



Council Workshop
Council Chambers
February 6, 2017
7:00 p.m.

1. Call to Order
2. Modification to or Adoption of Agenda
3. Adoption of Minutes
4. Proposed Flag Policy
5. Proposed Snow Removal Policy - Roads
6. Proposed Snow Removal Policy - Sidewalks
7. Recycle Centre discussion
8. CAO Job Description
9. 2017 – 2018 Operating Budget
10. Viability Assessment - discussion
11. Future topics for Council Workshop and Council Meeting Agendas
12. In-Camera
13. Adjournment



Council Workshop
Council Chambers
January 23, 2017
6:00 p.m.

In attendance: Mayor Leslie, Councillors: Paul Isaac, Verna McFadden, Cheri Funke, Nolan Blatchford, Myron Thompson and Chris Vardas

Staff in attendance:

Angie Lucas, CAO (Interim)
Vic Pirie, Director of Finance and Administration
Jim Hall, Operations Manager
Cynthia Robey, Legislative Executive Assistant

1. Call to Order

Mayor Leslie called the Workshop to order at 6:00 p.m.

2. Modification to or Adoption of Agenda

Councillor McFadden moved that the Town of Sundre Council adopt the January 23, 2017 Workshop Agenda with the following additions/amendments:

- To allow the general public time to speak (in two minute allotments) after # 8 Discussion of January 16, 2017 Notice of Motion on Viability Review.

Carried

3. Adoption of Minutes

Councillor Blatchford moved that the Town of Sundre adopt the January 9, 2017 Workshop Minutes, as presented. **Carried**

4. Wild Rose Humane Society presentation

Welcome to Mr. Dean Orlando, President of Wild Rose Humane Society. Mr. Orlando shared a power point presentation and provided Council with additional material concerning the purchase of land and a building in Didsbury, Alberta, to be used for the purpose of an animal shelter. The Grand Opening will take place in the Spring of 2017, as well as a golf tournament in 2017. The shelter will provide housing and care to cats, dogs, and other small pets. Wild Rose Humane Society is now embarking on a campaign to raise funds for capital and operational costs.

Councillor Thompson arrived at 6:30 p.m.

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5. Recycle Site presentation

Mr. Jim Hall, Operations Manager, shared a power point presentation that highlighted the following:

- Council approved \$25,000 in the 2015 Capital Budget for the relocation of the Recycle Centre. Cost of the relocation was approximately \$9500.00
- The relocation was completed to improve the visual appearance of the downtown core and have the location on Town owned land
- Created safety for Can Pak Environmental Inc., Town Staff and Facility users
- Before and after photographs of the site showing problematic issues of litter, inappropriate dumping of materials and destruction and theft of Town property
- Background research on what forms of recycling our surrounding communities are using
- Non recyclable items being left on-site – Town has to cover dumping costs at the Transfer Site. During six months of 2016, extra cost to the Town was \$262.00, not including Staff time
- Most of the cardboard comes from businesses, not residents
- Mountain View county residents are a frequent user at the Recycle Centre
- Can Pak has purchased 6 cu yd. bins to replace the 4 cu yd. bins. Bin installation will take place before the end of January 2017
- Can Pak will change signage at Transfer Station to indicate acceptance of plastics
- Results of the Recycle Centre online survey of resident’s use of the site was shared
- Problem solving scenarios

6. Curbside Cart Program presentation

Mr. Jim Hall, Operations Manager, shared a power point presentation that highlighted the following:

- Curbside Cart Program background research
- Photographs of Compost carts and inappropriate dumping
- Issues concerning Curbside: 2 week to 3 week rotation with resident’s feedback
- Problem solving scenarios

7. 2017 Strategic Priorities Chart - discussion

Council directed Administration to make amendments to the 2017 Council and CAO Priorities and Projects section and bring the amended copy back to the Workshop for discussion:

- 1) Create a Tourism Development Strategy and an Economic Development Strategy
- 2) Continue to Conduct the Broadband Feasibility Study
- 3) Undertake a Disaster Readiness Review
- 4) Collaborate with Mountain View County to Create New ICF Document

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- 5) Pursue Regional Status for Town Water and Wastewater Servicing Opportunities and Lobby for Federal/Provincial Funding for Infrastructure Upgrades
- 6) Undertake a Town Wide Facility Review

Administration asked Council to review the Priorities and Projects in 2018 and the Advocacy / Partnerships sections for possible amendments. Mayor Leslie suggested the following item order:

- Creation of Vision, Mission and Goals for New Council's 4 year Term
- Education, Training, Workshops and Retreat for new Councillors
- New Intermunicipal Development Plan will be required with Mountain View County to align with New ICF
- New Intermunicipal Agreements with the County will be required once ICF and IDP are approved by the Province

Vic Pirie, Director of Finance and Administration, suggested to Council to consider adding the approval of a three year Operational Budget into the 2018 Priorities and Projects.

Advocacy / Partnerships

- Future RCMP Office
- Future New Hospital
- Emergency Management: Flood and Fire
- Foothills Lodge: Future Use
- Regional Water / Wastewater Status

Mayor Leslie called a recess at 7:06 p.m. Council Workshop resumed at 7:13 p.m.

8. Discussion of January 16, 2017 Notice of Motion on Viability Review

Notice of Motion presented: *Councillor Myron Thompson requests that the Town of Sundre Council pass a resolution to request a viability review be conducted on the Town of Sundre municipality as per Municipal Government Act Section 129, Division 7 Dissolution and that a written request for a viability review be submitted to the Minister of Municipal Affairs with a completed self-assessment questionnaire from the Municipal Affairs Municipal Sustainability Strategy (MSS).*

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Councillor Thompson spoke to Council giving his explanation of submitting the Notice of Motion. He also indicated his frustration, due to the Notice of Motion protocol, that he was unable to write out his explanation and give this information to everyone in advance of the January 30, 2017 Council Meeting.

He said he was surprised to receive numerous phone calls from frustrated residents complaining about their taxes increasing because of the 2017 Budget, and that these residents say because of this increase, they can't afford to live in Sundre. He spoke about the money Council is spending on the issues concerning the river, and on the repair of provincial roads, etc.

Councillor Thompson says he was asked numerous times in conversation with some Sundre residents if Sundre was even viable? Concerned and wanting to prove that Sundre is sustainable and viable, Councillor Thompson approached Mr. Jason Nixon, MLA to ask for the supporting information to submit with this Notice of Motion.

Councillor Thompson told Council that he is open to withdrawing the Notice of Motion in favour of another suggestion from Council to achieve the proof of sustainability and viability. Councillor Isaac and Councillor Vardas voiced their concerns about this Notice of Motion. Both Councillors stated they believe Sundre to be a viable and sustainable community.

Mayor Leslie addressed Council and the members of the general public, thanking everyone for attending this evening and gave a brief explanation of the Notice of Motion protocol, and how Municipal Affairs would be involved should the Notice of Motion go forward for approval. He suggested that the information to support a viability issue is already available online, etc.

Mayor Leslie invited the general public to speak:

Mr. Mike Beukeboom, President of the Sundre Chamber of Commerce spoke saying he does not support amalgamation. Mr. Beukeboom highlighted examples of the viable industries Sundre. He spoke about the Centre Street North infrastructure costs.

Mr. Jim Hall spoke saying how proud he is to be a Sundre resident, that he is a homeowner and wishes to retire in his hometown. He stated that he feels that Sundre is a viable community.

Mr. Vic Pirie, Director of Finance and Administration spoke to Council to say that Sundre is financially viable, that Council is doing a good job managing Town affairs.

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Ms. Jodi Orr, spoke saying that financially Sundre looks good and is viable. She hopes that the Notice of Motion does not move forward because developers will not build here.

Ms. Pat Toone, spoke about former viability studies she's aware that were done by former Councils. She found the questionnaire questions were helpful and she encouraged Council to do this among themselves instead of involving Municipal Affairs.

In closing, Councilor Thompson thanked everyone for their comments and said he looked forward to this matter being brought forward to the January 30, 2017 Regular Council Meeting.

9. Future Topics for Council Workshop and Council Meeting Agendas

- Councilor Vardas suggested that a web cam be installed during Council Meetings so that individuals who are not in attendance, can view the meetings from the comfort of their homes.
- Councilor Thompson would like a discussion about Exit Interviews of Town Staff who have left employment with the Town of Sundre.
- Councillor Blatchford – would like a discussion about business incentives for attracting new businesses to Sundre.

10. In-Camera

15. Adjournment

Councillor Isaac moved that the Town of Sundre Council conclude the Workshop at 8:29 p.m. **Carried**

Mayor

I hereby certify these minutes are correct.

Interim Chief Administrative Officer

Initials



TOWN OF SUNDRE POLICY

Policy Number:	A-008-00 POL
Policy Name:	Flag Policy
Related Procedure Number:	A-008-00 PRO
Related Procedure Name:	Flag Policy
Replaces Policy Number:	N/A
Resolution Number:	
Approval Date:	February 27, 2017
Revision Date:	February 27, 2021
Responsible Department:	Community Service

Policy Statement

The Town of Sundre wishes to recognize the Historical Flag Policy as set out by the Minister of Canadian Heritage. Properly and appropriately displayed flags signify honour and respect for Canada's history while providing opportunities to bestow an honour or express a collective sense of sorrow through the action of lowering flags to half-mast.

Purpose for Policy

To provide consistent and accurate guidelines for displaying and maintaining the National Flag of Canada, Province of Alberta, Territories, Town of Sundre as well as other flags when being flown in or on Town-Owned facilities.

Approval

This policy shall come into force and effect upon adoption by Council at a Regular or Special Meeting.

February 27, 2017 Meeting of Council

MAYOR

CHIEF ADMINISTRATIVE OFFICER

DATE



TOWN OF SUNDRE POLICY

Policy Number:	D-018-00 POL
Policy Name:	Street Snow Plowing\Removal and Ice Control
Related Procedure Number:	D-018-00 PRO
Related Procedure Name:	Street Snow Plowing\Removal and Ice Control Procedures
Replaces Policy No:	D-008 (402)
Resolution Number:	
Approval Date:	February 27, 2017
Revision Date:	February 27, 2021
Responsible Department:	Operations

Policy Statement

The Town of Sundre, within the resources allocated by Town Council, will plow and/or remove snow and ice, as reasonably practical on designated roadways and Town Owned Facilities.

Purpose for Policy

The purpose of this policy is to:

- To establish locations, priorities and procedures for snow removal and ice control on roadways and Town facilities within the Town of Sundre.
- Provide direction in maintaining safe and functional conditions on roadways so as to minimize hazards and economic loss to the community, and to permit pedestrians to travel with reasonable care;
- Ensure safe access for emergency vehicles providing Fire, Police and Emergency Medical Services;
- Provide standards for management and operating personnel in the handling of winter maintenance operations;
- To reduce the hazards of snow and ice conditions to vehicular traffic by providing safe and accessible parking areas in all municipal facilities;
- Ensure that the procedures are in accordance with OH&S guidelines;
- Ensure that staff follow the guidelines in the Employment Standards Code; and
- Recognize the importance of maintaining clean and safe streets but also to recognize this maintenance must be accomplished within the budget and resources allocated by Town of Sundre Council.

Operations Manager

- Fleet utilized for winter operations will be serviced and made ready for use in the event of winter operations no later than October 15th of every year;
- Add roadways to each classification as new roadways, parks, playgrounds etc. are constructed;
- Direct staff regarding snow removal and snow clearing procedures and scheduling based on the guidelines, current road conditions and budget restrictions;
- Conduct snow removal on an as needed basis;
- Vary any of the procedures as the situation dictates; and
- Contract for appropriate equipment to ensure the objectives of this policy are met.

Approval

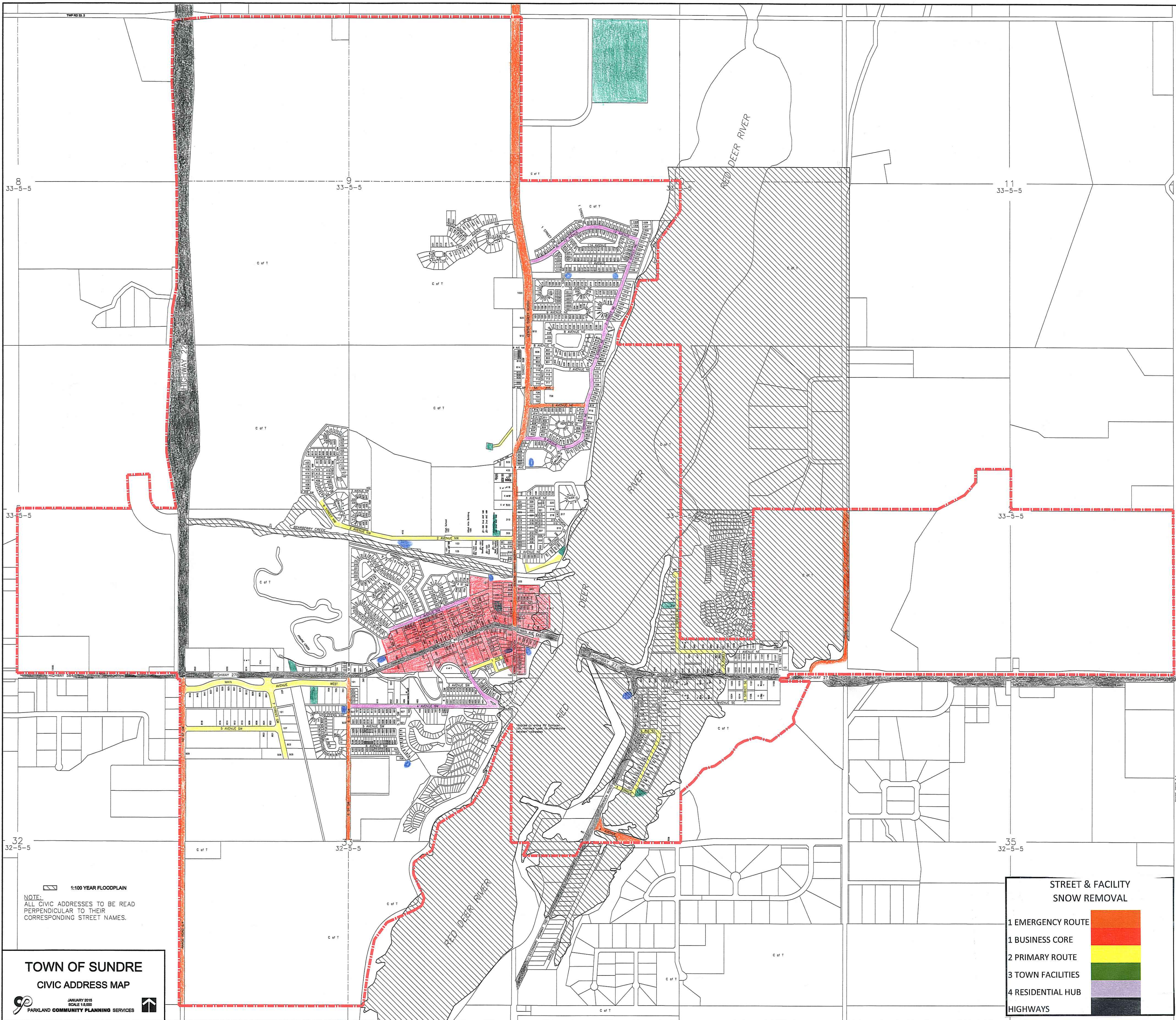
This new policy shall come into force and effect upon adoption by Council at a Regular or Special Meeting.

February 27, 2017 Meeting of Council

MAYOR

CHIEF ADMINISTRATIVE OFFICER

DATE



1:100 YEAR FLOODPLAIN
 NOTE:
 ALL CIVIC ADDRESSES TO BE READ
 PERPENDICULAR TO THEIR
 CORRESPONDING STREET NAMES.

TOWN OF SUNDRÉ
CIVIC ADDRESS MAP

JANUARY 2018
 SCALE 1:5,000
 PARKLAND COMMUNITY PLANNING SERVICES

**STREET & FACILITY
 SNOW REMOVAL**

- 1 EMERGENCY ROUTE
- 1 BUSINESS CORE
- 2 PRIMARY ROUTE
- 3 TOWN FACILITIES
- 4 RESIDENTIAL HUB
- HIGHWAYS



TOWN OF SUNDRE POLICY

Policy Number:	D-019-00 POL
Policy Name:	Sidewalk and Trail Snow Plowing
Related Procedure Number:	D-019-00 PRO
Related Procedure Name:	Sidewalk and Trail Snow Plowing
Replaces Policy No:	N/A
Resolution Number:	
Approval Date:	February 27, 2017
Revision Date:	February 27, 2021
Responsible Department:	Operations

Policy Statement

The Town of Sundre, within the resources allocated by Town Council, will plow and/or remove snow and ice, as reasonably practical on designated sidewalks, sidewalks adjacent to municipal property and the designated trails on the trail system within the Town boundaries.

Purpose for Policy

The purpose of this policy is to:

- To establish locations, priorities and procedures for snow removal and ice control on sidewalks and trails within the Town of Sundre;
- Prevent or reduce hazardous sidewalk conditions that may cause accident or injury;
- Prevent or reduce hazardous trail conditions that may cause accident or injury;
- Reduce the Town's exposure to potential liability claims;
- Facilitate pedestrian movement;
- Provide standards for management and operating personnel for the removal of snow from sidewalks adjoining and accessing property owned by the Town of Sundre;
- Provide standards for management and operating personnel for the removal of snow from sidewalks in the Business Core;
- Ensure that the procedures are in accordance with OH&S guidelines;
- Ensure that staff follow the guidelines in the Employment Standards Code; and
- Recognize the importance of maintaining clean and safe sidewalks but also recognizes this maintenance must be accomplished within the budget and resources allocated by Town of Sundre Council.

Responsibilities

Operations Manager

- Fleet utilized for winter operations will be serviced and made ready for use in the event of winter operations no later than October 15th of every year;
- Add sidewalk and trail systems to each classification as new parks, playgrounds, trails etc. are constructed;
- Direct staff/contractor regarding snow removal and snow clearing procedures and scheduling based on the guidelines, current conditions and budget restrictions;
- Conduct snow removal on an as needed basis;
- Direct staff regarding sidewalk and bridge snow clearing procedures and scheduling at Town owned facilities;
- Vary any of the procedures as the situation dictates; and
- Contract for appropriate equipment to ensure the objectives of this policy are met.

Residents, Business Occupants & Registered Land Owner Responsibility

Residents, businesses occupants and registered land owners will be responsible for snow removal on sidewalks fronting their properties in accordance with Bylaw 1.17. Enforcement of Bylaw 1.17 will be waived for business owners fronting sidewalks in the business core as shown on the attached map.

Approval

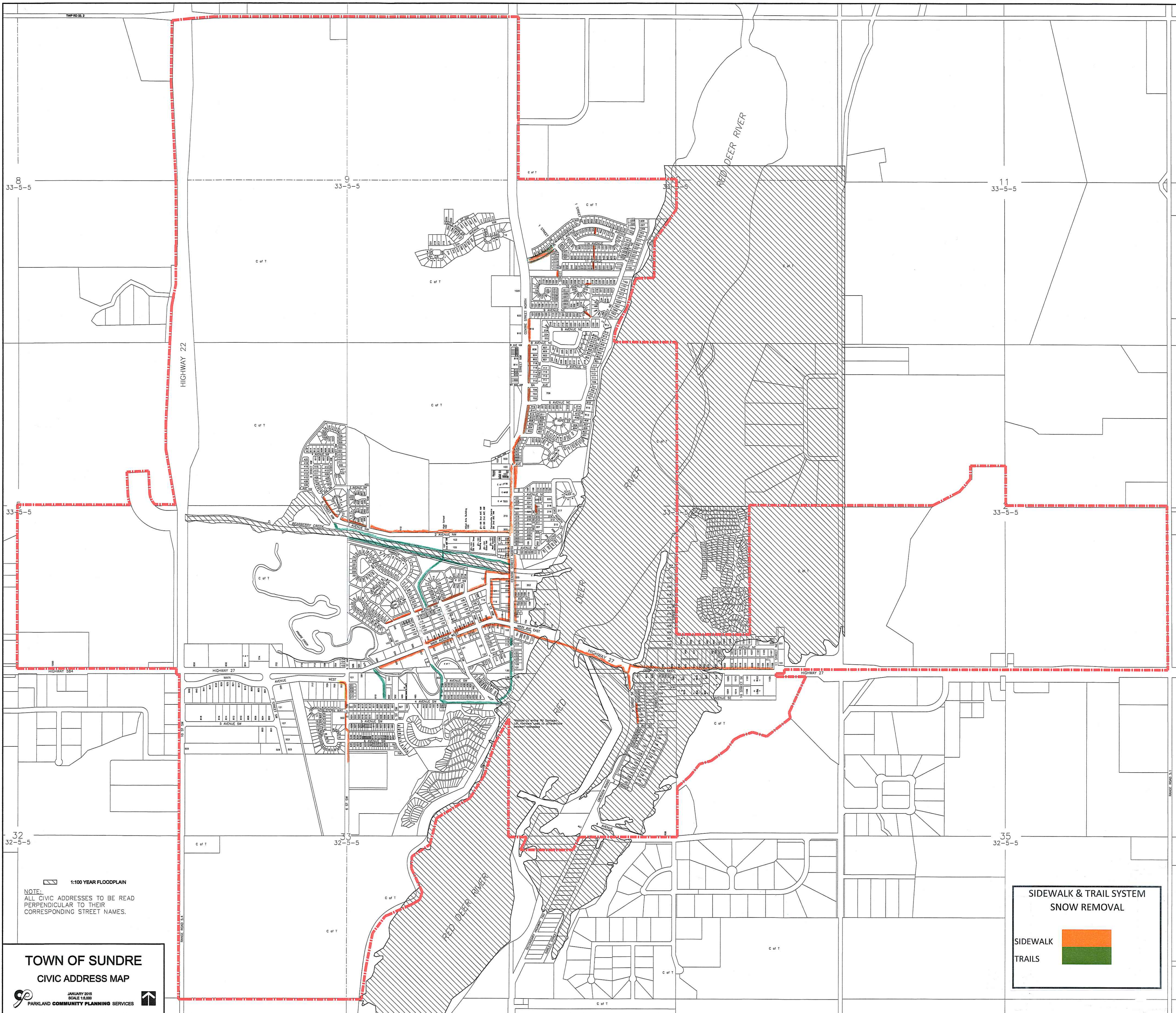
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February 27, 2017 Meeting of Council

MAYOR

CHIEF ADMINISTRATIVE OFFICER

DATE



1:100 YEAR FLOODPLAIN

NOTE:
ALL CIVIC ADDRESSES TO BE READ
PERPENDICULAR TO THEIR
CORRESPONDING STREET NAMES.

