,000			(25,000)							
Replace Golf Cart used at campground	5,000			(5,000)							
Replace Lawn Mower Unit No. 1162	65,000			(65,000)							
Replace Unit No. 149 (2012 Chev)	57,000			(57,000)							
Lift Station No. 5 Upgrades to pumps & piping	280,000					(100,000)		(180,000)			
2025 Totals / Reaminging Balances	472,000	10,505,000	214,430	678,000	-	1,194,000	534,000	630,000	312,500	-	-

Town of Sundre  
2023 - 2032 Capital Plan

2026

	Projected Cost	Debenture Borrowings (maintain \$4M)	RSA Muni - New	RSA Muni - Life	RSA Util - New	RSA Util - Life	RSA Fire	MSI - Capital Funding	Gas Tax Grant	Other Funding TBD	MVC Fire
Opening Balance / Funds Available		10,505,000	214,430	678,000	-	1,194,000	534,000	630,000	312,500	-	-
Additions per Operating Budget		380,000	186,800	100,000	-	475,000	115,000	400,000	150,000	-	-
Replace Unit No. 146	57,000			(57,000)							
Replace Unit No. 148	57,000			(57,000)							
Underground Lift Station Upgrades (pumps, electrical, panels)	34,000					(34,000)					
2026 Totals / Reaminging Balances	148,000	10,885,000	401,230	664,000	-	1,635,000	649,000	1,030,000	462,500	-	-

Town of Sundre  
2023 - 2032 Capital Plan

2027

	Projected Cost	Debenture Borrowings (maintain \$4M)	RSA Muni - New	RSA Muni - Life	RSA Util - New	RSA Util - Life	RSA Fire	MSI - Capital Funding	Gas Tax Grant	Other Funding TBD	MVC Fire
Opening Balance / Funds Available		10,885,000	401,230	664,000	-	1,635,000	649,000	1,030,000	462,500	-	-
Additions per Operating Budget		380,000	100,000	100,000	-	475,000	115,000	400,000	150,000	-	-
IT infrastructure replacement (servers, switches, backups, connectivity)	60,000			(60,000)							
2027 Totals / Reamining Balances	60,000	11,265,000	501,230	704,000	-	2,110,000	764,000	1,430,000	612,500	-	-
		*** leave \$4M for 75% reason									



Town of Sundre  
2023 - 2032 Capital Plan

	Projected Cost	Debenture Borrowings (maintain \$4M)	RSA Muni - New	RSA Muni - Life	RSA Util - New	RSA Util - Life	RSA Fire	MSI - Capital Funding	Gas Tax Grant	Other Funding TBD	MVC Fire
<b>2028 to 2032</b>											
<b>2028</b>											
install Noblefern playground equipment											
Dog Park											
Enhance Trail Connections											
Trail Signage											
road resurfacing (locations to be determined based on requirements)											
replace 3 Thermal Imaging Cameras											
replace Jaws of Life											
Rapid Response Unit #540 (100% MVC)											
replace benches, garbage receptacles											
re-surface tennis courts											
Replace Unit No. 151											
Replace Unit No. 152											
Community Centre full roof restoration											
<b>2029</b>											
RMO Gas Piping Change											
Planning for Bi-Services Bldg											
Replace Unit No. 153											
2012 Compressor & 12 SCBA (1504)											
Replace Unit No. 1125											
Replace Unit No. 1139											
<b>2030</b>											
replace unit 155											
mini-excavator for Operations											
replace way-finding signage											
<b>2031</b>											
replace unit 155											
replace unit 133 (sander truck)											
replace unit 145 (light duty / flagging unit)											
arena compressor overhall and valve replacement											
replace loader											
replace CS tractor											

Town of Sundre  
2023 - 2032 Capital Plan

	Projected Cost	Debenture Borrowings (maintain \$4M)	RSA Muni - New	RSA Muni - Life	RSA Util - New	RSA Util - Life	RSA Fire	MSI - Capital Funding	Gas Tax Grant	Other Funding TBD	MVC Fire
2032											
New Sportsplex											
replace backhoe											
replace loader w/ snow blower attachments											
replace ice resurfacer											