TOWN OF SUNDRE CIVIC ADDRESS MAP

JANUARY 2018
SCALE 1:5,000
PARKLAND COMMUNITY PLANNING SERVICES

**SIDEWALK & TRAIL SYSTEM
SNOW REMOVAL**

SIDEWALK 

TRAILS 



Town of Sundre

Position Description

Position Title:	CHIEF ADMINISTRATIVE OFFICER
Reports to:	Town Council
Staff Supervised:	Director of Finance and Administration Director of Planning & Operational Services Community Peace Officer Human Resources Executive Legislative Assistant Volunteer Fire Chief
Last Updated:	February 1, 2017

Position Description: The Chief Administrative Officer (CAO) will provide effective advice and support to the Mayor and Council in developing and implementing policies and strategies that address the unique qualities and needs of the Town of Sundre. In so doing the CAO is accountable for and will provide effective leadership to the management and staff of the Municipality and will ensure that continued opportunities exist for public participation on civic issues.

The principal function of a CAO is to guide the affairs of the organization as directed through policy by Council.

Primary Responsibilities:

Advice and Support to Council

- Supports the Mayor and Council in the determination of policy by providing advice, counsel and the presentation of information from staff recommendations, community groups and citizens.
- Ensures that Council receives such information and reports, as it requires, to make effective policy decisions. Ensures effective oversight of all reports to Council. Provides objective advice, clearly articulated alternatives and relevant background information and briefing materials to the Mayor and Council in carrying out their range of responsibilities.

Organization and Management of the Municipality

- Develops and maintains an effective organization structure for the staff of the Municipality that reflects operational needs and that is directed towards accomplishing the objectives established in the Strategic Plan. Of importance is a strong senior management team that is

accountable for the day-to-day management of the operation of the Municipality.

Financial and Administrative Management

- Overall management responsibility and supervision of the Director of Finance and Administration to ensure effective financial and administrative systems are in place that maximizes the effectiveness of resource utilization within the objectives, policies and budgets established by Council.

Municipal Operations

- Overall management responsibility and supervision of the Director of Planning & Operational Services. This Director is responsible for the departments of: Operations, Community Services, Economic Development and Communications and Planning and Development. The CAO is also responsible to supervise Protective services departments which include; Bylaw, Emergency Management and Fire Services. All of these departments are included to ensure municipal operations are functional and following the direction of Council.

Human Resources

- The CAO is responsible for overseeing the recruitment and termination of municipal staff. Supervising Human Resources, the CAO ensures that there is a clear definition of the responsibility of each employee, effective programs in place to foster the development of the skills and abilities of personnel and a system to measure employee performance, all being carried out in a manner that supports the accomplishments of Council's strategic and operational objectives.
- The CAO creates a dynamic climate that results in the continual search for new and more effective approaches to fulfilling the Municipality's mandate.
- Provides leadership and support to the employees of the Municipality in order to capitalize on the full potential of these critical resources. In doing so, stimulates, motivates, guides and directs all individuals to contribute fully to the realization of the Municipality's strategic and operational objectives. Encourages the involvement of individuals at all levels of decision-making.
- Provides leadership and support to volunteers as directed by Council.

Strategic Plan

- Supports the Mayor and Council on an annual basis in the formulation and updating of a Strategic Plan for the Municipality. This plan will chart a future, will identify the critical issues that must be addressed and will set annual objectives and strategies.

Policies and Programs

- Recommends to the Mayor and Council new and revised policies and programs that are consistent with Council's strategic direction, emerging legislation, public and stakeholder input meet the changing needs of the public served by the Municipality, and effectively and efficiently fulfill Council's mandate.

Public Service

- Ensures that Municipal staff is committed to providing a high level of service to the public.

Relationship with the Public

- Establishes a presence among the community and it's residents, not-for-profits and businesses, and takes a leadership role in facilitating public participation in the formulation of Council policy.

Monitor Emerging Issues and Trends

- Monitors changes in legislation, emerging issues and trends, and provides the Mayor and Council with advice and counsel relative to the potential impact on the Municipality.

Relationship with other Municipalities

- Develops and maintains effective working relationships with CAOs of neighbouring municipalities.

Relationship with Government and Commissions

- Develops and maintains effective relationships with various Federal and Provincial government authorities affecting the Municipality.

Relationship with External Organizations

- Develops effective relationships with all agencies, business associates including the Chamber of Commerce and other associations with an interest in the Municipality.

Signing Authority

- Acts as a designated signing authority for the Municipality.

Other

- Participate in the Town's safety and disaster preparedness programs.
- Ensure the implementation of Health and Safety Program and Policy requirements including maintaining a safe and secure environment while performing department duties.

Preferred Qualifications:

- A degree in Public Administration, land use planning or law, or equivalent combination of experience and technical qualifications.
- Five years experience in a senior management position in a municipal organization, preferably as a municipal CAO.
- Demonstrated knowledge of ethical conduct and behavior for a quasi-public role.
- In depth knowledge of all aspects of municipal services, municipal legislation and management techniques.

- Ability to ensure programs are developed according to Alberta legislation, industry standards, and best practices.
- Competent managing information and making decisions, negotiating with people, and finding innovative solutions to problems.
- Highly developed public relations, interpersonal and written communication skills.
- Proven ability to effectively work with Councils, Boards, Committees, personnel and the public.
- Proven ability to provide strong leadership and direction.
- Ability to deal effectively with high pressure and challenging situations.
- Ability to adapt their management style to the needs of council and to understand the culture of the organization and community

Please sign to acknowledge your responsibilities laid out in the job description

Mayor (Print name):	CAO (Print name):
Mayor signature:	CAO signature:
Date:	Date:



Town of Sundre

Position Description

Position Title:	CHIEF ADMINISTRATIVE OFFICER
Reports to:	Town Council
Staff Supervised:	Director of Corporate Services Director of Planning & Operational Services Community Peace Officer Legislative Assistant Volunteer Fire Chief
Last Updated:	June 30, 2015

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- Supports the Mayor and Council in the determination of policy by providing advice, counsel and the presentation of information from staff recommendations, community groups and citizens.
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- Develops and maintains an effective organization structure for the staff of the Municipality that reflects operational needs and that is directed towards accomplishing the objectives established in the Strategic Plan. Of importance is a strong senior management team that is

accountable for the day-to-day management of the operation of the Municipality.

Financial and Administrative Management

- Overall management responsibility and supervision of the Director of Corporate Services to ensure effective financial and administrative systems are in place that maximizes the effectiveness of resource utilization within the objectives, policies and budgets established by Council.

Municipal Operations

- Overall management responsibility and supervision of the Director of Planning & Operational Services and Bylaw to ensure municipal operations are functional and following the direction of Council.

Strategic Plan

- Supports the Mayor and Council on an annual basis in the formulation and updating of a Strategic Plan for the Municipality. This plan will chart a future, will identify the critical issues that must be addressed and will set annual objectives and strategies.

Human Resources

- The CAO is responsible for overseeing the recruitment and termination of municipal staff. Supervising the Director of Corporate Services, the CAO ensures that there is a clear definition of the responsibility of each employee, effective programs in place to foster the development of the skills and abilities of personnel and a system to measure employee performance, all being carried out in a manner that supports the accomplishments of Council's strategic and operational objectives.
- The CAO creates a dynamic climate that results in the continual search for new and more effective approaches to fulfilling the Municipality's mandate.
- Provides leadership and support to the employees of the Municipality in order to capitalize on the full potential of these critical resources. In doing so, stimulates, motivates, guides and directs all individuals to contribute fully to the realization of the Municipality's strategic and operational objectives. Encourages the involvement of individuals at all levels of decision-making.
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- Recommends to the Mayor and Council new and revised policies and programs that are consistent with Council's strategic direction, emerging legislation, public and stakeholder input meet the changing needs of the public served by the Municipality, and effectively and efficiently fulfill Council's mandate.

Public Service

- Ensures that Municipal staff is committed to providing a high level of service to the public.

Relationship with the Public

- Establishes a presence among the community and its residents, not-for-profits and businesses, and takes a leadership role in facilitating public participation in the formulation of Council policy.

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- Monitors changes in legislation, emerging issues and trends, and provides the Mayor and Council with advice and counsel relative to the potential impact on the Municipality.

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- Ensure the implementation of Health and Safety Program and Policy requirements including maintaining a safe and secure environment while performing department duties

Preferred Qualifications:

- A degree in Public Administration, land use planning or law, or equivalent combination of experience and technical qualifications.
- Five years experience in a senior management position in a municipal organization, preferably as a municipal CAO.
- Demonstrated knowledge of ethical conduct and behavior for a quasi-public role.
- In depth knowledge of all aspects of municipal services, municipal legislation and management techniques.
- Ability to ensure all programs are developed according to Alberta legislation, industry standards, and best practices.
- Competent managing information and making decisions, negotiating with people, and finding innovative solutions to problems.

- Highly developed public relations, interpersonal and written communication skills.
- Proven ability to effectively work with Councils, Boards, Committees, personnel and the public.
- Proven ability to provide strong leadership and direction.
- Ability to deal effectively with high pressure and challenging situations.
- Ability to adapt their management style to the needs of council and to understand the culture of the organization and community



Town of Sundre
2017-2018 Operating Budget

Budget Overview

Council, at the December 5, 2016 Council meeting, approved the 2017 and 2018 operating budgets. Council will review these in the spring of 2017 and 2018 for possible revisions if required. Town of Sundre *Policy No. B-012 Multi-Year Business Planning and Budgeting* sets out the following purpose and policy statement:

Purpose

The purpose of this policy is to establish a multi-year budget and business-planning process that incorporates all legal obligations required of municipalities in the Province of Alberta and that directs the effective management of the Town of Sundre financial resources.

Policy Statement

The Town of Sundre will establish a multi-year approach to planning and budgeting. Benefits expected include the following:

- Provide a longer-term funding plan so that strategic goals can be identified and achieved
- Provide residents and businesses with more certainty about the direction of Council, Town services, finances, and tax levels
- Create the opportunity for Council and Administration to be more strategically focused during the budget process
- Ensure spending plan changes are adequately identified and managed

The two-year budget as approved, includes a **3.00% residential and commercial tax rate increase in 2017 and in 2018**. However, Council in recognizing the difficult economic environment many of our residents and businesses are facing have approved utility fees which will provide residents owning a home with an assessment of \$350,000 of an overall annual increase of taxes and utilities of **2.05% in 2017 and 2.00% in 2018**. Residents owning a home with an assessment lower than \$350,000 will experience an overall annual increase of less than 2.05% in 2017 and 2.00% in 2018. Similarly, homes with an assessment greater than \$350,000 will experience a slightly higher overall increase for 2017 and 2018.

As with all budgets, especially multi-year budgets, assumptions are made. Council in the spring of 2017 and 2018 will review these assumptions to determine their validity and make changes to either year as deemed appropriate.

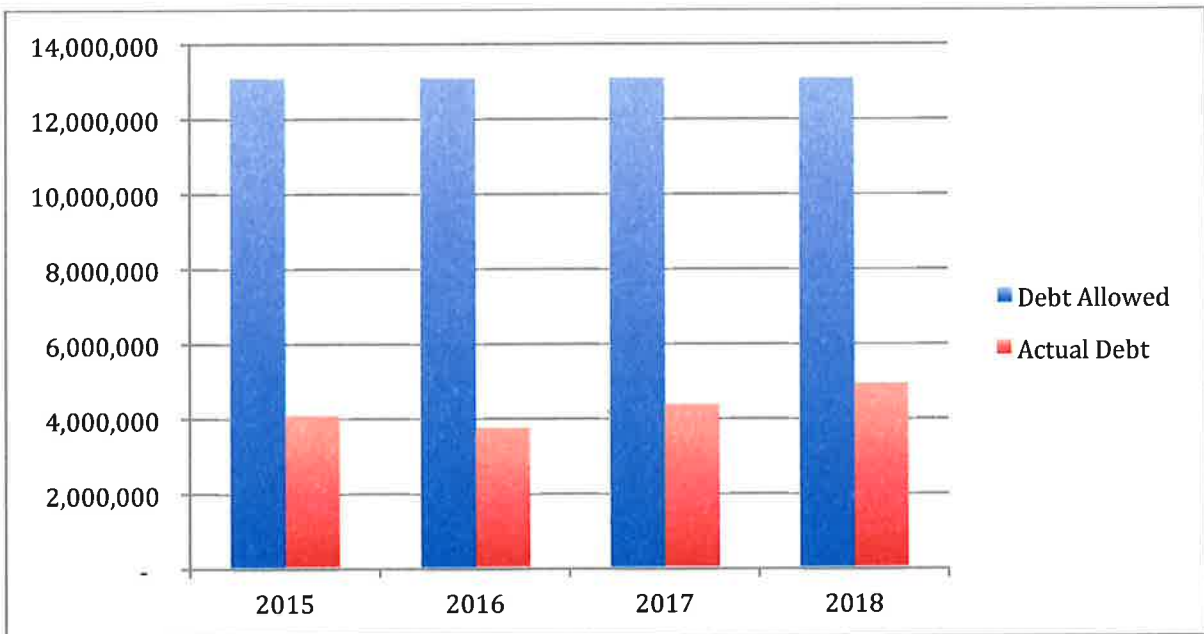
The impact of the five-year approved capital plan is reflected in the 2017 and 2018 operational budgets. In 2017, Council will take out debenture borrowings of \$1,000,000 to undertake improvements to Centre Street North between 6th Avenue NE to 12th Avenue NE. Only half of the annual debenture payment will be made in 2017 with the full annual debenture payment commencing in 2018. The impact on the tax rate in 2017 is approximately 1% increase over the 2016 tax rate (or roughly

1/3 of the overall tax increase in 2017). The full payment in 2018 is approximately 2% increase over the 2016 tax rate (or roughly 2/3 of the overall tax increase in 2018).

In 2018, Council approved a water and wastewater main replacement project from 5th Avenue NE from Centre Street No. to 2nd Avenue NE in the amount of \$1,200,000. Of the total amount of the project \$600,000 will be covered through debenture borrowings. Only half of the annual debenture payment will be made in 2018 with the full annual debenture payment commencing in 2019. There is no impact on the tax rate as the annual debenture payments are covered through utility fees. The debenture payment for 2018 is \$14,938.

Alberta Regulation 255/2000 (Debt Limit Regulation) sets the total debt limit of a municipality at 1.5 times the revenue of the municipality. The following table outlines the Town of Sundre’s total debt limit for 2015, 2016, 2017 and 2018.

Total Town of Sundre Debt Levels



By 2018 the Town will have borrowed approximately 37.59% of its borrowing capacity and has the ability to borrow an additional \$8,158,341 before reaching the maximum total debt limit as established by Alberta regulation.

Council Strategic Planning



Sundre Town Council from left to right:

Councillor Paul Isaac, Councillor Chris Vardas, Councillor Nolan Blatchford, Mayor Terry Leslie, Councillor Cheri Funke, Councillor Verna McFadden, Councillor Myron Thompson.

Council adopted a strategic plan that provides the community with Council's vision, mission and guiding principles.

A vision statement is an aspirational description of what Council would like to achieve or accomplish in the mid or long-term future. The vision provides a clear guide for choosing current and future courses of action.

Our Vision

The Town of Sundre is a vibrant, healthy community.

A mission statement captures the reason that the Town of Sundre exists and guides

Our Mission

Serving our community with innovation

the actions of the Town.

Core values are the underlying principles Council embraces to guide decision-making. Core values or principles influence how Council make choices and becomes a measure to inform on what is or is not appropriate in our actions.

Council has developed the following Core Values:

ACCOUNTABILITY
COMMUNICATION
COOPERATION
INNOVATION
INTEGRITY
LEADERSHIP
PROACTIVE
QUALITY OF LIFE
SUSTAINABILITY

Council's Strategic Priorities

Council held a Strategic Planning Retreat in January 2016 and based on the dialogue that took place at the retreat, developed and approved a 2016 Strategic Priorities Chart, which was approved by Council at their meeting on February 8, 2016. The Strategic Priorities Chart was further updated at the Council meeting of June 27, 2016. Although the following priorities were adopted for 2016, administration used

these priorities to help guide in the development of the 2017 and 2018 operational budgets. The following are Council's 2016 strategic priorities:

- Economic Development Strategy Plan
- Broadband Feasibility Study
- Disaster Readiness Review and Desktop Exercise
- Memorandum of Agreement with County
- Public Communications Plan
- Wastewater Plant Proposed Solutions

Council during the month of January 2017 reviewed the *Strategic Priorities Chart* and updated the chart outlining the 2017 priorities and projects for Council and the Chief Administrative Officer as follows:

2017 Priorities

- Create a tourism development strategy
- Create an economic development strategy
- Continue to conduct a Broadband feasibility study
- Undertake a disaster readiness review
- Collaborate with Mountain View County to create a new Intermunicipal Collaboration Framework (ICF) document
- Pursue regional status for Town water and wastewater servicing opportunities and lobby for federal/provincial funding for infrastructure upgrades
- Undertake a Town-wide facility review

In the Fall of 2017 the Town of Sundre, along with all other municipalities in the province, will hold a general election for Mayor and Council. The newly elected Council will develop their strategic priorities, which will encompass their four-year term of office. To assist the new Council, the current Council has established the following priorities for 2018:

2018 Priorities

- Create and approve a four (4) year Corporate strategy to include a vision, mission and goals, while undertaking municipal education, training and workshops and participate in a retreat
- Finalize the new ICF document with Mountain View County and oversee the creation of a new Intermunicipal Development Plan (IDP) to align with the new ICF, both of which must be approved by the Province
- Intermunicipal agreements will be created by administration once the ICF and IDP processes have been completed
- Adopt a three (3) year operating budget for 2019-2021



Assessment, Taxes and Utility Fees

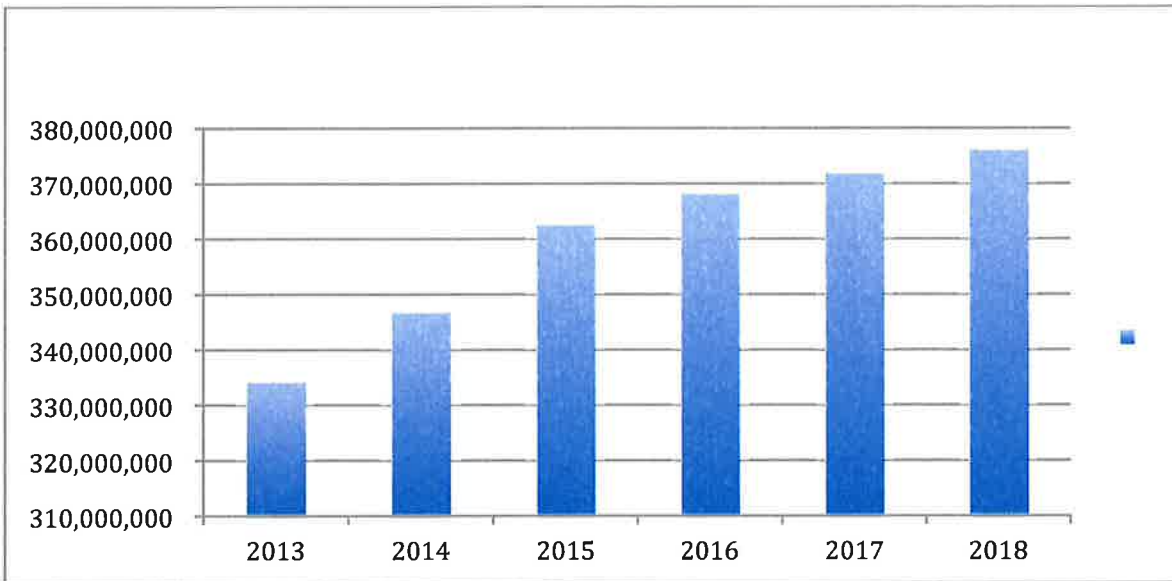
Assessment

For 2017, the Town of Sundre is assuming a 1.00% increase in the total assessment value for the Town, which includes changes in both growth as well as market value in assessment. The projected increase in assessment is the lowest increase since

2013 and is reflective of the current economic environment facing our residents and businesses. Actual total taxable assessment is projected to increase to \$371,695,079 from the 2016 amount of \$368,014,930.

In 2018, a slightly better economic environment is anticipated resulting in a projected increase of assessment of 1.13%. Total taxable assessment is projected to increase by \$4,200,154 for a total assessment of \$375,895,233. Over 2013-2018 total taxable assessment has grown \$41,921,763 or 2.51% annually.

Town of Sundre Total Assessment Growth



Taxes

Approximately 74.84% of total taxes support the Town of Sundre; 23.90% is collected on behalf of the Province of Alberta and is designated for education; 1.26% is collected on behalf of Mountain View Seniors Housing. The potential change in the Provincial education tax rate is not known until the spring of each year, the changes to property taxes reflects municipal impacts only.

Utility Fees

There are a number of changes to the utility fees charged in 2017 and 2018 to accommodate operational and capital requirements.

a) Storm Water Fee

In 2015, Council introduced a storm water fee of \$5.00 per household to provide funding for the management and updating of the storm water system. The fee was increased to \$5.15 per household in 2016. For 2017 and 2018 Council approved an increase of \$0.10 (1.94%) and \$0.10 (1.90%) per month, respectively.

b) Water Fees

Water charges are comprised of a flat rate and a consumption rate. For 2017 Council increased the flat rate by \$1.00 per month to \$20.50 and an additional \$1.00 per month to \$21.50 in 2018. To minimize the impact to residents Council left the consumption charge the same as in 2016 at \$2.25 per cubic meter for both 2017 and 2018.

A resident consuming on average 20 cubic meters of water per month will experience a 1.55% increase in their water charges to \$786 for 2017. In 2018 the increase is 1.53% to water charges or \$798 for the year.

c) Wastewater Fees

Wastewater charges are comprised of a flat rate and a consumption rate. For 2017 Council increased the flat rate by \$1.00 per month to \$20.50 and an additional \$1.00 per month to \$21.50 in 2018. To minimize the impact to residents Council left the consumption charge the same as in 2016 at \$1.35 per cubic meter for both 2017 and 2018.

A resident consuming on average 20 cubic meters of water per month will experience a 2.15% increase in their wastewater charges to \$570 for 2017. In 2018 the increase is 2.11% to wastewater charges or \$582 for the year.

d) Solid Waste

In 2016, Council introduced a new service to the Sundre community with the introduction of recycle blue bin pickups. The new service was implemented with no change in solid waste charges. Residents now have curbside pickup for garbage, recycling and composting. In addition, residents have access to a recycling depot that is maintained by the Town of Sundre. Council has maintained the same residential rate charged in 2016 (\$25.65) for 2017 and 2018.

A resident will experience 0.00% increase in both 2017 and 2018 for an annual charge of \$308 per year.

e) Gas

The Town of Sundre is one of approximately fifteen municipalities that operate their own gas distribution system. Residents and businesses have benefited over the years from the surpluses generated from the operations in reducing the mill rate and providing funds for various projects.

As an operator of a gas distribution system, the Town is required to charge and collect the Province of Alberta carbon levy commencing January 1., 2017.

To assist residents in accommodating this new provincial charge, Council applied a \$0.50 per month increase in the flat charge in 2017 and a \$0.25 per month increase in 2018. The flat rate for 2017 and 2018 is \$26.00 per month and \$26.25 per month, respectively.

The 2016 Town of Sundre Distribution Charge of \$1.45 per gigajoule remains the same in 2017 and 2018. Also, the 2016 Gas System Improvement Charge of \$0.21 per gigajoule remains the same in 2017 and 2018.

A resident consuming on average 15 gigajoules per month will experience a 0.56% increase in their Town of Sundre portion of the gas bill for an annual cost of \$1,070. In 2018 the increase is 0.28% in their Town of Sundre portion of the gas bill for an annual cost of \$1,073.



Potential Impact on a Residential Property

The cost of implementing the 2017 and 2018 operational budgets for a resident with an home assessment of \$350,000 and using an average of 20 cubic meters of water per month and 15 gigajoules of gas per month is \$112.40 (2.055) in 2017 and \$111.85 (2.00%) in 2018.

2017 Impact

	2016	2017	2017 Annual Difference	Monthly Difference	Percent Change
Property Taxes (municipal)	\$2,709.00	\$2,790.20	\$81.20	\$6.77	3.00%
Water	\$774.00	\$786.00	\$12.00	\$1.00	1.55%
Wastewater	\$558.00	\$570.00	\$12.00	\$1.00	2.15%
Solid Waste	\$307.80	\$307.80	\$0.00	\$0.00	0.00%
Storm Water	\$61.80	\$63.00	\$1.20	\$0.10	1.94%
Gas	\$1,063.80	\$1,069.80	\$6.00	\$0.50	0.56%
Total	\$5,474.40	\$5,586.80	\$112.40	\$9.37	2.05%

2018 Impact

	2017	2018	2018 Annual Difference	Monthly Difference	Percent Change
Property Taxes (municipal)	\$2,790.20	\$2,873.85	\$83.65	\$6.97	3.00%
Water	\$786.00	\$798.00	\$12.00	\$1.00	1.53%
Wastewater	\$570.00	\$582.00	\$12.00	\$1.00	2.11%
Solid Waste	\$307.80	\$307.80	\$0.00	\$0.00	0.00%
Storm Water	\$63.00	\$64.20	\$1.20	\$0.10	1.90%
Gas	\$1,069.80	\$1,072.80	\$3.00	\$0.25	0.28%
Total	\$5,586.80	\$5,698.65	\$111.85	\$9.32	2.00%

Homes with a lower assessment will experience a lower overall cost and if the assessment is higher the overall cost will increase. For example a home assessed at \$250,000 will experience an increased cost of \$89.20 (1.90%) in 2017 and for 2018 an increase of \$87.95 (1.84%). A home assessed at \$450,000 will experience an increased cost of \$135.60 (2.17%) in 2017 and for 2018 an increase of \$135.75 (2.13%).

Capital Budget

The purpose of the five-year capital plan is to outline the future capital expenditures for the Town of Sundre. The 2017-2021 capital plan was approved by Council on November 21, 2016 and can be found by visiting the Town of Sundre web page at www.sundre.com.

For 2017 and 2018 Council has decided on the following capital projects.

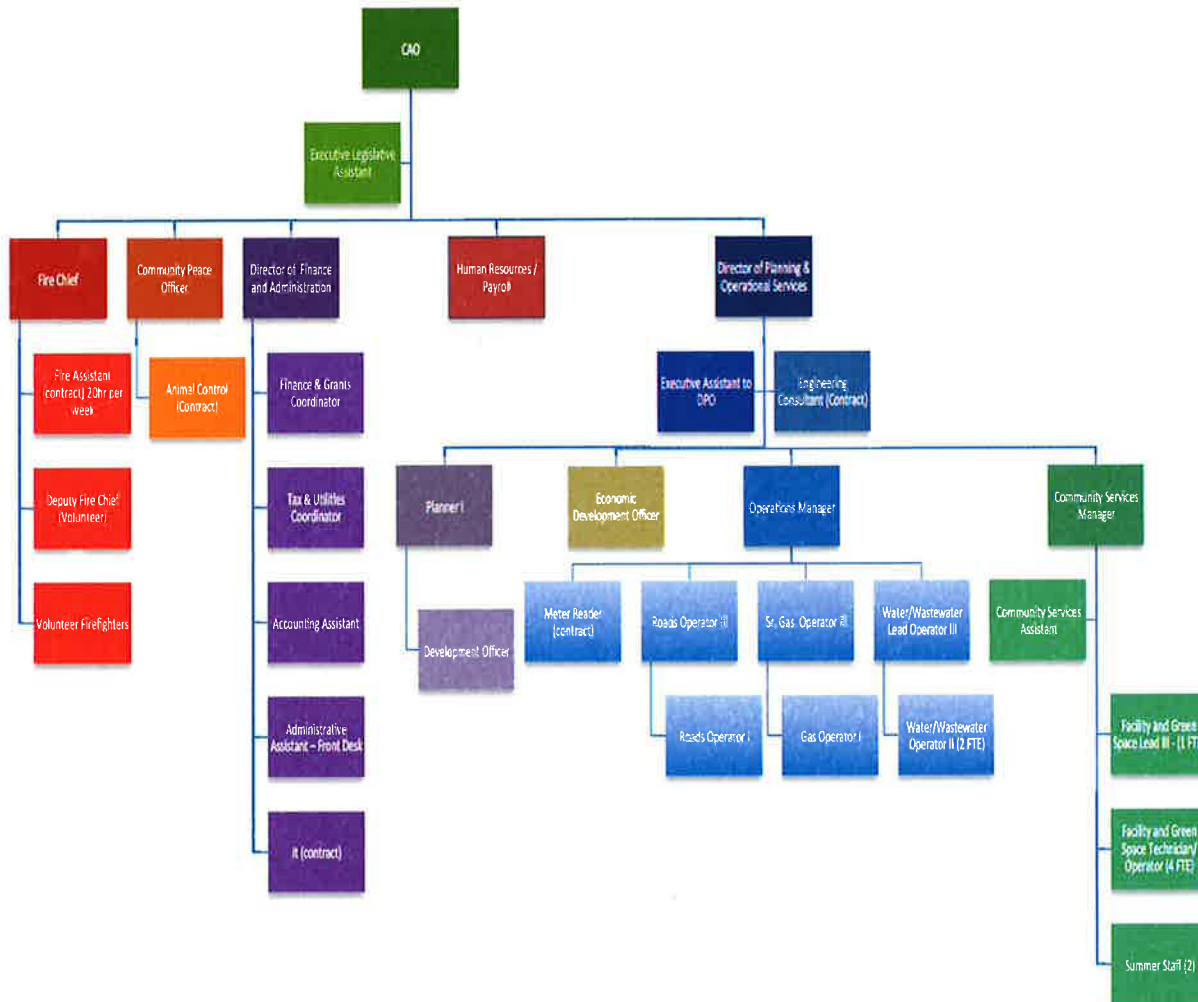
2017 Capital Project Highlights
Corporate Services <ul style="list-style-type: none">• Replace Phone System Cost: \$15,000
Economic Development <ul style="list-style-type: none">• Way-Finding Signage Cost: \$12,000
Fleet <ul style="list-style-type: none">• De-icing Steamer Unit Cost: \$15,500• Unit No. 133 Conversion Cost: \$25,000
Infrastructure <ul style="list-style-type: none">• Centre Street Upgrade (between 6th Ave NE and 12th Ave NE) – Phase 1 Cost: \$2,200,000• Well 4 Power Generator Upgrade Cost: \$43,000• Electro Fusion Welder Cost: \$8,240• AML Pipe Locator Cost \$10,000

2018 Capital Project Highlights
Economic Development <ul style="list-style-type: none">• Way-Finding Signage Cost: \$15,000
Emergency Management <ul style="list-style-type: none">• Solar Powered Portable Message Sign Cost: \$22,000
Community Services <ul style="list-style-type: none">• Enhanced Trails Cost: \$50,000• Trail Signage Cost: \$10,300
Infrastructure <ul style="list-style-type: none">• Water & Wastewater Main Replacement (5th Ave to 2nd Ave) Cost: \$1,200,000• Underground Lift Station Upgrade Cost: \$12,300• Main Replacement – 2nd Ave NW Cost: \$110,000



ORGANIZATIONAL CHART (2017)

Last Updated: January 2017

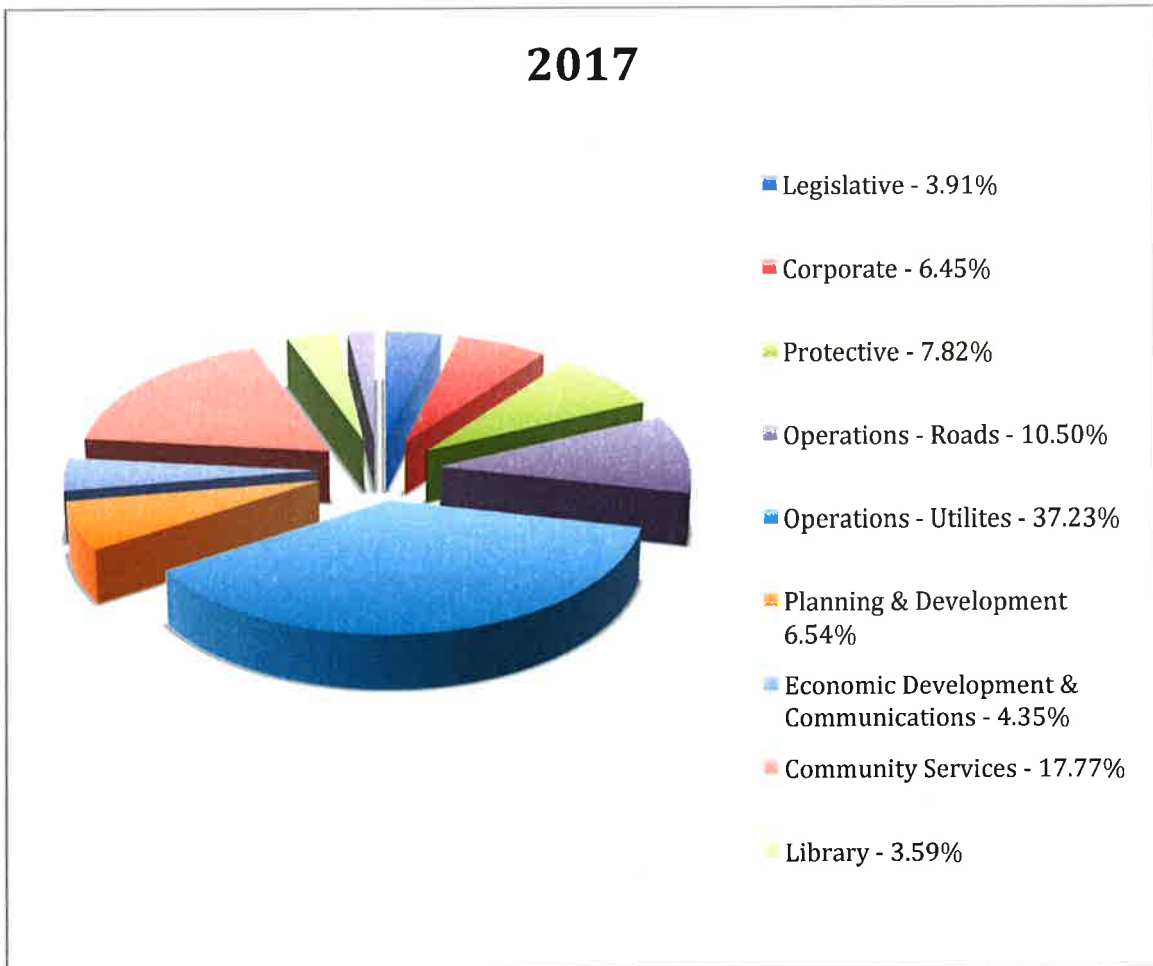


2017 – 2018 Operating Budget

Council's strategic priorities chart significantly impacted the development of the 2017 and 2018 operating budgets.

The operating budgets includes costs associated with salaries and benefits for Council and staff, contracted services, goods & supplies, reserves and other day-to-day costs associated with doing business.

Operating Expense Summary For 2017 and 2018



2018



Legislative Services

Overview

Legislative Services is made up of Council & Committees and includes Legislative Administration.

Council, as Stewards of the Town, is accountable for governance, strategic direction, financial stewardship and public relations.

Legislative administration is the official secretariat for Council and includes the Chief Administrative Officer and Legislative Executive Assistant.

Mission

To provide support to Mayor and Council and to be accountable for legislative compliance, Council administration and Town administration

Net Budget Changes

	2014	2015	2016	2017	2018
Net Budget Cost	311,043	329,947	338,582	323,421	337,202
Dollar Change	12,375	18,904	8,635	(15,161)	13,781
% Change	4.14%	6.08%	2.62%	(4.48%)	4.26%

2017 Priorities

- Ensure FOIP rules and regulations are adhered to
- Carry out General Municipal Election process
- Develop information, education, training materials for incoming Council
- Assist Council with reviewing and updating Council Procedures Bylaw
- Review & update legislative policies, procedures and bylaws
- Create new policies as required
- Provide administrative support to the ICF process

2018 Priorities

- Assist Council in implementing new MGA
- Focus on increasing the quality of communication with the community and within the organization with regards to Council
- Provide support for new Council training and education
- Review & update legislative policies, procedures and bylaws
- Create new policies
- Develop three year operational budget (2019-2021)

Corporate Services

Overview

Corporate service is comprised of three distinct areas: finance, information technology and Town Office administration.

Mission

Corporate services are dedicated to providing quality customer service to our community, Council, Town employees and contractors.

Net Budget Changes

	2014	2015	2016	2017	2018
Net Budget Cost	410,099	496,773	533,563	477,518	501,052
Dollar Change	27,892	86,674	36,790	(56,045)	23,534
% Change	7.30%	21.13%	7.40%	(10.50)	4.93%

2017 Priorities

- Establish reserve policy and procedures
- Implement Questica budget software
- Assist Legislative Services in carrying out 2017 General Municipal Elections
- Complete five-year Capital plan for (2018-2022)

2018 Priorities

- Assist Human Resources in completing comprehensive salary and benefit review
- Complete three-year operational budget (2019-2021)
- Complete five-year Capital plan for (2019-2023)
- Review and update policies and procedures affecting Corporate Services

Human Resources

Overview

Human Resources supports management and employees in meeting operational demands and achieving their strategic goals. Services provide include: recruitment and selection, onboarding, policy and procedures, employee engagement, conflict resolution and compensation design and practice.

Payroll administration provides payroll, pension and benefits administration to Council, staff, Sundre Municipal Library and volunteers.

Mission

Dedicated to providing quality customer service to Council, employees and the Sundre Municipal Library through providing leadership and direction in all facets of Human Resources including design and function

Net Budget Changes – included in Corporate Services budget

2017 Priorities

- Become Employer of Choice, fostering employee commitment and morale (engagement)
- Act on best practices to pay employees accurately, on time and in compliance with legislative requirements
- Review and update Human Resources policies and procedures

2018 Priorities

- Complete compensation and benefit review for all staff positions
- Assist Council in review of Council remuneration
- Development employee recognition program
- Create Local Authorities Pension Plan session for staff
- Create an Annual Staff meeting

Census and Elections

Overview

Town of Sundre utilizes the census data information obtained from Statistics Canada. The 2011 census (most recent) identified a population of 2,610 for the Town of Sundre. In 2016, Statistics Canada undertook a Canada-wide census with results scheduled to be released for age, sex and type of dwelling on February 8, 2017.

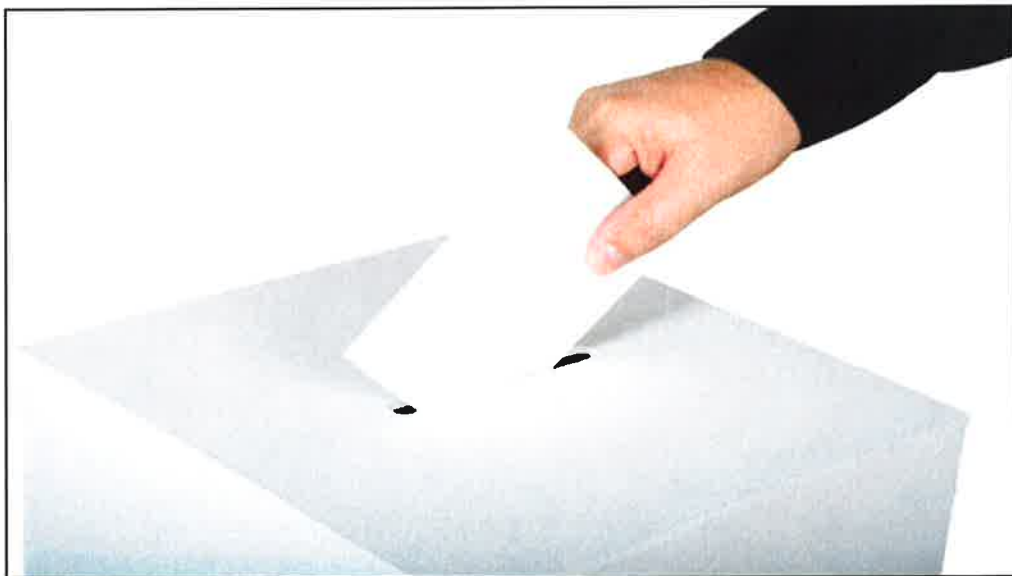
The *Local Authorities Election Act Chapter L-21* governs municipal elections. The Act states “the members of an elected authority elected at a general election hold office for a term of 4 years, and a general election shall be held every 4th year.” A general election will be held on Monday, October 16, 2017.

Census Budget Net Budget Changes

	2014	2015	2016	2017	2018
Net Budget Cost	0	0	0	0	0
Dollar Change	0	0	0	0	0
% Change	0.00%	0.00%	0.00%	0.00%	0.00%

Election Budget Net Budget Changes

	2014	2015	2016	2017	2018
Net Budget Cost	0	0	0	6,900	0
Dollar Change	(3,500)	0	0	6,900	(6,900)
% Change	N/A	N/A	N/A	N/A	N/A



Protective Services

Overview

Protective services are comprised of four distinct services: bylaw and Peace Officer, fire, emergency management and animal control.

The Bylaw/Peace Officer and Animal Control service is responsible for upholding provincial legislation and Town bylaws to ensure a safe and protected community.

Mission

Community Peace Officer 1 is responsible for the fair and equitable enforcement of provincial acts and regulations as well as municipal bylaws including animal control within the boundaries of the Town and surrounding areas.

Bylaw Budget Net Budget Changes

	2014	2015	2016	2017	2018
Net Budget Cost	80,828	98,364	98,197	98,866	98,652
Dollar Change	6,228	17,536	(167)	669	(214)
% Change	8.35%	21.69%	(0.17%)	0.68%	(0.22%)

Animal Control Budget Net Budget Changes

	2014	2015	2016	2017	2018
Net Budget Cost	17,950	18,836	19,624	21,384	20,711
Dollar Change	862	886	788	1,760	(673)
% Change	5.04%	4.93%	4.18%	8.97%	(3.15%)

2017 Priorities

- Provide courses to educate public on bylaws and animal issues
- Increase web and social media information to public
- Review and update traffic bylaw
- Develop new water conservation bylaw
- Participate in discussion on future new multi-purpose fire hall and protective services site

2018 Priorities

- Evaluate need for additional Community Peace Officer or Bylaw Officer
- Evaluate new and additional equipment to increase officer safety and productivity
- Participate in discussion on future new multi-purpose fire hall and protective services site



Protective Services - Fire

Overview

Fire services responds to a wide variety of emergencies in both urban and rural communities as well as, but not limited to, rescues for swift water, ice, back county and ATV calls. Sundre's response area is approximately 1,500 square miles and includes Mountain View County, Clearwater County as well as the Municipal District of Bighorn.

Net cost of services provided by the Fire Department is jointly funded by Mountain View County and the Town of Sundre as set out in a mutually agreed fire services agreement.

Mission

Fire Services is dedicated to enhance and preserve the quality of life, property and the environment through education, leadership, partnerships and effective timely response to all fire emergencies.

Net Budget Changes

	2014	2015	2016	2017	2018
Net Budget Cost	185,663	192,633	155,846	163,212	149,751
Dollar Change	36,764	6,970	(36,787)	7,366	(13,461)
% Change	24.69%	3.75%	(19.10%)	4.73%	(8.25%)

2017 Priorities

- Fire Smart - Community education and clean up
- Training Facility - finalize set up
- Safety codes program
- Recruitment and retention
- Future new fire hall discussion

2018 Priorities

- Fire Smart - Community education and clean up
- Safety codes program
- Recruitment and retention
- Develop three year operational budget (2019-2021)
- Future new fire hall discussion and planning

Protective Services – Emergency Management

Overview

Emergency Management services is responsible for creating emergency management plans, encompassing the five phases of emergency management: prevention, mitigation, preparation, response and recovery. Additionally, Emergency Management manages and coordinates all emergency management training and exercises, set-up and maintains of Emergency Operations Centers and creates strategic relationships with community, industry, organizations and government.

Net Budget Changes

	2014	2015	2016	2017	2018
Net Budget Cost	12,544	14,992	15,896	43,836	42,704
Dollar Change	36	2,448	904	27,940	(1,132)
% Change	0.29%	19.51%	6.03%	175.77%	(2.58%)

2017 Priorities

- Continuation of staff training in emergency management
- Provide courses to educate public on disaster preparedness
- Review and update Emergency Management Plan
- Incorporate flood mitigation and fire smart strategies into future Town development
- Acquire satellite phone

2018 Priorities

- Complete Train the Trainer courses for Basic Emergency Management and ICS100
- Investigate need for boat launch on Red Deer river
- Study need for Mass Notification systems

Operations – Roads and Shop

Overview

Road and shop services provide roads and sidewalks maintenance, storm water management, fleet management and traffic signage.

Mission

Strive for a clean safe road and sidewalk system through regular maintenance, traffic signage and storm water management

Net Budget Changes

	2014	2015	2016	2017	2018
Net Budget Cost	752,541	735,612	777,612	718,332	757,632
Dollar Change	117,239	(16,929)	42,000	(59,280)	39,300
% Change	18.45%	(2.25%)	5.71%	(7.62%)	5.47%

2017 Priorities

- Complete minor operational repairs of roads and sidewalks
- Internal review of storm water system
- Develop a storm water bylaw

2018 Priorities

- Initiate and prioritize storm water system repairs within operational budget
- Complete sidewalk repairs
- Develop new snow management update and level of service assessment plan
- Develop three year operational budget (2019-2021)

Operations – Water and Wastewater Services

Overview

Water and wastewater services provide for the treatment and distribution of safe drinking water and the proper collection of wastewater for residents, businesses and fire protection.

Mission

Ensure the community can rely on a sustainable, clean and safe drinking water and wastewater treatment to allow for the future growth and prosperity of the Town

Water Budget

Monthly Cost for Residential User Consuming 20 cubic meters per Month

	2014	2015	2016	2017	2018
Flat Charge	18.50	19.00	19.50	20.50	21.50
Consumption Charge	2.12m3	2.20m3	2.25m3	2.25m3	2.25m3
AMR Charge	0.98	0.00	0.00	0.00	0.00
Monthly Cost	61.88	63.00	64.50	65.50	66.50
% Change		1.81%	2.38%	1.55%	1.53%

Wastewater Budget

Monthly Cost for Residential User Consuming 20 cubic meters per Month

	2014	2015	2016	2017	2018
Flat Charge	18.50	19.00	19.50	20.50	21.50
Consumption Charge	1.27m3	1.30m3	1.35m3	1.35m3	1.35m3
Monthly Cost	43.90	45.00	46.50	47.50	48.50
% Change		2.51%	3.33%	2.15%	2.10%

**2017
Priorities**

- Continue with water main leakage locating and repairing
- Initiate wastewater infiltration investigation project
- Initiate GIS mapping of water and wastewater systems

**2018
Priorities**

- Implement actions from engineering infiltration recommendations
- Continue water main leakage locating and repairing
- Continue GIS mapping of water and wastewater systems
- Develop three year operational budget (2019 - 2021)



Town of Sundre Water Treatment Plant

Operations – Solid Waste

Overview

Solid waste management provides contracted service for the collection of solid waste and compost materials as well as providing recycling for the Town residents businesses.

Mission

Dedicated to providing excellent customer service in the collection of solid waste, compost and recycling materials through the provision of contracted services.

Net Budget Changes

	2014	2015	2016	2017	2018
Monthly Charge	17.50	17.95	25.65	25.65	25.65
Dollar Change	0.00	0.45	7.70	0.00	0.00
% Change	0.00%	2.57%	42.90%	0.00%	0.00%

2017 Priorities

- Review solid waste management practices for greater efficiencies
- Collaborate with Mountain View County to develop a regional recycle management plan

2018 Priorities

- Implement action plan from solid waste management practices review
- Implement collaborative recycle management plan jointly with Mountain View County
- Develop three year operational budget (2019-2021)

Operations – Gas

Overview

Gas services provide residents and businesses with natural gas energy. Surplus funds generated from this activity are partially re-invested in gas services to maintain, upgrade and install new gas infrastructure. Council also utilizes a portion of these funds to reduce the mill rate increases to the residents and businesses.

Mission

Strives to safely supply and service residents and businesses with natural gas energy following a co-operative approach

Net Budget Changes

	2014	2015	2016	2017	2018
Net Budget Surplus	130,134	245,095	271,434	98,543	23,617
Dollar Change	34,790	114,961	26,339	(172,891)	(74,926)
% Change	36.49%	88.34%	10.75%	(63.69%)	(76.03%)

2017 Priorities

- Completion of 269 meter recertification
- Initiate GIS mapping of all gas lines

2018 Priorities

- Completion of 290 meter recertification
- Prepare gas pipe change out plan for 2019
- Develop three year operational budget (2019-2021)

Planning and Development Services

Overview

Planning and development services provide policy, long range and current planning and development services to the community, stakeholders and developers while working closely with Economic Development, Community Services and Operational Services to create and maintain a sustainable community.

Mission

Consider quality of life and availability of infrastructure while facilitating long-term growth in a manner that creates a complete and sustainable community.

Net Budget Changes

	2014	2015	2016	2017	2018
Net Budget Cost	286,520	334,085	339,369	374,442	333,929
Dollar Change	50,322	47,565	5,284	35,073	(40,513)
% Change	21.30%	16.60%	1.58%	10.33%	(10.82%)

2017 Priorities

- Continue Land Use Bylaw Review and Update including all relevant *Municipal Government Act* updates
- Create a Development Standards document to provide to applicants and potential developers
- Create an Area Redevelopment Plan (ARP) for east side of Town of Sundre
- Create new Parks, Open Space and Trails Plan with assistance from the department of Community Services
- Review Eagle Ridge Area Structure Plan

2018 Priorities

- Working with Community Services implement Parks, Open Space and Trails Plan in coordination with planning documents and landowners/developers
- Finalize creation of ARP for the east side of the Town of Sundre
- Create new IDP as per MGA requirements and update to Land Use Bylaw
- Create an new planning processes as per MGA requirements
- Review Bearberry Creek Area Structure Plan

Economic Development and Communications

Overview

Economic Development services provides professional support to retain and attract businesses, grow tourism and provides business license services while working closely with planning and development, community services and operations to create a sustainable community and an environment conducive to investment.

Communications services are responsible for maintaining the Town of Sundre corporate image. This includes providing strategic communications counsel, public relations, advertising, media relations, issues management, stakeholder management, creative services, and web content development and management. It provides communication services during Emergency Operations Centre activations.

Mission – Economic Development

To augment the municipal tax base by facilitating business development activities and identifying opportunities for attracting new investment.

Mission – Communication

To provide excellent communication services that ensure information relating to the Town of Sundre is strategic, tied to organizational goals, and easily accessible to residents and employees.

Net Budget Changes

	2014	2015	2016	2017	2018
Net Budget Cost	155,045	265,417	334,056	310,890	317,920
Dollar Change	(32,150)	110,372	68,639	(23,166)	7,030
% Change	(17.17%)	71.19%	25.86%	(6.93%)	2.26%

Economic Development - Priorities

2017 Priorities

- Broadband feasibility study - completion
- Create framework and strategy for business attraction and tourism development
- Create investment promotion plan in-house to identify and attract new investment into the Town of Sundre
- Complete way-finding plan and continue installing new signs

2018 Priorities

- Conduct commercial and industrial recruitment meetings following approval of 2017 marketing plan
- Continue implementation of broadband development as appropriate
- Determine requirements for incubation centre and or post-secondary learning centre if research deems viable
- Develop three year operational budget (2019-2021)

Communications - Priorities

2017 Priorities

- Oversee functioning of communications plan and update as necessary
- Contract web designer to upgrade Town website in order to ensure the organization is able to communicate in the best way with community, region and larger area
- Look into feasibility of developing communication tools, as according to the communications plan

2018 Priorities

- Continue to implement upgrades to Town of Sundre website where required
- Continue review of developing communications tools, as according to the communications plan
- Develop three year operational budget (2019-2021)

Community Services

Overview

Community services supports active, healthy living through the effective provision of services and facilities. Community Services is the primary point of engagement with the community in all matters relating to recreation, parks and the use of Town owned indoor and outdoor facilities. It is responsible for ensuring all facilities are planned, designed and used to their fullest potential, generating appropriate revenues to help offset the cost of these facilities to taxpayers and that they are maintained to a high standard for optimum public use and enjoyment.

Mission

Maintenance of high quality equipment and facilities, both indoor and outdoor, reflects the quality of life and safety for residents, visitors and staff.

Sundre Community Centre - Net Budget Changes

	2014	2015	2016	2017	2018
Net Budget Cost	0	27,518	25,674	88,254	90,557
Dollar Change	(6,240)	27,518	(1,844)	62,580	2,303
% Change	N/A	N/A	(6.70%)	243.75%	2.61%

Arena - Net Budget Changes

	2014	2015	2016	2017	2018
Net Budget Cost	84,561	134,558	140,000	170,787	177,401
Dollar Change	(29,372)	49,997	5,442	30,787	6,614
% Change	(25.78%)	59.12%	4.04%	21.99%	3.87%

Greenwood Campground - Net Budget Changes

	2014	2015	2016	2017	2018
Net Budget Cost	23,662	26,522	24,526	38,892	40,481
Dollar Change	(15,920)	2,860	(1,996)	14,366	1,589
% Change	(40.22%)	12.09%	(7.52%)	58.57%	4.08%

Parks - Net Budget Changes

	2014	2015	2016	2017	2018
Net Budget Cost	364,744	380,563	395,872	306,040	308,006
Dollar Change	2,414	15,819	15,309	(89,832)	1,966
% Change	0.67%	4.34%	4.02%	(22.69%)	0.64%

Recreation and Culture - Net Budget Changes

	2014	2015	2016	2017	2018
Net Budget Cost	61,853	55,123	55,097	54,270	54,784
Dollar Change	14,113	(6,730)	(26)	(827)	514
% Change	29.56%	(10.88%)	(0.05%)	(1.50%)	0.95%

Community Services - Net Budget Changes

	2014	2015	2016	2017	2018
Net Budget Cost	97,611	76,120	79,882	101,623	97,716
Dollar Change	31,545	(21,491)	3,762	21,741	(3,907)
% Change	47.75%	(22.02%)	4.94%	27.22%	(3.84%)

Trails - Net Budget Changes

	2014	2015	2016	2017	2018
Net Budget Cost	32,099	21,836	22,720	37,639	40,309
Dollar Change	3,212	(10,263)	884	14,919	2,670
% Change	11.12%	(31.97%)	4.05%	65.66%	7.09%

Outdoor Recreation - Net Budget Changes

	2014	2015	2016	2017	2018
Net Budget Cost	6,469	18,101	18,774	60,037	62,411
Dollar Change	(4,435)	11,632	673	41,263	2,374
% Change	(40.67%)	179.81%	3.72%	219.79%	3.95%

Combined Community Services - Net Budget Changes

	2014	2015	2016	2017	2018
Net Budget Cost	670,999	740,341	762,545	857,542	871,665
Dollar Change	(4,683)	69,342	22,204	94,997	14,123
% Change	(0.69%)	10.33%	3.00%	12.46%	1.65%

2017 Priorities

- Create Facilities Maintenance Plan for all indoor and outdoor Town owned facilities
- Carry out repairs and maintenance to all Town owned facilities as per operating and capital budget approvals
- Undertake full cost and service analysis on the arena
- Assist Planning and Development in creating a new Parks, Open Space and Trails Plan

2018 Priorities

- Conduct fees and rates review
- Implement Facilities Maintenance Plan as per approved operating and capital budgets
- Assist Planning and Development with future implementation of Parks, Open Space and Trails plan as approved by Council
- Develop three year operational budget (2019-2021)



Photos Taken By: Simon Ducatel (Sundre Round Up)

Other Services - Library

Overview

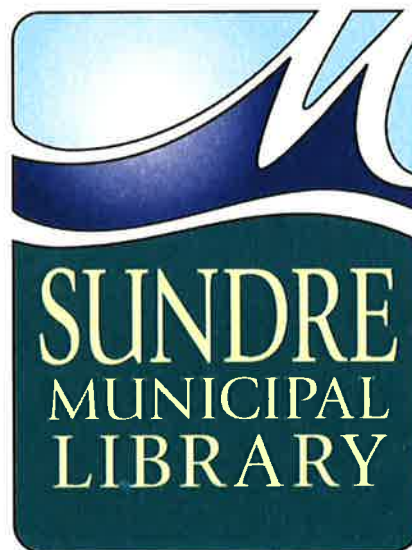
Sundre Public Library provides services to the residents of the Town and Mountain View County including a children's activity and reading area, an expanded young adult and adult section, as well as a large selection of audio books and DVDs. The public has access to a number of computer stations setup within the library. For more information visit www.sundre.prl.ab.ca

Mission

To contribute to the social, recreation and educational development of the community by providing access to technology, material, information and related services.

Net Budget Changes

	2014	2015	2016	2017	2018
Net Budget Cost	119,196	123,775	126,777	126,669	126,885
Dollar Change	2,980	4,579	3,002	(108)	216
% Change	2.56%	3.84%	2.42%	(0.08%)	1.70%



Other Services – Family and Community Support Services (FCSS)

Overview

Greenwood Neighbourhood Place Society (GNP) administers FCSS preventative programming for the Town of Sundre and Mountain View County residents. The mandate for preventative programming includes: children and youth programming, community development, family and adult programming, information and referral services, senior services and the volunteer centre.

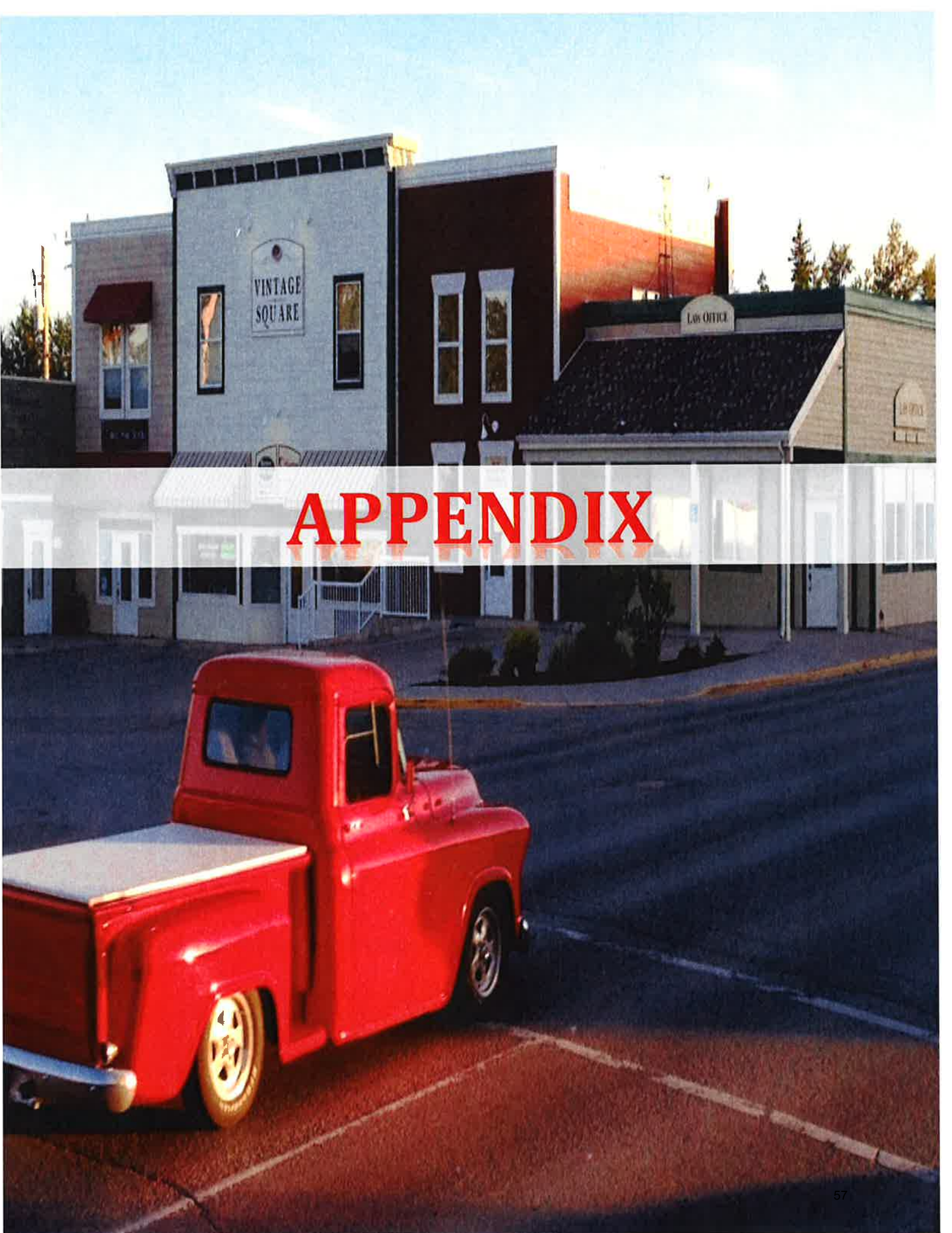
Mission

Greenwood Neighbourhood Place mission is to provide the safe and caring resource centre for all people in Sundre and surrounding communities by listening, supporting, connecting, communicating, and offering encouragement in a professional non-judgmental environment.

Net Budget Changes

	2014	2015	2016	2017	2018
Net Budget Cost	24,254	29,254	29,254	32,770	32,770
Dollar Change	0	5,000	0	3,516	0
% Change	0.00%	20.61%	0.00%	12.02%	0.00%





APPENDIX

**TOWN OF SUNDRE
2017 & 2018 OPERATING BUDGET
SUMMARY**

Cost Centre: 00

Account	2013 Budget	2014 Budget	2015 Budget	2016 Projected	2017			2018		
					Budget	Variance	% Change	Budget	Variance	% Change
Revenues										
Property Taxes										
Residential	1,867,364	1,977,120	2,125,876	2,196,063	2,300,182	104,119	4.74%	2,396,755	96,572	4.20%
Commercial	691,034	742,801	793,336	824,030	839,641	15,611	1.89%	873,112	33,471	3.99%
Commercial - Vacant	76,849	94,359	120,410	120,410	120,636	226	0.19%	120,636	-	0.00%
Annexed Residential	7,014	7,168	7,490	7,490	7,524	34	0.46%	7,524	-	0.00%
	2,642,261	2,821,448	3,047,112	3,147,993	3,267,984	119,991	3.81%	3,398,028	130,044	3.98%
Fortis Alberta Franchise Fee										
Mill Rate Adjustment	65,646	70,340	82,393	82,315	88,601	6,286	7.64%	106,321	17,720	20.00%
Infrastructure Reserve	-	-	-	32,925	53,161	20,236	61.46%	53,161	-	0.00%
	65,646	70,340	82,393	115,240	141,762	26,522	23.01%	159,482	17,720	12.50%
Other										
MSI - Operating	-	-	-	-	29,500	29,500	#DIV/0!	29,900	400	1.36%
Budget Stabilization Reserve Funding	-	-	-	-	40,000	40,000	#DIV/0!	-	(40,000)	-100.00%
	-	-	-	-	69,500	69,500	#DIV/0!	29,900	(39,600)	-56.98%
Total Tax, Franchise & Other Fee Revenues	2,707,907	2,891,788	3,129,505	3,263,233	3,479,246	216,013	6.62%	3,587,410	108,164	3.11%
Expenditures										
Developer's Tax Incentive	2,549	1,768	-	-	-	-	0.00%	-	-	0.00%
Annexation Costs to MVC	34,926	34,926	34,926	34,926	34,926	-	0.00%	34,926	-	0.00%
Transfer to Infrastructure Reserve	-	-	-	32,925	53,161	(20,236)	0.00%	53,161	-	0.00%
	37,475	36,694	34,926	67,851	88,087	(20,236)	-29.82%	88,087	-	0.00%
Net Taxes Available for Operating Budget	2,670,432	2,855,094	3,094,579	3,195,382	3,391,159	195,777	6.13%	3,499,323	108,164	3.11%
Operational Budget Requirement	2,666,054	2,850,547	3,084,935	2,918,848	3,391,072	472,224	16.18%	3,499,287	108,215	3.19%
NET SURPLUS OR (DEFICIT)	4,378	4,547	9,644	276,534	87	(276,447)		36	(52)	

2017 Mill Rate Calculation

Prior Municipal Tax Rate

Year	Residential Rate	Commercial I Rate	Commercial Vacant Rate	Annexed Residential	Tax Assessment	
1991 - 1996	14.79					
1997 - 1998	8.14					
1999	7.73					
2000	7.52					
2001	7.62					
2002	7.25					
2003	7.25					
2004	7.67					
2005	7.62					
2006	7.96	8.83	15.00		\$171,337,550	
2007	7.96	8.83	17.00		\$205,177,260	19.75%
2008	5.80	7.76	17.00		\$284,224,290	38.53%
2009	5.34	7.18	17.00		\$322,884,650	13.60%
2010	5.90	7.90	20.00		\$328,632,760	1.78%
2011	6.46	9.46	18.00	2.18	\$337,161,430	2.60%
2012	6.87	10.27	16.00	2.35	\$335,095,950	-0.61%
2013	7.15	10.69	15.50	2.55	\$333,973,470	-0.33%
2014	7.36	10.86	15.00	2.68	\$346,578,680	3.77%
2015	7.59	11.20	15.00	2.72	\$362,397,820	4.56%
2016	7.74	11.42	15.00	2.81	\$368,014,930	1.55%

Assessment

Taxable Assessment 2016	368,014,930
Increase from 2016 to 2017	3,680,149
Estimated Taxable Assessment 2017	<u>371,695,079</u>

1.00% Note: In discussions with assessor (Oct 21/16) his advice for 2017 is a 1.00% increase in overall assessment This less than the five year average of 2

One Mill raises	371,695	8.792 Overall 2017 mill rate
A 1% increase in the overall 2017 mill rate raises	32,680	0.088 A 1% increase in the overall 2017 mill rate

Split Tax Rate	Residential		Commercial		Commercial Vacant		Annexed Residential I		Totals
2016 Assessments	285,583,910	77.60%	71,710,900	19.49%	8,042,420	2.19%	2,677,700		368,014,930
Assessment Increase/decrease	2,941,524	79.93%	738,625	20.07%	0	0.00%	0		0.00% 3,680,149
Estimated 2017 Assessment	288,525,434	77.62%	72,449,525	19.49%	8,042,420	2.16%	2,677,700		0.72% 371,695,079
2017 Mill Rate	7.972	3.00%	11.764	3.00%	15.000	0.00%	2.810		0.00% MVC Rate
			9.68 MVC rate						
Tax Revenue	2,300,182	70.39%	839,641	25.69%	120,636	3.69%	7,524		0.23%
Total Tax Revenue	3,267,984								

Mill Rate % increase 3.00% 3.00% 0.00% 0.00% 1.50%

Comparative Assessments and the \$ impact on Resident

	Assessment	2013 Tax \$	2014 Tax \$	2015 Tax \$	2016 Tax \$	2017 Tax \$	\$ Increase (Annual)	\$ Increase (Monthly)	\$ Increase (Daily)	\$ Increase Past 5 Yrs	Avg % Inc. Past 5 Yrs
Residential	100,000	715.10	736.10	759.10	774.00	797.22	23.22	1.94	0.06	82.12	2.30%
	150,000	1,072.65	1,104.15	1,138.65	1,161.00	1,195.83	34.83	2.90	0.10	123.18	2.30%
	200,000	1,430.20	1,472.20	1,518.20	1,548.00	1,594.44	46.44	3.87	0.13	164.24	2.30%
	250,000	1,787.75	1,840.25	1,897.75	1,935.00	1,993.05	58.05	4.84	0.16	205.30	2.30%
	300,000	2,145.30	2,208.30	2,277.30	2,322.00	2,391.66	69.66	5.81	0.19	246.36	2.30%
	350,000	2,502.85	2,576.35	2,656.85	2,709.00	2,790.27	81.27	6.77	0.22	287.42	2.30%
400,000	2,860.40	2,944.40	3,036.40	3,096.00	3,188.88	92.88	7.74	0.25	328.48	2.30%	
Commercial	100,000	1,069.10	1,086.10	1,120.00	1,142.10	1,176.36	34.26	2.86	0.09	107.26	2.01%
	150,000	1,603.65	1,629.15	1,680.00	1,713.15	1,764.54	51.39	4.28	0.14	160.89	2.01%
	200,000	2,138.20	2,172.20	2,240.00	2,284.20	2,352.73	68.53	5.71	0.19	214.53	2.01%
	250,000	2,672.75	2,715.25	2,800.00	2,855.25	2,940.91	85.66	7.14	0.23	268.16	2.01%
	300,000	3,207.30	3,258.30	3,360.00	3,426.30	3,529.09	102.79	8.57	0.28	321.79	2.01%
	350,000	3,741.85	3,801.35	3,920.00	3,997.35	4,117.27	119.92	9.99	0.33	375.42	2.01%
400,000	4,276.40	4,344.40	4,480.00	4,568.40	4,705.45	137.05	11.42	0.38	429.05	2.01%	
Commercial Vacant	100,000	1,550.00	1,500.00	1,500.00	1,500.00	1,500.00	0.00	0.00	0.00	(50.00)	-0.65%
	150,000	2,325.00	2,250.00	2,250.00	2,250.00	2,250.00	0.00	0.00	0.00	(75.00)	-0.65%
	200,000	3,100.00	3,000.00	3,000.00	3,000.00	3,000.00	0.00	0.00	0.00	(100.00)	-0.65%
	250,000	3,875.00	3,750.00	3,750.00	3,750.00	3,750.00	0.00	0.00	0.00	(125.00)	-0.65%
	300,000	4,650.00	4,500.00	4,500.00	4,500.00	4,500.00	0.00	0.00	0.00	(150.00)	-0.65%
	350,000	5,425.00	5,250.00	5,250.00	5,250.00	5,250.00	0.00	0.00	0.00	(175.00)	-0.65%
400,000	6,200.00	6,000.00	6,000.00	6,000.00	6,000.00	0.00	0.00	0.00	(200.00)	-0.65%	

2018 Mill Rate Calculation

Prior Municipal Tax Rate

Year	Residential Rate	Commercial		Annexed Residential	Tax Assessment	
		Rate	Vacant Rate			
1991 - 1996	14.79					
1997 - 1998	8.14					
1999	7.73					
2000	7.52					
2001	7.62					
2002	7.25					
2003	7.25					
2004	7.67					
2005	7.62					
2006	7.96	8.83	15.00		\$171,337,550	
2007	7.96	8.83	17.00		\$205,177,260	19.75%
2008	5.80	7.76	17.00		\$284,224,290	38.53%
2009	5.34	7.18	17.00		\$322,884,650	13.60%
2010	5.90	7.90	20.00		\$328,632,760	1.78%
2011	6.46	9.46	18.00	2.18	\$337,161,430	2.60%
2012	6.87	10.27	16.00	2.35	\$335,095,950	-0.61%
2013	7.15	10.69	15.50	2.55	\$333,973,470	-0.33%
2014	7.36	10.86	15.00	2.68	\$346,578,680	3.77%
2015	7.59	11.20	15.00	2.72	\$362,397,820	4.56%
2016	7.74	11.42	15.00	2.81	\$368,014,930	1.55%
2017	7.97	11.76	15.00	2.81	\$371,695,079	1.00%

Assessment

Taxable Assessment 2017	371,695,079
Increase from 2017 to 2018	4,200,154
Estimated Taxable Assessment 2018	<u>375,895,233</u>

1.13% Note: The average over the past five years (2013 - 2017) is 2.26%. Given the current growth prospects 50% of the average will be used to estimate assessment growth.

One Mill raises	375,895	9.040	Overall 2018 mill rate
A 1% increase in the overall 2018 mill rate	33,980	0.090	A 1% increase in the overall 2018 mill rate

Split Tax Rate	Residential	Commercial	Commercial Vacant	Annexed Residential	Totals
2017 Assessments	288,525,434	77.62% 72,449,525	19.49% 8,042,420	2.16% 2,677,700	371,695,079
Assessment Increase/decrease	3,357,162	79.93% 842,993	20.07% 0	0.00% 0	4,200,154
Estimated 2018 Assessment	291,882,596	77.65% 73,292,517	19.50% 8,042,420	2.14% 2,677,700	375,895,234
2018 Mill Rate	8.211	3.00% 12.117	3.00% 15.000	0.00% 2.810	MSC Rate
		9.68 MVC rate			
Tax Revenue	2,396,755	70.53% 873,112	25.69% 120,636	3.55% 7,524	0.22%
Total Tax Revenue	3,398,028				

Mill Rate % increase 3.00% 3.00% 0.00% 0.00% 1.50%

Comparative Assessments and the \$ impact on Resident

	Assessment	2013 Tax \$	2014 Tax \$	2015 Tax \$	2016 Tax \$	2017 Tax \$	2018 Tax \$	\$ Increase (Annual)	\$ Increase (Monthly)	\$ Increase (Daily)	\$ Increase Past 6 Yrs	Avg % Inc. Past 6 Yrs
Residential	100,000	715.10	736.10	759.10	774.00	797.22	821.14	23.92	1.99	0.07	106.04	2.47%
	150,000	1,072.65	1,104.15	1,138.65	1,161.00	1,195.83	1,231.70	35.87	2.99	0.10	159.05	2.47%
	200,000	1,430.20	1,472.20	1,518.20	1,548.00	1,594.44	1,642.27	47.83	3.99	0.13	212.07	2.47%
	250,000	1,787.75	1,840.25	1,897.75	1,935.00	1,993.05	2,052.84	59.79	4.98	0.16	265.09	2.47%
	300,000	2,145.30	2,208.30	2,277.30	2,322.00	2,391.66	2,463.41	71.75	5.98	0.20	318.11	2.47%
	350,000	2,502.85	2,576.35	2,656.85	2,709.00	2,790.27	2,873.98	83.71	6.98	0.23	371.13	2.47%
	400,000	2,860.40	2,944.40	3,036.40	3,096.00	3,188.88	3,284.55	95.67	7.97	0.26	424.15	2.47%
Commercial	100,000	1,069.10	1,086.10	1,120.00	1,142.10	1,176.36	1,211.65	35.29	2.94	0.10	142.55	2.22%
	150,000	1,603.65	1,629.15	1,680.00	1,713.15	1,764.54	1,817.48	52.94	4.41	0.15	213.83	2.22%
	200,000	2,138.20	2,172.20	2,240.00	2,284.20	2,352.73	2,423.31	70.58	5.88	0.19	285.11	2.22%
	250,000	2,672.75	2,715.25	2,800.00	2,855.25	2,940.91	3,029.13	88.23	7.35	0.24	356.38	2.22%
	300,000	3,207.30	3,258.30	3,360.00	3,426.30	3,529.09	3,634.96	105.87	8.82	0.29	427.66	2.22%
	350,000	3,741.85	3,801.35	3,920.00	3,997.35	4,117.27	4,240.79	123.52	10.29	0.34	498.94	2.22%
	400,000	4,276.40	4,344.40	4,480.00	4,568.40	4,705.45	4,846.62	141.16	11.76	0.39	570.22	2.22%
Commercial Vacant	100,000	1,550.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	0.00	0.00	0.00	(50.00)	-0.54%
	150,000	2,325.00	2,250.00	2,250.00	2,250.00	2,250.00	2,250.00	0.00	0.00	0.00	(75.00)	-0.54%
	200,000	3,100.00	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	0.00	0.00	0.00	(100.00)	-0.54%
	250,000	3,875.00	3,750.00	3,750.00	3,750.00	3,750.00	3,750.00	0.00	0.00	0.00	(125.00)	-0.54%
	300,000	4,650.00	4,500.00	4,500.00	4,500.00	4,500.00	4,500.00	0.00	0.00	0.00	(150.00)	-0.54%
	350,000	5,425.00	5,250.00	5,250.00	5,250.00	5,250.00	5,250.00	0.00	0.00	0.00	(175.00)	-0.54%
	400,000	6,200.00	6,000.00	6,000.00	6,000.00	6,000.00	6,000.00	0.00	0.00	0.00	(200.00)	-0.54%

2017 & 2018 Net Budget

Net Impact on Municipal Taxes

Cost Centr	Department	Budget				Budget	
		2013	2014	2015	2016	2017	2018
00	General Revenues	45,000	46,000	50,000	109,886	66,170	67,970
11	Legislative	(298,668)	(311,043)	(329,947)	(302,908)	(323,421)	(337,202)
12	Corporate Services	(382,207)	(410,099)	(496,775)	(524,987)	(477,518)	(501,052)
17	Census	-	-	-	-	-	-
18	Election	(3,500)	-	-	(755)	(6,900)	-
21	Bylaw	(74,600)	(80,828)	(98,364)	(119,423)	(98,866)	(98,652)
23	Fire	(148,899)	(185,663)	(192,633)	(153,001)	(163,212)	(149,751)
24	Disaster Services	(12,508)	(12,544)	(14,992)	(25,959)	(43,836)	(42,704)
26	Animal Control	(17,088)	(17,950)	(18,836)	(19,216)	(21,384)	(20,711)
32	Roads	(635,302)	(752,541)	(735,612)	(597,313)	(718,332)	(757,632)
35	Shop	-	1	-	-	-	-
41	Water	-	-	(1)	-	(0)	(0)
42	Waste Water	-	-	1	2	(0)	(0)
43	Solid Waste	5,921	(2)	-	-	0	0
51	FCSS	(24,254)	(24,254)	(29,254)	(32,770)	(32,770)	(32,770)
61	Development	(236,198)	(286,520)	(334,085)	(285,600)	(374,442)	(333,929)
63	Economic Development	(187,195)	(155,045)	(265,417)	(258,232)	(310,890)	(317,920)
75	Library	(116,216)	(119,196)	(123,775)	(126,238)	(126,669)	(126,886)
77	Sundre Community Centre	(6,240)	1	(27,518)	(30,901)	(88,254)	(90,557)
80	Arena	(113,933)	(84,561)	(134,558)	(179,990)	(170,787)	(177,401)
82	Greenwood Park	(39,582)	(23,662)	(26,522)	(34,650)	(38,892)	(40,481)
84	Parks	(362,330)	(364,744)	(380,563)	(318,047)	(306,040)	(308,006)
85	Recreation & Culture	(47,740)	(61,853)	(55,123)	(56,401)	(54,270)	(54,784)
86	Community Services	(66,066)	(97,611)	(76,120)	(85,260)	(101,623)	(97,716)
87	Trails	(28,887)	(32,099)	(21,836)	(22,621)	(37,639)	(40,309)
89	Outdoor Recreation	(10,904)	(6,469)	(18,101)	(17,038)	(60,037)	(62,411)
91	Gas System	95,344	130,134	245,095	162,574	98,543	23,617
Amount to be Covered by Taxes/Franchise Fee		(2,666,052)	(2,850,548)	(3,084,936)	(2,918,848)	(3,391,072)	(3,499,287)
						5.44%	4.55%
						5 Yr Avg	5 Yr Avg
General Operations							
	Operational Expenses	5,711,766	5,798,738	6,307,792	5,479,991	6,037,730	6,045,871
	Transfers to Reserves	264,590	327,738	576,750	844,799	455,933	457,518
	Transfers to Capital Projects	1,466,564	1,205,219	-	372,070	2,260,240	97,800
	Transfer to Grants Reserves	1,061,592	779,650	759,745	727,504	650,000	650,000
	Total Expenditures	8,504,512	8,111,345	7,644,287	7,424,364	9,403,903	7,251,189
	Operational Revenues	3,451,330	3,499,577	3,660,600	3,363,593	2,946,491	2,974,102
	Transfers from Reserves	1,021,064	589,832	136,906	299,463	701,340	45,000
	Transfers from Capital Funding	-	271,000	-	-	1,000,000	-
	Transfers from Grant Reserves	1,360,145	900,389	761,845	842,458	1,365,000	732,800
	Total Revenues	5,832,539	5,260,798	4,559,351	4,505,514	6,012,831	3,751,902
	(Total Amount Required from Taxes)/Supports Taxes	(2,671,973)	(2,850,547)	(3,084,936)	(2,918,850)	(3,391,072)	(3,499,287)

Utility Reconciliation

Operational Expenses	1,809,901	1,805,955	1,838,880	1,646,905	1,619,242	1,700,483
Transfers to Reserves	129,972	233,248	260,108	412,692	317,940	300,934
Transfers to Capital Projects	1,944,370	2,852,500	-	24,405	-	1,322,300
Transfer to Grants Reserves	140,328	-	146,461	145,296	145,296	145,296
Total Expenditures	4,024,571	4,891,703	2,245,449	2,229,298	2,082,478	3,469,013
Operational Revenues	1,962,633	1,949,201	2,245,449	2,192,340	2,082,478	2,146,713
Transfers from Reserves	250,404	127,500	-	36,960	-	122,300
Transfers from Capital Funding	-	1,780,000	-	-	-	600,000
Transfers from Grant Reserves	1,817,455	1,035,000	-	-	-	600,000
Total Revenues	4,030,492	4,891,701	2,245,449	2,229,300	2,082,478	3,469,013
(Total Amount Required from Taxes)/Supports Taxes	5,921	(2)	-	2	0	0
Total Town Operations						
Operational Expenses	7,521,667	7,604,693	8,146,672	7,126,896	7,656,972	7,746,354
Transfers to Reserves	394,562	560,986	836,858	1,257,491	773,873	758,452
Transfers to Capital Projects	3,410,934	4,057,719	-	396,475	2,260,240	1,420,100
Transfer to Grants Reserves	1,201,920	779,650	906,206	872,800	795,296	795,296
Total Expenditures	12,529,083	13,003,048	9,889,736	9,653,662	11,486,381	10,720,202
Operational Revenues	5,413,963	5,448,778	5,906,049	5,555,933	5,028,969	5,120,815
Transfers from Reserves	1,271,468	717,332	136,906	336,423	701,340	167,300
Transfers from Capital Funding	-	2,051,000	-	-	1,000,000	600,000
Transfers from Grant Reserves	3,177,600	1,935,389	761,845	842,458	1,365,000	1,332,800
Total Revenues	9,863,031	10,152,499	6,804,800	6,734,814	8,095,309	7,220,915
(Total Amount Required from Taxes)/Supports Taxes	(2,666,052)	(2,850,549)	(3,084,936)	(2,918,848)	(3,391,072)	(3,499,287)
Shop Reserves						
	2017	2018				
Transfer to Reserves	128,500	118,000				
Transfer from Reserves	25,500	0				
Total Reserves						
Transfer to Reserves	902,373	876,452				
Transfer from Reserves	726,840	167,300				
Net Increase in Reserves	175,533	709,152				

Debt Summary

	Dept.	Term	By-Law No.	Original	O/S Principal YE 2016	Principal	Interest	Total	O/S Principal YE 2017	Payment Date	Interest Rates
Corporate Services	12										
Town Office	12	2008-2032	858	500,000.00	382,399.64	16,408.87	18,001.69	34,410.56	365,990.77	Jun 17 / Dec 17	4.758%
Town Office- Renovations	12	2010-2020	875	450,000.00	175,511.85	47,992.53	5,721.71	53,714.24	127,519.32	Mar 15 / Sep 15	3.497%
Corporate Services	12 Total				557,911.49	64,401.40	23,723.40	88,124.80	493,510.09		
Roads	32										
SW Drainage	32	2004-2019	790	123,000.00	27,855.96	10,700.21	1,358.41	12,058.62	17,155.75	Jun 15 / Dec 15	5.387%
SW Area Paving, Curb & Gutter	32	2007-2021	833	1,128,787.00	457,870.78	84,009.04	18,650.64	102,659.68	373,861.74	Jun 15 / Dec 15	4.267%
7th Street Paving, Curb & Gutter	32	2007-2021	834	145,005.00	58,818.90	10,791.93	2,395.89	13,187.82	48,026.97	Jun 15 / Dec 15	4.267%
Centre Street Upgrade 6th Ave to 12th	32	2017-2037	New	1,000,000.00	-	19,289.91	12,825.00	32,114.91	980,710.09	Not Known	2.565%
Roads	32 Total				544,545.64	124,791.09	35,229.94	127,906.12	439,044.46		
Shop	35										
Town Shop	35	2008-2032	862	550,000.00	428,113.62	17,732.70	19,733.18	37,465.88	410,380.92	Mar 15 / Sep 15	4.657%
Town Shop	35	2009-2033	862	250,000.00	201,539.18	7,591.77	10,462.49	18,054.26	193,947.41	Jun 15/Dec 15	5.240%
Shop	35 Total				629,652.80	25,324.47	30,195.67	55,520.14	604,328.33		
Water Supply & Distribution	41										
Water Chlorination and Well #5	41	2004-2019	791	353,336.00	76,220.25	29,483.60	3,073.72	32,557.32	46,736.65	Mar 23 / Sep 23	4.459%
Water Treatment Plant	41	2010-2030	12.09	2,311,726.00	1,761,833.74	98,840.29	74,290.59	173,130.88	1,662,993.45	Mar 15 / Sep 15	4.276% 20 yrs
Water Supply & Distribution	41 Total				1,838,053.99	128,323.89	77,364.31	205,688.20	1,709,730.10		
Sundre Community Centre	77										
Sundre Community Centre		2007-2021	816	400,000.00	162,253.10	29,769.84	6,609.12	36,378.96	132,483.26	Jun 15 / Dec 15	4.267%
Sundre Community Centre	77 Total				162,253.10	29,769.84	6,609.12	36,378.96	132,483.26		
Grand Total					3,732,417.02	372,610.69	173,122.44	513,618.22	3,379,096.24		
						ACFA	372,610.69	173,122.44	513,618.22		

Debt Summary

	Dept.	Term	By-Law No.	Original	O/S Principal 2017 YE	Principal	Interest	Total	O/S Principal 2018 YE	Payment Date	Interest Rates
Corporate Services	12										
Town Office	12	2008-2032	858	500,000.00	365,990.77	17,198.90	17,211.66	34,410.56	348,791.87	Jun 17 / Dec 17	4.758%
Town Office- Renovations	12	2010-2020	875	450,000.00	127,519.32	49,685.50	4,028.74	53,714.24	77,833.82	Mar 15 / Sep 15	3.497%
Corporate Services	12 Total				493,510.09	66,884.40	21,240.40	88,124.80	426,625.69		
Roads	32										
SW Drainage	32	2004-2019	790	123,000.00	17,155.75	11,284.39	774.23	12,058.62	5,871.36	Jun 15 / Dec 15	5.387%
SW Area Paving, Curb & Gutter	32	2007-2021	833	1,128,787.00	373,861.74	87,631.95	15,027.73	102,659.68	286,229.79	Jun 15 / Dec 15	4.267%
7th Street Paving, Curb & Gutter	32	2007-2021	834	145,005.00	48,026.97	11,257.32	1,930.50	13,187.82	36,769.65	Jun 15 / Dec 15	4.267%
Centre Street Upgrade 6th Ave to 12th	32	2017-2037	New	1,000,000.00	980,710.09	39,325.17	24,904.65	64,229.82	941,384.92	Not Known	2.565%
Roads	32 Total				1,419,754.55	149,498.83	42,637.11	192,135.94	1,270,255.72		
Shop	35										
Town Shop	35	2008-2032	862	550,000.00	410,380.92	18,568.13	18,897.75	37,465.88	391,812.79	Mar 15 / Sep 15	4.657%
Town Shop	35	2009-2033	862	250,000.00	193,947.41	7,994.80	10,059.46	18,054.26	185,952.61	Jun 15/Dec 15	5.240%
Shop	35 Total				604,328.33	26,562.93	28,957.21	55,520.14	577,765.40		
Water Supply & Distribution	41										
Water Chlorination and Well #5	41	2004-2019	791	353,336.00	46,736.65	30,812.94	1,744.28	32,557.22	15,923.71	Mar 23 / Sep 23	4.459%
Water Treatment Plant	41	2010-2030	12.09	2,311,726.00	1,662,993.45	103,111.89	70,018.99	173,130.88	1,559,881.56	Mar 15 / Sep 15	4.276%
Water/Wastewater Mains 5th Ave to 2nd Ave	41	2018-2048	New	300,000.00	0.00	3,198.50	4,270.50	7,469.00	296,801.50	Not Know	2.847%
Water Supply & Distribution	41 Total				1,709,730.10	137,123.33	76,033.77	213,157.10	1,872,606.77		
Wastewater Supply & Distribution	42										
Water/Wastewater Mains 5th Ave to 2nd Ave	42	2018-2048	New	300,000.00	-	3,198.51	4,270.50	7,469.01	296,801.49	Not Known	2.847%
Wastewater Supply & Distribution	42 Total				-	3,198.51	4,270.50	7,469.01	296,801.49		
Sundre Community Centre	77										
Sundre Community Centre	77	2007-2021	816	400,000.00	132,483.26	31,053.67	5,325.29	36,378.96	101,429.59	Jun 15 / Dec 15	4.267%
Sundre Community Centre	77 Total				132,483.26	31,053.67	5,325.29	36,378.96	101,429.59		
Grand Total					4,359,806.33	414,321.67	178,464.28	592,785.95	4,545,484.66		
					ACFA	414,321.67	178,464.28	592,785.95			

2017 & 2018 AUMA Insurance Estimates

						5.00%			3.00%
Department	Dept. No	Actual 2013	Actual 2014	Actual 2015	Actual 2016	2017 Adjust	2017 Budget	2018 Adjust	2018 Budget
Corporate Services	12	3,874	5,925	7,609	7,220	361	7,581	227	7,808
Bylaw	21	3,114	2,646	3,097	4,370	219	4,589	138	4,726
Fire	23	11,557	12,588	20,298	20,377	1,019	21,396	642	22,038
Roads	32	6,345	5,423	6,582	6,428	321	6,749	202	6,952
Shop	35	5,510	9,009	7,825	9,061	453	9,514	285	9,799
Water	41	9,814	19,345	30,232	27,022	1,351	28,373	851	29,224
Waste Water	42	9,505	4,127	8,223	7,757	388	8,145	244	8,389
Solid Waste	43	-	-	-	-	-	-	-	-
FCSS	51	1,569	1,597	1,995	2,334	117	2,451	74	2,524
Sundre Community Centre	77	7,569	9,623	10,293	9,519	476	9,995	300	10,295
Arena	80	17,026	22,154	24,608	21,666	1,083	22,749	682	23,432
Greenwood Campground	82	1,808	1,875	2,305	2,598	130	2,728	82	2,810
Baseball	83	1,569	1,597	-	-	-	-	-	-
Parks	84	5,301	3,974	4,268	4,288	214	4,502	135	4,637
Trails	87	2,110	2,317	2,799	3,019	151	3,170	95	3,265
Outdoor Rinks	88	-	-	-	-	-	-	-	-
Recreation Fields	89	-	-	1,995	2,334	117	2,451	74	2,524
Gas	91	3,658	3,814	4,740	4,552	228	4,780	143	4,923
Total Insurance		90,329	106,014	136,869	132,545	6,627	139,172	4,175	143,347

TOWN OF SUNDRE
2017 & 2018 OPERATING BUDGET
GENERAL

Cost Centre: 00						2017			2018		
Account	Description	2013 Budget	2014 Budget	2015 Budget	2016 Projected	Budget	\$ Variance	% Change	Budget	\$ Variance	% Change
Revenues											
1-00-00-510-00	TAX PENALTIES & COSTS	35,000	36,000	40,000	68,818	59,920	(8,898)	-12.93%	61,720	1,800	3.00%
1-00-00-550-00	RETURN ON INVESTMENTS	10,000	10,000	10,000	41,068	6,250	(34,818)	-84.78%	6,250	-	0.00%
	TOTAL REVENUE	45,000	46,000	50,000	109,886	66,170	(43,716)	-39.78%	67,970	1,800	2.72%
Expenses											
	TOTAL EXPENSES	-	-	-	-	-	-	0.00%	-	-	0.00%
	NET SURPLUS/DEFICIT	45,000	46,000	50,000	109,886	66,170	(43,716)	-39.78%	67,970	1,800	2.72%
	General Services Reduction in the Combined Mill Rate	0.1347	0.1327	0.1380	0.2986	0.1780			0.1808		
	Percent Support of Combined Mill Rate					2.02%			2.00%		

TOWN OF SUNDRE
2017 & 2018 OPERATING BUDGET
LEGISLATIVE

Cost Centre: 11						2017			2018		
Account	Description	2013 Budget	2014 Budget	2015 Budget	2016 Projected	Budget	\$ Variance	% Change	Budget	\$ Variance	% Change
Revenues											
1-11-00-840-00	LEGISLATIVE - PROVINCIAL GRANT	-	-	85,000	-	-	-	#DIV/0!	-	-	#DIV/0!
1-11-00-920-00	LEGISLATIVE - TRANSFER FROM RESERVES	10,060	-	70,000	25,000	6,600	(18,400)	-73.60%	-	(6,600)	-100.00%
	TOTAL REVENUE	10,060	-	155,000	25,000	6,600	(18,400)	-73.60%	-	(6,600)	-100.00%
Expenses											
2-11-00-110-00	LEGISLATIVE - SALARIES & WAGES	163,909	179,486	188,533	173,962	192,580	18,618	10.70%	196,567	3,987	2.07%
2-11-00-110-01	LEGISLATIVE - WCB	-	-	-	1,889	2,832	943	49.93%	2,890	58	2.04%
2-11-00-115-00	LEGISLATIVE - PER DIEM	23,000	23,000	23,000	23,320	23,000	(320)	-1.37%	23,000	-	0.00%
2-11-00-130-00	LEGISLATIVE - EI & CPP	7,654	8,056	8,665	7,086	8,159	1,073	15.14%	8,326	168	2.06%
2-11-00-131-00	LEGISLATIVE - LAPP	8,882	11,402	12,308	9,334	12,952	3,618	38.76%	13,335	383	2.96%
2-11-00-132-00	LEGISLATIVE - AUMA	1,024	1,202	1,306	912	1,392	480	52.58%	1,433	41	2.96%
2-11-00-133-00	LEGISLATIVE - SUN LIFE	6,271	6,271	6,904	5,821	4,009	(1,812)	-31.12%	4,130	120	3.00%
2-11-00-200-00	LEGISLATIVE - GENERAL SERVICES & MEETING FEES	2,000	7,000	8,500	7,983	5,600	(2,383)	-29.85%	9,000	3,400	60.71%
2-11-00-207-00	LEGISLATIVE - IT SUPPORT	3,508	3,573	4,780	5,830	4,455	(1,375)	-23.58%	4,905	450	10.10%
2-11-00-211-00	LEGISLATIVE - TRAVEL & SUBSISTENCE	36,345	31,010	29,790	17,620	23,800	6,180	35.07%	24,900	1,100	4.62%
2-11-00-211-01	LEGISLATIVE - TRAVEL & SUBSISTENCE - CAO & STAFF	-	3,000	3,000	257	5,000	4,743	1845.53%	6,200	1,200	24.00%
2-11-00-216-00	LEGISLATIVE - TELEPHONE	6,400	7,200	7,200	5,770	7,200	1,430	24.78%	7,200	-	0.00%
2-11-00-217-00	LEGISLATIVE - POSTAGE	640	600	1,220	495	720	225	45.45%	720	-	0.00%
2-11-00-220-00	LEGISLATIVE - COMMUNICATION INITIATIVES	2,811	3,808	11,565	4,849	3,743	(1,106)	-22.81%	3,743	-	0.00%
2-11-00-223-00	LEGISLATIVE - MUN. MBERSHIP/CONFER. FEES - COUNCIL	22,334	13,550	19,376	10,404	13,345	2,941	28.27%	13,954	609	4.56%
2-11-00-223-01	LEGISLATIVE - MUN. MBERSHIP/CONFER. FEES - CAO/STAFF	-	2,000	2,000	1,907	3,770	1,863	97.69%	3,720	(50)	-1.33%
2-11-00-230-00	LEGISLATIVE - LEGAL SERVICES	3,000	3,000	3,000	22,370	5,000	(17,370)	-77.65%	8,000	3,000	60.00%
2-11-00-500-00	LEGISLATIVE - GENERAL GOODS & SUPPLIES	3,710	850	750	866	3,475	2,609	301.27%	675	(2,800)	-80.58%
2-11-00-517-00	LEGISLATIVE - TRAINING	7,950	4,225	1,000	500	-	(500)	-100.00%	2,100	2,100	#DIV/0!
2-11-00-535-00	LEGISLATIVE - OFFICE SUPPLIES (Paper)	1,480	1,360	1,600	1,533	1,940	407	26.55%	1,954	14	0.74%
2-11-00-555-00	LEGISLATIVE - COMPUTER HARDWARE & SOFTWARE	7,560	200	150,200	25,200	6,800	(18,400)	-73.02%	200	(6,600)	-97.06%
2-11-00-560-00	LEGISLATIVE - EQUIPMENT REPAIR & MAINTENANCE	250	250	250	-	250	250	#DIV/0!	250	-	0.00%
	TOTAL EXPENSES	308,728	311,043	484,947	327,908	330,021	2,113	0.64%	337,202	7,180	2.18%
	NET SURPLUS/DEFICIT	(298,668)	(311,043)	(329,947)	(302,908)	(323,421)	(20,513)		(337,202)	(13,780)	
	Combined Mill Rate Required to Support Legislative Services	0.8943	0.8975	0.9105	0.8231	0.8701			0.8971		
	Percent of Combined Mill Rate					9.90%			9.92%		

TOWN OF SUNDRE
2017 & 2018 OPERATING BUDGET
CORPORATE

Cost Centre: 12		2013 Budget	2014 Budget	2015 Budget	2016 Projected	2017			2018		
Account	Description					Budget	\$ Variance	% Change	Budget	\$ Variance	% Change
Revenues											
1-12-00-411-00	CORP. SERV. - TAX/ASSESSMENT CERTIFICATES	6,000	6,000	6,000	8,535	8,500	(35)	-0.41%	8,670	170	2.00%
1-12-00-414-00	CORP. SERV. - FAX/PHOTOCOPYING REVENUE	16,280	14,960	15,400	236	-	(238)	-100.00%	-	-	#DIV/0!
1-12-00-550-00	CORP. SERV. - INTEREST REVENUE	5,000	5,000	5,000	-	5,208	5,208	#DIV/0!	5,208	-	0.00%
1-12-00-555-00	CORP. SERV. - ACCTS RECEIVABLE PENALTIES	500	500	500	5,580	5,000	(580)	-10.39%	5,050	50	1.00%
1-12-00-560-00	CORP. SERV. - OFFICE RENTAL REVENUE	55,946	53,666	53,851	-	-	-	#DIV/0!	-	-	#DIV/0!
1-12-00-590-00	CORP. SERV. - OTHER INCOME	500	500	500	13,333	500	(12,833)	-96.25%	500	-	0.00%
1-12-00-840-00	CORP. SERV. - PROV. CONDITIONAL GRANT	601,575	594,950	759,745	727,504	650,000	(77,504)	-10.65%	650,000	-	0.00%
1-12-00-920-00	CORP. SERV. - TRANSFER FROM RESERVES	-	15,049	5,000	5,800	30,000	24,200	417.24%	-	(30,000)	-100.00%
1-12-00-930-00	CORP. SERV. - TRANS. FROM OPERATING FUNCTION	80,000	70,000	60,000	-	40,000	40,000	#DIV/0!	30,000	(10,000)	-25.00%
	TOTAL REVENUE	765,801	760,625	905,996	760,988	739,208	(21,780)	-2.86%	699,428	(39,780)	-5.38%
Expenses											
2-12-00-110-00	CORP. SERV. - SALARIES & WAGES	136,869	142,674	142,498	137,281	133,470	(3,811)	-2.78%	138,402	4,932	3.69%
2-12-00-110-01	CORP. SERV. - WCB	-	-	-	1,398	1,779	381	27.26%	1,826	46	2.61%
2-12-00-130-00	CORP. SERV. - EI & CPP	7,149	7,289	7,076	6,332	6,218	(114)	-1.81%	6,272	54	0.88%
2-12-00-131-00	CORP. SERV. - LAPP	14,481	16,656	17,241	15,633	17,233	1,600	10.23%	17,990	757	4.39%
2-12-00-132-00	CORP. SERV. - AUMA	1,638	1,753	1,804	1,600	1,819	219	13.69%	1,885	66	3.64%
2-12-00-133-00	CORP. SERV. - SUN LIFE	9,406	8,703	8,795	8,109	7,922	(187)	-2.30%	8,160	238	3.00%
2-12-00-134-00	CORP. SERV. - WELLNESS ACCOUNT	5,000	5,000	5,000	4,827	6,000	1,173	24.30%	6,000	-	0.00%
2-12-00-200-00	CORP. SERV. - GENERAL SERVICES	22,220	21,125	31,125	18,638	8,600	(10,038)	-53.86%	13,660	5,060	58.84%
2-12-00-201-00	CORP. SERV. - OFFICE CLEANING	27,084	26,186	26,186	25,368	25,828	259	1.02%	25,884	256	1.00%
2-12-00-207-00	CORP. SERV. - IT SUPPORT	19,880	22,747	23,920	28,315	28,245	(70)	-0.25%	30,795	2,550	9.03%
2-12-00-211-00	CORP. SERV. - TRAVEL & SUBSISTENCE	7,219	7,280	6,399	3,681	6,500	2,819	76.58%	7,441	941	14.47%
2-12-00-215-00	CORP. SERV. - FREIGHT	300	300	300	980	700	(280)	-28.57%	700	-	0.00%
2-12-00-216-00	CORP. SERV. - TELEPHONE/FAX	7,928	11,728	12,342	11,601	12,250	649	5.59%	12,250	-	0.00%
2-12-00-217-00	CORP. SERV. - POSTAGE	2,560	4,025	2,880	2,940	2,880	(60)	-2.04%	2,880	-	0.00%
2-12-00-220-00	CORP. SERV. - ADVERTISING & PROMOTION	2,676	2,840	3,200	7,737	4,828	(2,910)	-37.61%	4,856	28	0.59%
2-12-00-222-00	CORP. SERV. - SUBSCRIPTIONS & PUBLICATIONS	160	70	550	352	530	178	50.57%	458	(72)	-13.59%
2-12-00-223-00	CORP. SERV. - MUN. MEMBERSHIP/CONF. FEES	6,555	7,105	9,575	1,930	7,685	5,755	298.19%	5,517	(2,169)	-28.22%
2-12-00-230-00	CORP. SERV. - LEGAL SERVICES	5,000	5,000	3,000	2,979	14,000	11,021	369.96%	12,000	(2,000)	-14.29%
2-12-00-236-00	CORP. SERV. - AUDIT SERVICES	11,304	12,650	12,259	13,678	11,727	(1,951)	-14.26%	12,079	352	3.00%
2-12-00-260-00	CORP. SERV. - RENTALS-COPIER/POSTAGE/PWCS	28,171	25,489	25,707	5,179	6,022	843	16.27%	6,060	39	0.65%
2-12-00-274-00	CORP. SERV. - INSURANCE	9,409	5,992	6,965	7,220	7,581	361	5.00%	7,808	227	3.00%
2-12-00-340-00	CORP. SERV. - ASSESSOR & ASSESSMENT SERVICES	41,550	43,009	44,255	37,001	44,500	7,499	20.27%	44,500	-	0.00%
2-12-00-500-00	CORP. SERV. - GENERAL SUPPLIES	2,500	2,500	3,000	2,282	3,000	718	31.46%	3,000	-	0.00%
2-12-00-515-00	CORP. SERV. - EMPLOYEES FLOWERS/SERVICE	9,000	15,949	19,210	6,729	10,350	3,621	53.81%	9,200	(1,150)	-11.11%
2-12-00-517-00	CORP. SERV. - EDUCATIONAL ASSISTANCE	8,550	6,550	5,050	4,555	4,500	(55)	-1.21%	7,000	2,500	55.56%
2-12-00-525-00	CORP. SERV. - COFFEE SUPPLIES	2,500	1,800	1,800	1,222	1,400	178	14.57%	1,400	-	0.00%
2-12-00-535-00	CORP. SERV. - OFFICE SUPPLIES	18,500	17,000	17,500	2,741	2,160	(581)	-21.20%	2,182	22	1.00%
2-12-00-541-00	CORP. SERV. - UTILITIES-WATER & SEWER	800	700	1,000	1,416	1,500	84	5.93%	1,515	15	1.00%
2-12-00-542-00	CORP. SERV. - UTILITIES-NATURAL GAS	5,000	5,000	6,300	5,693	7,000	1,307	22.96%	7,210	210	3.00%
2-12-00-543-00	CORP. SERV. - UTILITIES-ELECTRICITY	9,500	9,500	9,800	11,474	12,500	1,026	8.94%	13,125	625	5.00%
2-12-00-544-00	CORP. SERV. - UTILITIES-GARBAGE	200	250	250	309	325	16	5.18%	328	3	1.00%
2-12-00-555-00	CORP. SERV. - COMPUTER HARDWARE & SOFTWARE	9,324	12,904	15,539	8,789	16,692	7,893	89.71%	16,915	223	1.34%
2-12-00-560-00	CORP. SERV. - EQUIPMENT REPAIR & MAINTENANCE	2,000	2,000	2,000	570	1,000	430	75.44%	1,000	-	0.00%
2-12-00-562-00	CORP. SERV. - BUILDING REPAIR & MAINTENANCE	6,375	6,375	6,375	10,778	10,850	72	0.67%	10,850	-	0.00%
2-12-00-760-00	CORP. SERV. - TRANSFER TO RESERVES	17,500	17,500	76,000	71,000	21,208	(49,792)	-70.13%	21,208	-	0.00%
2-12-00-762-00	CORP. SERV. - TRANSFER TO CAPITAL	-	12,000	-	-	30,000	30,000	#DIV/0!	-	(30,000)	-100.00%

2-12-00-765-00	CORP. SERV. - TRANSFER TO GRANTS	601,575	594,950	759,745	727,504	650,000	(77,504)	-10.65%	650,000	-	0.00%
2-12-00-831-00	CORP. SERV. - DEBENTURE INTEREST PYMT	32,751	30,623	28,411	26,112	23,723	(2,389)	-9.15%	21,240	(2,483)	-10.47%
2-12-00-832-00	CORP. SERV. - DEBENTURE PRINCIPAL PYMT	55,374	57,502	59,714	62,012	64,401	2,389	3.85%	66,884	2,483	3.86%
	TOTAL EXPENSES	1,148,008	1,170,724	1,402,771	1,285,975	1,216,727	(69,248)	-5.4%	1,200,481	(16,246)	-1.34%
	NET SURPLUS/DEFICIT	(382,207)	(410,099)	(496,775)	(624,987)	(477,518)	47,469		(501,052)	(23,534)	
	Combined Mill Rate Required to Support Corporate Services	1.1444	1.1833	1.3708	1.4265	1.2847			1.3330		
	Percent of Combined Mill Rate					0.1461			0.1475		

**TOWN OF SUNDRE
2017 & 2018 OPERATING BUDGET
CENSUS**

Cost Centre: 17						2017			2018		
Account	Description	2013 Budget	2014 Budget	2015 Budget	2016 Projected	Budget	\$ Variance	% Change	Budget	\$ Variance	% Change
Revenues											
	TOTAL REVENUE	-	-	-	-	-	-	-	-	-	-
Expenses											
2-17-00-150-00	CENSUS - FEES & WAGES	-	-	-	-	-	-	-	-	-	-
2-17-00-200-00	CENSUS - GENERAL SERVICES	-	-	-	-	-	-	-	-	-	-
2-17-00-220-00	CENSUS - ADVERTISING	-	-	-	-	-	-	-	-	-	-
2-17-00-500-00	CENSUS - GENERAL SUPPLIES	-	-	-	-	-	-	-	-	-	-
	TOTAL EXPENSES	-	-	-	-	-	-	-	-	-	-
	NET SURPLUS/DEFICIT	-	-	-	-	-	-	-	-	-	-
	Combined Mill Rate Required to Support Census Services	-	-	-	-						

**TOWN OF SUNDRE
2017 & 2018 OPERATING BUDGET
ELECTION**

Cost Centre: 18						2017			2018		
Account	Description	2013 Budget	2014 Budget	2015 Budget	2016 Projected	Budget	\$ Variance	% Change	Budget	\$ Variance	% Change
Revenues											
1-18-00-840-00	ELECTION - PROV. CONDITIONAL GRANT										
	TOTAL REVENUE	-	-	-	-	-	-	-	-	-	-
Expenses											
2-18-00-150-00	ELECTION - FEES & WAGES	2,500	-	-	475	4,900	4,425	9	-	(4,900)	-100.00%
2-18-00-200-00	ELECTION - GENERAL SERVICES	200	-	-	-	500	500	#DIV/0!	-	(500)	-100.00%
2-18-00-220-00	ELECTION - ADVERTISING	300	-	-	-	500	500	#DIV/0!	-	(500)	-100.00%
2-18-00-510-00	ELECTION - GENERAL SUPPLIES	500	-	-	280	1,000	720	3	-	(1,000)	-100.00%
	TOTAL EXPENSES	3,500	-	-	755	6,900	6,145	813.91%	-	(6,900)	-100.00%
	NET SURPLUS/DEFICIT	(3,500)	-	-	(755)	(6,900)	(6,145)		-	6,900	
	Combined Mill Rate Required to Support Election Services	0.0105	-	-	0.0021	0.0186			-		
	Percent of Combined Mill Rate					0.21%			-		
	Next Election: 2021										

TOWN OF SUNDRE
2017 & 2018 OPERATING BUDGET
BYLAW

Cost Centre: 21						2017			2018		
Account	Description	2013 Budget	2014 Budget	2015 Budget	2016 Projected	Budget	\$ Variance	% Change	Budget	\$ Variance	% Change
Revenues											
1-21-00-740-00	BYLAW - PROVINCIAL FINES & COSTS	38,000	34,000	25,000	13,630	13,300	(330)	-2.42%	13,433	133	1.00%
1-21-00-550-00	BYLAW - INTEREST	-	-	-	-	-	#DIV/0!		-	-	#DIV/0!
1-21-00-920-00	BYLAW - TRANSFER FROM RESERVES	47,000	-	-	-	-	-	#DIV/0!	-	-	#DIV/0!
1-21-00-940-00	BYLAW - TRANSFER FROM CAPITAL	-	-	-	-	-	-	#DIV/0!	-	-	#DIV/0!
	TOTAL REVENUE	85,000	34,000	25,000	13,630	13,300	(330)	-2.42%	13,433	133	1.00%
Expenses											
2-21-00-110-00	BYLAW - SALARIES & WAGES	72,346	73,365	74,266	83,749	60,309	(23,440)	-27.99%	61,054	745	1.2%
2-21-00-110-01	BYLAW - WCB	-	-	-	868	850	(18)	-2.13%	860	10	1.2%
2-21-00-130-00	BYLAW - EI & CPP	3,913	4,016	4,152	4,004	3,069	(935)	-23.35%	3,078	9	0.3%
2-21-00-131-00	BYLAW - LAPP	8,064	8,942	9,019	10,466	7,645	(2,821)	-26.95%	7,758	113	1.5%
2-21-00-132-00	BYLAW - AUMA	933	975	989	1,117	834	(283)	-25.31%	844	10	1.2%
2-21-00-133-00	BYLAW - SUN LIFE	5,375	5,375	5,692	4,891	1,663	(3,228)	-65.99%	1,713	50	3.0%
2-21-00-200-00	BYLAW - GENERAL SERVICES	1,100	1,100	1,100	250	850	600	240.00%	550	(300)	-35.3%
2-21-00-207-00	BYLAW - IT SUPPORT	720	720	720	2,196	950	(1,246)	-56.74%	960	10	1.0%
2-21-00-211-00	BYLAW - TRAVEL & SUBSISTENCE	2,220	1,850	1,850	2,160	3,450	1,290	59.72%	3,483	33	1.0%
2-21-00-215-00	BYLAW - FREIGHT	50	50	100	136	400	264	194.12%	400	-	0.0%
2-21-00-216-00	BYLAW - TELEPHONE	1,386	1,386	912	1,544	1,560	16	1.04%	1,560	-	0.0%
2-21-00-217-00	BYLAW - POSTAGE	640	600	720	490	720	230	46.94%	720	-	0.0%
2-21-00-220-00	BYLAW - ADVERTISING	870	936	1,080	965	1,131	166	17.20%	1,142	11	1.0%
2-21-00-223-00	BYLAW - MUN. MEMB./CONF. FEES	1,950	2,200	2,025	1,708	2,438	730	42.73%	2,475	38	1.5%
2-21-00-261-00	BYLAW - SHOP SUPPORT	4,035	4,422	4,587	4,009	8,868	4,859	121.19%	9,035	167	1.9%
2-21-00-274-00	BYLAW - INSURANCE	2,863	2,646	3,097	4,370	4,589	219	5.00%	4,726	138	3.0%
2-21-00-500-00	BYLAW - GENERAL SUPPLIES	1,400	1,525	1,580	673	1,180	507	75.33%	1,180	-	0.0%
2-21-00-516-00	BYLAW - RADIO/RADAR	250	250	250	324	400	76	23.46%	250	(150)	-37.5%
2-21-00-525-00	BYLAW - FUEL AND FLUIDS	3,200	3,200	3,200	1,901	2,628	727	38.25%	2,654	26	1.0%
2-21-00-530-00	BYLAW - PHOTOCOPYING	185	170	175	177	180	3	1.69%	182	2	1.0%
2-21-00-555-00	BYLAW - COMPUTER HARDWARE & SOFTWARE	100	100	100	180	200	20	11.11%	200	-	0.0%
2-21-00-560-00	BYLAW - VEHICLE R & M	1,000	1,000	1,750	875	2,254	1,379	157.57%	1,261	(992)	-44.0%
2-21-00-760-00	BYLAW - TRANSFER TO RESERVES	-	-	6,000	6,000	6,000	-	0.00%	6,000	-	0.0%
2-21-00-762-00	BYLAW - TRANSFER TO CAPITAL	47,000	-	-	-	-	-	#DIV/0!	-	-	#DIV/0!
	TOTAL EXPENSES	159,600	114,828	123,364	133,053	112,166	(20,887)	-15.70%	112,085	(81)	-0.07%
	NET SURPLUS/DEFICIT	(74,600)	(80,828)	(98,364)	(119,423)	(98,866)	20,557		(98,652)	214	
	Combined Mill Rate Required to Support Bylaw Services	0.2234	0.2332	0.2714	0.3245	0.2660			0.2624		
	Percent of Combined Mill Rate					3.03%			2.90%		

**TOWN OF SUNDRE
2017 & 2018 OPERATING BUDGET
FIRE**

Cost Centre: 23						2017			2018		
Account	Description	2013 Budget	2014 Budget	2015 Budget	2016 Projected	Budget	\$ Variance	% Change	Budget	\$ Variance	% Change
Revenues											
1-23-00-410-00	FIRE - SALE OF SERVICES & SUPPLIES	28,100	28,100	26,750	116,181	76,750	(39,431)	-33.94%	76,750	-	0.00%
1-23-00-411-00	FIRE - SALE OF FIXED ASSETS	-	-	-	40,601	-	(40,601)	-100.00%	-	-	#DIV/0!
1-23-00-550-00	FIRE - INTEREST	1,000	1,000	1,000	789	1,000	211	26.74%	1,000	-	0.00%
1-23-00-590-00	FIRE - DONATION	-	-	-	10,000	-	(10,000)	-100.00%	-	-	#DIV/0!
1-23-00-590-01	FIRE - OTHER INCOME	-	-	-	224,779	-	(224,779)	-100.00%	-	-	#DIV/0!
1-23-00-600-00	FIRE - LEASE AHS	46,194	49,334	51,171	51,172	52,483	1,311	2.56%	54,320	1,837	3.50%
1-23-00-841-00	FIRE - PROV. COND. GRANT (CAPITAL)	-	-	-	27,391	-	(27,391)	-100.00%	-	-	#DIV/0!
1-23-00-842-00	FIRE - MTN VIEW COUNTY BAY RENTAL	10,000	10,000	10,000	10,000	10,000	-	0.00%	10,000	-	0.00%
1-23-00-910-00	FIRE - MVC FIRE AGREEMENT	145,313	318,178	164,584	159,427	172,297	12,870	8.07%	179,735	7,437	4.32%
1-23-00-920-00	FIRE - TRANSFER FROM RESERVES	54,160	5,240	7,000	57,000	-	(57,000)	-100.00%	-	-	#DIV/0!
1-23-00-940-00	FIRE - GRANT UTILIZATION	-	-	-	14,631	-	(14,631)	-100.00%	-	-	#DIV/0!
	TOTAL REVENUE	284,767	411,852	260,505	711,971	312,531	(399,440)	-56.10%	321,805	9,274	2.97%
Expenses											
2-23-00-110-00	FIRE - SALARIES & WAGES	21,467	24,496	26,020	27,562	23,018	(4,544)	-16.48%	23,564	546	2.37%
2-23-00-110-01	FIRE - WCB	-	-	-	371	1,338	967	260.75%	1,347	8	0.62%
2-23-00-130-00	FIRE - EI & CPP	960	983	1,058	1,086	2,699	1,613	148.55%	2,703	4	0.13%
2-23-00-131-00	FIRE - LAPP	2,498	3,203	3,414	2,605	3,094	489	18.78%	3,179	85	2.73%
2-23-00-132-00	FIRE - AUMA	274	322	564	1,988	316	(1,672)	-84.10%	323	7	2.32%
2-23-00-133-00	FIRE - SUN LIFE	1,344	1,344	1,476	1,781	1,268	(513)	-28.78%	1,307	38	3.00%
2-23-00-190-00	FIRE - HONORARIUM	65,931	75,142	75,142	87,327	75,142	(12,185)	-13.95%	75,142	-	0.00%
2-23-00-200-00	FIRE - GENERAL SERVICES	39,529	39,745	39,960	74,582	47,456	(27,126)	-36.37%	47,456	-	0.00%
2-23-01-200-00	V FIRE - INVESTIGATION COSTS	500	500	500	-	500	500	#DIV/0!	500	-	0.00%
2-23-02-200-00	V FIRE - FIRE PREVENTION PROGRAM	400	1,100	1,600	1,900	1,600	(300)	-15.79%	1,600	-	0.00%
2-23-00-201-00	FIRE - CLEANING	13,375	15,614	15,614	13,438	15,614	2,176	16.19%	15,614	-	0.00%
2-23-00-207-00	FIRE - IT SUPPORT	1,280	1,294	1,340	1,299	1,490	191	14.70%	1,490	-	0.00%
2-23-00-208-00	FIRE - GARBAGE	1,015	1,300	1,300	1,670	1,326	(344)	-20.60%	1,326	-	0.00%
2-23-00-210-00	FIRE - RECRUITMENT	2,300	2,300	2,300	1,150	1,100	(50)	-4.35%	1,100	-	0.00%
2-23-00-211-00	FIRE - TRAVEL & SUBSISTENCE	5,160	5,160	5,030	3,658	7,680	4,022	109.95%	7,680	-	0.00%
2-23-01-211-00	V FIRE - EMERGENCY SUBSISTENCE	800	800	800	492	800	308	62.60%	800	-	0.00%
2-23-00-215-00	FIRE - FREIGHT	250	500	600	760	630	(130)	-17.11%	630	-	0.00%
2-23-00-216-00	FIRE - TELEPHONE/COMMUNICATIONS	13,785	15,057	14,125	18,129	15,125	(3,004)	-16.57%	14,125	(1,000)	-6.61%
2-23-00-217-00	FIRE - POSTAGE	50	50	-	-	-	-	#DIV/0!	-	-	#DIV/0!
2-23-00-220-00	FIRE - ADVERTISING & PROMOTION	2,290	2,356	2,500	2,402	2,530	128	5.33%	2,530	0	0.01%
2-23-00-222-00	FIRE - SUBSCRIPTIONS & PUBLICATIONS	820	150	75	79	75	(4)	-5.06%	75	-	0.00%
2-23-00-223-00	FIRE - MUN MEMBERSHIPS/CONF FEES/MEDICAL REC	4,935	4,785	3,835	3,378	3,830	452	13.38%	3,830	-	0.00%
2-23-00-230-00	FIRE - LEGAL SERVICES	1,000	1,000	1,000	-	1,000	1,000	#DIV/0!	1,000	-	0.00%
2-23-00-236-00	FIRE - AUDIT SERVICES	1,884	2,108	2,043	2,549	1,955	(594)	-23.32%	2,013	59	3.00%
2-23-00-260-00	FIRE - OFFICE/SOFTWARE RENT	563	510	514	567	515	(52)	-9.19%	517	2	0.45%
2-23-00-274-00	FIRE - INSURANCE & LICENSES	12,521	13,791	17,093	20,557	21,646	1,089	5.30%	22,288	642	2.97%
2-23-00-500-00	V FIRE - GENERAL SUPPLIES	2,500	2,500	2,650	2,214	2,550	336	15.18%	1,550	(1,000)	-39.22%
2-23-00-510-00	FIRE - UNIFORMS	1,600	1,100	2,500	2,110	3,700	1,590	75.36%	3,700	-	0.00%
2-23-00-515-00	FIRE - TEAM BUILDING/APPRECIATION	8,100	8,100	10,100	10,209	10,100	(109)	-1.07%	10,100	-	0.00%
2-23-00-517-00	FIRE - TRAINING & DEVELOPMENT	14,570	14,320	20,470	16,795	20,470	3,675	21.88%	20,470	-	0.00%
2-23-00-522-00	FIRE - PPE & SAFETY SUPPLIES	12,700	12,950	14,850	16,528	24,400	7,872	47.63%	24,400	-	0.00%
2-23-00-525-00	V FIRE - FUEL & FLUIDS	10,000	10,000	10,000	10,475	10,000	(475)	-4.53%	10,000	-	0.00%
2-23-00-528-00	FIRE - SMALL TOOLS & EQUIPMENT	12,100	12,100	19,000	16,290	12,000	(4,290)	-26.34%	12,000	-	0.00%
2-23-00-528-01	FIRE - DONATION PURCHASES	-	-	-	5,879	-	(5,879)	-100.00%	-	-	#DIV/0!

2-23-00-535-00	V	FIRE - OFFICE SUPPLIES	1,000	1,000	1,000	1,012	1,000	(12)	-1.19%	1,000	-	0.00%
2-23-00-541-00		FIRE - UTILITIES - WATER & WWATER	1,000	1,000	1,150	1,189	1,225	36	3.03%	1,237	12	1.00%
2-23-00-542-00		FIRE - UTILITIES - NATURAL GAS	4,000	4,000	4,200	3,282	3,060	(222)	-6.76%	3,152	92	3.00%
2-23-00-543-00		FIRE - UTILITIES - ELECTRICITY	10,500	10,500	10,000	9,008	9,500	492	5.46%	9,975	475	5.00%
2-23-00-555-00	V	FIRE - COMPUTER HARDWARE & SOFTWARE	1,350	1,850	2,150	1,334	5,440	4,106	307.80%	1,283	(4,157)	-76.42%
2-23-00-560-00		FIRE - VEHICLE/EQUIPMENT R&M	12,000	14,540	15,200	22,211	15,200	(7,011)	-31.57%	15,200	-	0.00%
2-23-00-562-00		FIRE - BUILDING R&M	8,630	8,630	4,630	8,759	12,850	4,091	46.71%	12,850	-	0.00%
2-23-00-760-00		FIRE - TRANSFER TO RESERVES	45,350	67,500	74,000	328,029	112,500	(215,529)	-65.70%	112,500	-	0.00%
2-23-00-762-00		FIRE - TRANSFER TO CAPITAL	50,000	170,480	-	112,927	-	(112,927)	-100.00%	-	-	#DIV/0!
2-23-00-765-00		FIRE - TRANSFER TO GRANTS	-	-	-	27,391	-	(27,391)	-100.00%	-	-	#DIV/0!
2-23-00-831-00		FIRE - DEBENTURE INTEREST PAYMENT	4,790	3,112	1,361	-	-	-	#DIV/0!	-	-	#DIV/0!
2-23-00-832-00		FIRE - DEBENTURE PRINCIPAL PAYMENT	38,545	40,223	41,974	-	-	-	#DIV/0!	-	-	#DIV/0!
		TOTAL EXPENSES	433,666	597,515	453,138	864,972	475,743	(389,229)	-45.00%	471,556	(4,187)	-0.88%
		NET SURPLUS/DEFICIT	(148,899)	(185,663)	(192,633)	(153,001)	(163,212)	(10,211)		(149,751)	13,461	
		Combined Mill Rate Required to Support Fire Services	0.4458	0.5357	0.5316	0.4157	0.4391			0.3984		
		Percent of Combined Mill Rate					4.99%			4.41%		

**TOWN OF SUNDRE
2017 & 2018 OPERATING BUDGET
EMERGENCY**

Cost Centre: 24						2017			2018		
Account	Description	2013 Budget	2014 Budget	2015 Budget	2016 Projected	Budget	\$	% Change	Budget	\$	% Change
Revenues											
1-24-00-840-00	EMERGENCY SERVICES - PROV. COND. GRANT	-	-	-	-	-	-	#DIV/0!	22,500	22,500	#DIV/0!
	TOTAL REVENUE	-	-	-	-	-	-	#DIV/0!	22,500	22,500	#DIV/0!
Expenses											
2-24-00-110-00	EMERGENCY SERVICES - SALARIES & WAGES	-	-	-	-	21,405	21,405	#DIV/0!	21,675	270	1.26%
2-24-00-110-01	EMERGENCY SERVICES - WCB	-	-	-	-	297	297	#DIV/0!	301	4	1.20%
2-24-00-130-00	EMERGENCY SERVICES - EI & CPP	-	-	-	-	1,049	1,049	#DIV/0!	1,050	2	0.16%
2-24-00-131-00	EMERGENCY SERVICES - LAPP	-	-	-	-	2,740	2,740	#DIV/0!	2,781	42	1.53%
2-24-00-132-00	EMERGENCY SERVICES - AUMA	-	-	-	-	295	295	#DIV/0!	299	4	1.23%
2-24-00-133-00	EMERGENCY SERVICES - SUN LIFE	-	-	-	-	632	632	#DIV/0!	651	19	3.00%
2-24-00-200-00	EMERGENCY SERVICES - GENERAL SERVICES	7,000	7,000	7,000	15,750	-	(15,750)	-100.00%	-	-	#DIV/0!
2-24-00-211-00	EMERGENCY SERVICES - TRAVEL & SUBSISTENCE	1,500	1,500	2,599	3,331	7,455	4,124	123.81%	7,475	20	0.27%
2-24-00-216-00	EMERGENCY SERVICES - TELEPHONE	1,600	1,600	1,600	1,421	1,620	199	14.00%	1,620	-	0.00%
2-24-00-220-00	EMERGENCY SERVICES - ADVERTISING	580	624	720	643	754	111	17.26%	762	8	1.00%
2-24-00-223-00	EMERGENCY SERVICES - MUN. MEM & CONFERENCES	1,635	1,635	2,885	4,240	4,500	260	6.13%	4,500	-	0.00%
2-24-00-274-00	EMERGENCY SERVICES - INSURANCE	-	-	-	184	-	(184)	-100.00%	-	-	#DIV/0!
2-24-00-500-00	EMERGENCY SERVICES - GENERAL SUPPLIES	100	100	100	299	3,000	2,701	903.34%	1,500	(1,500)	-50.00%
2-24-00-530-00	EMERGENCY SERVICES - PHOTOCOPYING	93	85	88	91	90	(1)	-1.10%	91	1	1.00%
2-24-00-760-00	EMERGENCY SERVICES - TRANSFER TO CAPITAL	-	-	-	-	-	-	#DIV/0!	22,500	22,500	#DIV/0!
	TOTAL EXPENSES	12,508	12,544	14,992	25,959	43,836	17,877	68.87%	65,204	21,368	48.75%
	NET SURPLUS/DEFICIT	(12,508)	(12,544)	(14,992)	(25,959)	(43,836)	(17,877)		(42,704)	1,132	
	Combined Mill Rate Required to Support Emergency Services	0.0375	0.0362	0.0414	0.0705	0.1179			0.1136		
	Percent of Combined Mill Rate					1.34%			1.26%		

TOWN OF SUNDRE
2017 & 2018 OPERATING BUDGET
ANIMAL

Cost Centre: 26						2017			2018		
Account	Description	2013 Budget	2014 Budget	2015 Budget	2016 Projected	Budget	\$ Variance	% Change	Budget	\$ Variance	% Change
1-26-00-520-00	ANIMAL - LICENSES	8,445	8,007	8,202	6,476	6,178	(298)	-4.60%	6,296	117	1.90%
1-26-00-530-00	ANIMAL - FINES	700	500	200	150	200	50	33.33%	200	-	0.00%
	TOTAL REVENUE	9,145	8,507	8,402	6,626	6,378	(248)	-3.74%	6,496	117	1.84%
Expenses											
2-26-00-200-00	ANIMAL - ANIMAL CONTROL SERVICES	24,000	24,000	24,000	24,000	24,000	-	0.00%	24,240	240	1.00%
2-26-00-205-00	ANIMAL - POUND FEES	1,200	1,500	1,750	675	1,350	675	100.00%	1,350	-	0.00%
2-26-00-216-00	ANIMAL - TELEPHONE	150	160	540	389	420	31	7.97%	420	-	0.00%
2-26-00-220-00	ANIMAL - ADVERTISING	290	312	360	322	377	55	17.08%	381	4	1.00%
2-26-00-500-00	ANIMAL - GENERAL SUPPLIES	200	100	200	50	1,200	1,150	2300.00%	400	(800)	-66.67%
2-26-00-511-00	ANIMAL - DOG AND CAT TAGS	300	300	300	315	325	10	3.17%	325	-	0.00%
2-26-00-530-00	ANIMAL - PHOTOCOPYING	93	85	88	91	90	(1)	-1.10%	91	1	1.00%
	TOTAL EXPENSES	26,233	26,457	27,238	25,842	27,762	1,920	7.43%	27,207	(555)	-2.00%
	NET SURPLUS/DEFICIT	(17,088)	(17,950)	(18,836)	(19,216)	(21,384)	(2,168)		(20,711)	673	
	Combined Mill Rate Required to Support Animal Services	0.0512	0.0518	0.0520	0.0522	0.0575			0.0551		
	Percent of Combined Mill Rate					0.65%			0.61%		

TOWN OF SUNDRE
2017 & 2018 OPERATING BUDGET
ROADS

Cost Centre: 32		ROADS									
Account	Description	2013 Budget	2014 Budget	2015 Budget	2016 Projected	2017			2018		
						Budget	\$ Variance	% Change	Budget	\$ Variance	% Change
Revenues											
1-32-00-120-00	ROADS-LOCAL IMPROVEMENT CHARGES	92,906	92,906	89,286	82,295	75,286	(7,009)	-8.52%	75,286	-	0.00%
1-32-00-410-00	ROADS-SALE OF SERVICES & SUPPLIES	4,500	4,500	4,500	3,100	3,500	400	12.90%	3,500	-	0.00%
1-32-00-420-00	ROADS-STORM FLAT CHARGE	-	-	77,760	81,287	83,223	1,936	2.38%	84,808	1,585	1.90%
1-32-00-550-00	ROADS-INTEREST	10,000	4,000	4,000	-	5,000	5,000	#DIV/0!	5,000	-	0.00%
1-32-00-841-00	ROADS-PROV. COND. GRANT (CAPITAL)	460,017	161,700	-	-	-	-	-	-	-	#DIV/0!
1-32-00-920-00	ROADS-TRANSFER FROM RESERVES	556,291	272,093	45,031	46,486	485,000	438,514	943.32%	-	(485,000)	-100.00%
1-32-00-925-00	ROADS-GRANT UTILIZATION	461,570	150,000	-	18,148	715,000	696,852	3839.83%	-	(715,000)	-100.00%
1-32-00-940-00	ROADS-TRANS. FROM CAPITAL FUNCTION	-	271,000	-	-	1,000,000	1,000,000	#DIV/0!	-	(1,000,000)	-100.00%
TOTAL REVENUE		1,585,284	956,199	220,577	231,316	2,367,009	2,135,693	923.28%	168,594	(2,198,415)	-92.88%
Expenses											
2-32-00-110-00	ROADS-SALARIES & WAGES	168,975	175,048	162,953	142,486	187,912	45,426	31.88%	195,907	7,995	4.25%
2-32-00-110-01	ROADS-WCB	-	-	-	1,495	2,624	1,129	75.52%	2,737	113	4.30%
2-32-00-130-00	ROADS-EI & CPP	9,534	9,961	9,930	8,379	10,808	2,429	28.99%	11,011	203	1.88%
2-32-00-131-00	ROADS-LAPP	16,927	19,114	17,107	14,531	21,396	6,865	47.25%	22,498	1,102	5.15%
2-32-00-132-00	ROADS-AUMA	1,943	2,070	1,895	1,583	2,420	837	52.89%	2,523	103	4.25%
2-32-00-133-00	ROADS-SUN LIFE	11,879	11,863	11,912	8,589	14,285	5,696	66.31%	14,713	429	3.00%
2-32-00-200-00	ROADS-GENERAL SERVICES	3,500	5,000	5,000	1,165	5,000	3,835	329.18%	5,030	30	0.60%
2-32-00-202-00	ROADS-STREET MAINTENANCE	27,500	37,000	33,500	31,100	33,668	2,568	8.26%	34,004	337	1.00%
2-32-00-203-00	ROADS-STREET IMPROVEMENTS	86,240	95,000	100,000	14,235	-	(14,235)	-100.00%	-	-	#DIV/0!
2-32-00-204-00	ROADS-SIDEWALK MAINTENANCE	10,000	10,000	10,000	-	10,000	10,000	#DIV/0!	10,000	-	0.00%
2-32-00-205-00	ROADS-SNOW REMOVAL (CONTRACTED)	21,000	22,000	22,000	6,165	32,000	25,835	419.06%	25,000	(7,000)	-21.88%
2-32-00-208-00	ROADS-GARBAGE	500	-	-	-	-	-	#DIV/0!	-	-	#DIV/0!
2-32-00-211-00	ROADS-TRAVEL & SUBSISTENCE	400	400	1,820	300	2,550	2,250	750.00%	2,550	-	0.00%
2-32-00-215-00	ROADS-FREIGHT	250	250	250	211	251	40	19.08%	254	3	1.00%
2-32-00-216-00	ROADS-TELEPHONE	700	500	560	379	840	461	121.64%	840	-	0.00%
2-32-00-217-00	ROADS-POSTAGE	320	300	360	240	360	120	50.00%	360	-	0.00%
2-32-00-220-00	ROADS-ADVERTISING	2,611	2,808	3,240	2,894	3,393	499	17.24%	3,427	34	1.00%
2-32-00-223-00	ROADS-MUN.MEMB/CONF. FEES/TRAINING	1,375	1,415	885	936	2,916	1,980	211.54%	2,135	(781)	-26.78%
2-32-00-225-00	ROADS-ENGINEERING	7,964	5,000	5,000	9,902	7,500	(2,402)	-24.26%	10,000	2,500	33.33%
2-32-00-260-00	ROADS-OFFICE/SOFTWARE RENT	2,535	2,294	2,314	2,517	2,317	(200)	-7.95%	2,327	10	0.45%
2-32-00-261-00	ROADS-SHOP SUPPORT	36,319	39,802	41,281	36,088	79,808	43,720	121.15%	81,313	1,505	1.89%
2-32-00-274-00	ROADS-INSURANCE	8,396	6,256	6,581	6,428	6,749	321	5.00%	6,952	202	3.00%
2-32-00-500-00	ROADS-GENERAL SUPPLIES	1,500	1,500	1,500	1,887	1,508	(380)	-20.11%	1,523	15	1.00%
2-32-00-512-00	ROADS-SIGNS	4,000	4,500	4,500	3,293	3,000	(293)	-8.90%	3,000	-	0.00%
2-32-00-520-00	ROADS-SAND	9,000	11,500	11,000	4,708	10,000	5,292	112.40%	10,000	-	0.00%
2-32-00-522-00	ROADS- PPE SAFETY SUPPLIES	600	600	1,000	1,476	2,000	524	35.50%	1,000	(1,000)	-50.00%
2-32-00-523-00	ROADS-GRAVEL AND ASPHALT	7,500	7,500	7,500	2,008	5,000	2,992	149.00%	5,000	-	0.00%
2-32-00-525-00	ROADS-FUEL AND FLUIDS	17,000	17,000	17,000	5,026	-	(5,026)	-100.00%	-	-	#DIV/0!
2-32-00-528-00	ROADS-SMALL TOOLS	750	750	1,000	-	503	503	#DIV/0!	508	5	1.00%
2-32-00-530-00	ROADS-PHOTOCOPYING	555	510	525	525	540	15	2.86%	545	5	1.00%
2-32-00-544-00	ROADS-ELECTRICITY-STREET LIGHTS	125,000	135,000	140,000	146,164	142,150	(4,014)	-2.75%	144,000	1,850	1.30%
2-32-00-555-00	ROADS-COMPUTER HARDWARE & SOFTWARE	100	100	100	-	600	600	#DIV/0!	125	(475)	-79.17%
2-32-00-560-00	ROADS-VEHICLE/EQUIPMENT R & M	10,000	10,000	10,000	3,092	-	(3,092)	-100.00%	-	-	#DIV/0!
2-32-00-760-00	ROADS-TRANSFER TO RESERVES	83,333	91,000	182,539	178,287	133,223	(45,064)	-25.28%	134,808	1,585	1.19%
2-32-00-762-00	ROADS-TRANSFER TO CAPITAL FUNCTION	909,564	648,000	-	64,634	2,200,000	2,135,366	3303.78%	-	(2,200,000)	-100.00%
2-32-00-762-07	ROADS-GRADER LEASE	45,093	-	-	-	-	-	#DIV/0!	-	-	#DIV/0!
2-32-00-765-00	ROADS-TRANSFER TO GRANTS	460,017	161,700	-	-	-	-	#DIV/0!	-	-	#DIV/0!
2-32-00-831-00	ROADS-DEBENTURE INTEREST PYMT	39,186	35,261	31,161	26,878	35,230	8,352	31.07%	42,637	7,407	21.03%
2-32-00-831-01	ROADS-CAPITAL LEASE INTEREST PYMT	-	5,429	1,459	-	-	-	#DIV/0!	-	-	#DIV/0!
2-32-00-832-00	ROADS-DEBENTURE PRINCIPAL PYMT	88,720	92,645	96,745	101,028	124,791	23,763	23.52%	149,499	24,708	19.80%
2-32-00-832-02	ROADS-CAPITAL LEASE PRINCIPAL PYMT	-	39,664	13,572	-	-	-	#DIV/0!	-	-	#DIV/0!
TOTAL EXPENSES		2,220,586	1,708,740	956,189	828,629	3,085,341	2,256,712	272.34%	926,226	(2,159,115)	-69.98%
NET SURPLUS/DEFICIT		(635,302)	(752,541)	(735,612)	(597,313)	(718,332)	(121,019)		(757,632)	(39,299)	
Combined Mill Rate Required to Support Road Services		1.9023	2.1713	2.0298	1.6231	1.9326			2.0155		
Percent of Combined Mill Rate						21.98%			22.30%		

**TOWN OF SUNDRE
2017 & 2018 OPERATING BUDGET**

Cost Centre: 35		SHOP									
Account	Description	2013 Budget	2014 Budget	2015 Budget	2016 Projected	2017			2018		
						Budget	\$ Variance	% Change	Budget	\$ Variance	% Change
Revenues											
1-35-00-411-00	SHOP-SALE OF FIXED ASSETS	-	-	-	-	10,500	10,500	N/A	-	(10,500)	-100.00%
1-35-00-550-00	SHOP-INTEREST	-	-	-	-	-	-	N/A	-	-	N/A
1-35-00-560-00	SHOP-SUPPORT	201,773	221,121	229,341	-	-	-	#DIV/0!	-	-	N/A
1-35-00-740-00	SHOP-PROV. UNCONDITIONAL GRANT	-	-	-	-	-	-	N/A	-	-	N/A
1-35-00-840-00	SHOP-PROV. COND. GRANT (OPERATING)	-	-	-	-	-	-	N/A	-	-	N/A
1-35-00-841-00	SHOP-PROV. COND. GRANT (CAPITAL)	-	-	-	-	-	-	N/A	-	-	N/A
1-35-00-920-00	SHOP-TRANSFER FROM RESERVES	-	30,000	-	-	25,500	25,500	N/A	-	(25,500)	-100.00%
1-35-00-925-00	SHOP-GRANT UTILIZATION	-	-	-	-	-	-	N/A	-	-	N/A
1-35-00-930-00	SHOP-TRANS. FROM OPERATING FUNCTION	-	-	-	-	-	-	N/A	-	-	N/A
1-35-00-940-00	SHOP-TRANS. FROM CAPITAL FUNCTION	-	-	-	-	-	-	N/A	-	-	N/A
	TOTAL REVENUE	201,773	251,121	229,341	-	36,000	36,000	17.84%	-	(36,000)	-100.00%
Expenses											
2-35-00-110-00	SHOP - SALARIES & WAGES	-	-	-	-	16,299	16,299	#DIV/0!	17,120	822	5.04%
2-35-00-110-01	SHOP - WCB	-	-	-	-	231	231	#DIV/0!	243	12	5.04%
2-35-00-130-00	SHOP - EI & CPP	-	-	-	-	942	942	#DIV/0!	942	-	0.00%
2-35-00-131-00	SHOP - LAPP	-	-	-	-	1,998	1,998	#DIV/0!	2,128	130	6.51%
2-35-00-132-00	SHOP - AUMA	-	-	-	-	226	226	#DIV/0!	237	11	4.88%
2-35-00-133-00	SHOP - SUN LIFE	-	-	-	-	1,358	1,358	#DIV/0!	1,399	41	3.00%
2-35-00-200-00	SHOP-GENERAL SERVICES	5,074	5,071	3,871	3,595	6,250	2,655	73.85%	6,377	127	2.03%
2-35-00-201-00	SHOP-CLEANING SERVICES	20,000	19,207	19,207	18,364	18,455	91	0.50%	18,640	185	1.00%
2-35-00-207-00	SHOP- IT SUPPORT	18,023	18,289	19,140	20,887	19,180	(1,707)	-8.17%	19,360	180	0.94%
2-35-00-208-00	SHOP-GARBAGE	1,500	1,500	1,500	3,227	3,300	73	2.26%	3,360	60	1.82%
2-35-00-211-00	SHOP-TRAVEL & SUBSISTENCE	-	-	2,476	1,045	1,200	155	14.83%	1,200	-	0.00%
2-35-00-215-00	SHOP-FREIGHT	200	200	200	102	200	98	96.08%	200	-	0.00%
2-35-00-216-00	SHOP-TELEPHONE	7,172	7,298	7,160	5,606	6,000	394	7.03%	6,000	-	0.00%
2-35-00-223-00	SHOP-MEMBERSHIPS/CONFERENCES/TRAINING	-	-	1,553	760	2,800	2,040	268.42%	1,480	(1,320)	-47.14%
2-35-00-236-00	SHOP-AUDIT SERVICES	28,260	31,626	28,602	34,469	29,318	(5,151)	-14.94%	30,198	880	3.00%
2-35-00-260-00	SHOP-OFFICE EQUIPMENT/SOFTWARE RENT	1,500	1,289	1,289	1,705	1,040	(665)	-39.00%	1,040	-	0.00%
2-35-00-274-00	SHOP-INSURANCE	5,110	13,584	15,106	9,061	9,514	453	5.00%	9,799	285	3.00%
2-35-00-500-00	SHOP-GENERAL SUPPLIES	8,000	8,000	9,000	6,111	8,550	2,439	39.91%	8,620	70	0.82%
2-35-00-525-00	SHOP - FUEL & FLUIDS	600	400	400	1,150	43,175	42,025	3654.35%	43,607	432	1.00%
2-35-00-528-00	SHOP-SMALL TOOLS	1,100	740	740	2,594	1,000	(1,594)	-61.45%	1,500	500	50.00%
2-35-00-535-00	SHOP-OFFICE SUPPLIES	250	250	400	82	150	68	82.93%	150	-	0.00%
2-35-00-542-00	SHOP-UTILITIES-NATURAL GAS	4,600	4,300	5,000	2,814	4,500	1,686	59.91%	4,545	45	1.00%
2-35-00-543-00	SHOP-ELECTRICITY-TOWN SHOP	3,200	3,200	3,200	3,073	3,500	427	13.90%	3,535	35	1.00%
New	SHOP - CARBON TAX: FUEL	-	-	-	-	1,229	1,229	#DIV/0!	1,845	616	50.12%
New	SHOP - CARBON TAX: UTILITIES	-	-	-	-	8,290	8,290	#DIV/0!	12,439	4,149	50.05%
2-35-00-555-00	SHOP-COMPUTER HARDWARE & SOFTWARE	14,514	15,896	19,026	19,555	20,296	741	3.79%	20,765	469	2.31%
2-35-00-560-00	SHOP-EQUIPMENT R & M	14,650	23,000	23,000	9,367	48,455	39,088	417.29%	48,970	515	1.06%
2-35-00-562-00	SHOP-BUILDING R & M	12,500	11,750	12,950	5,769	12,400	6,631	114.94%	12,520	120	0.97%
2-35-00-760-00	SHOP-TRANSFER TO RESERVES	-	-	-	-	128,500	128,500	#DIV/0!	118,000	(10,500)	-8.17%
2-35-00-762-00	SHOP-TRANSFER TO CAPITAL FUNCTION	-	30,000	-	-	25,500	25,500	#DIV/0!	-	(25,500)	-100.00%
2-35-00-831-00	SHOP-DEBENTURE INTEREST PYMT	34,597	33,574	32,502	31,376	30,196	(1,180)	-3.76%	28,957	(1,239)	-4.10%
2-35-00-832-00	SHOP-DEBENTURE PRINCIPAL PYMT	20,923	21,946	23,019	24,145	25,324	1,179	4.88%	26,563	1,239	4.89%
	TOTAL EXPENSES	201,773	251,120	229,341	204,857	479,376	274,519	134.01%	451,739	(27,638)	-5.77%
	NET EXPENDITURES TO BE ALLOCATED TO SERVICES				(204,857)	(443,376)			(451,739)		
	NET SURPLUS/DEFICIT	-	1	-	-	-			-		

TOWN OF SUNDRE
2017 & 2018 OPERATING BUDGET

		WATER				2017			2018		
Cost Centre: 41		2013	2014	2015	2016	Budget	\$ Variance	% Change	Budget	\$ Variance	% Change
Account	Description	Budget	Budget	Budget	Projected						
Revenues											
1-41-00-410-00	WATER-SALE OF SUPPLIES (COMMERCIAL METERS)	-	10,000	10,000	946	1,000	54	5.71%	1,000	-	0.00%
1-41-00-411-00	WATER-FLAT CHARGE	245,310	249,306	257,382	266,726	281,916	15,190	5.69%	295,668	13,752	4.88%
1-41-00-420-00	WATER-CONSUMPTION CHARGE	496,282	602,175	599,304	547,137	547,200	63	0.01%	547,200	-	0.00%
1-41-00-430-00	WATER-CONSUMPTION CHARGE (AMR)	12,783	12,760	-	-	-	-	#DIV/0!	-	-	#DIV/0!
1-41-00-491-00	WATER-SALE OF WATER SERVICE	210,000	158,928	175,988	41,778	48,401	6,623	15.85%	49,853	1,452	3.00%
1-41-00-550-00	WATER-INTEREST	-	-	-	-	300	300	#DIV/0!	300	-	0.00%
1-41-00-920-00	WATER-TRANSFER FROM RESERVES	108,820	37,500	-	24,405	-	(24,405)	-100.00%	-	-	#DIV/0!
1-41-00-925-00	WATER-GRANT UTILIZATION	325,042	517,500	-	-	-	-	#DIV/0!	600,000	600,000	#DIV/0!
1-41-00-930-00	WATER-TRANS. FROM OPERATING FUNCTION	11,104	8,917	48,064	115,863	13,764	(102,099)	-88.12%	42,190	28,426	206.52%
1-41-00-940-00	WATER-TRANSFER FROM CAPITAL FUNCTION	-	890,000	-	-	-	-	#DIV/0!	600,000	600,000	#DIV/0!
	TOTAL REVENUE	1,409,341	2,487,086	1,090,738	996,855	892,581	(104,274)	-10.46%	2,136,211	1,243,630	139.33%
Expenses											
2-41-00-110-00	WATER-SALARIES & WAGES	196,183	216,526	215,243	208,083	204,800	(3,283)	-1.58%	211,767	6,966	3.40%
2-41-00-110-01	WATER-WCB	-	-	-	2,147	2,839	692	32.25%	2,938	99	3.48%
2-41-00-130-00	WATER-EI & CPP	11,313	12,547	12,864	10,867	11,177	310	2.85%	11,274	98	0.87%
2-41-00-131-00	WATER-LAPP	18,533	23,578	24,037	21,972	23,731	1,759	8.01%	24,742	1,010	4.26%
2-41-00-132-00	WATER-AUMA	2,144	2,576	2,652	2,402	2,633	231	9.60%	2,722	89	3.38%
2-41-00-133-00	WATER-SUN LIFE	12,740	14,114	15,737	13,641	13,652	11	0.08%	14,062	410	3.00%
2-41-00-200-00	WATER-GENERAL SERVICES	3,000	3,000	1,500	-	500	500	#DIV/0!	600	100	20.00%
2-41-00-202-00	WATER-GENERAL SERVICES - WELLS	5,000	5,000	2,000	100	2,000	1,900	1900.00%	2,020	20	1.00%
2-41-00-204-00	WATER-GENERAL SERVICES - DIST. SYSTEM	3,000	6,000	6,000	7,241	6,000	(1,241)	-17.14%	6,060	60	1.00%
2-41-00-206-00	WATER-GENERAL SERVICES - STORAGE	500	-	-	-	-	-	#DIV/0!	-	-	#DIV/0!
2-41-00-209-00	WATER-GENERAL SERVICES - WATER TREATMENT P	147,720	151,407	155,229	5,936	22,340	16,404	276.35%	29,563	7,223	32.33%
2-41-00-211-00	WATER-TRAVEL & SUBSISTENCE	2,300	2,300	3,000	614	1,250	636	103.58%	1,250	-	0.00%
2-41-00-213-00	WATER-LEAK DETECTION	10,000	10,000	10,000	4,000	4,000	-	0.00%	4,000	-	0.00%
2-41-00-214-00	WATER-EXCAVATIONS	40,000	40,000	40,000	79,931	51,500	(28,431)	-35.57%	52,015	515	1.00%
2-41-00-215-00	WATER-FREIGHT	750	750	750	1,061	754	(307)	-28.96%	761	8	1.00%
2-41-00-216-00	WATER-TELEPHONE	1,500	1,500	1,500	1,525	1,620	95	6.23%	1,620	-	0.00%
2-41-00-217-00	WATER-POSTAGE	3,200	3,000	3,600	2,400	3,600	1,200	50.00%	3,600	-	0.00%
2-41-00-220-00	WATER-ADVERTISING	1,451	1,560	1,800	1,608	1,885	277	17.23%	1,904	19	1.00%
2-41-00-223-00	WATER-MUN. MEMB./CONF. FEES/TRAINING	1,340	1,340	2,250	910	1,200	290	31.87%	900	(300)	-25.00%
2-41-00-225-00	WATER-ENGINEERING	41,862	5,000	7,000	6,679	10,000	3,321	49.72%	10,000	-	0.00%
2-41-00-231-00	WATER-MEDIATION	-	2,500	2,500	-	2,500	2,500	#DIV/0!	2,500	-	0.00%
2-41-00-260-00	WATER-OFFICE/SOFTWARE RENT	5,634	5,098	5,141	5,172	5,149	(23)	-0.45%	5,172	23	0.45%
2-41-00-261-00	WATER-SHOP SUPPORT	36,319	39,802	41,281	36,088	79,808	43,720	121.15%	81,313	1,505	1.89%
2-41-00-274-00	WATER-INSURANCE	16,714	19,264	21,450	27,022	28,373	1,351	5.00%	29,224	851	3.00%
2-41-00-500-00	WATER-GOODS/SUPPLIES (GENERAL)	2,000	2,000	2,000	2,066	2,000	(66)	-3.19%	2,000	-	0.00%
2-41-00-502-00	WATER-GENERAL SUPPLIES - WELLS	3,000	3,000	3,000	133	1,000	867	651.88%	1,000	-	0.00%
2-41-00-504-00	WATER-GENERAL SUPPLIES - DIST. SYSTEM	5,000	15,000	15,000	11,326	1,000	(10,326)	-91.17%	1,010	10	1.00%
2-41-00-509-00	WATER-GENERAL SUPPLIES - WATER TREATMENT PI	65,000	85,000	101,000	43,358	45,000	1,642	3.79%	45,450	450	1.00%
2-41-00-522-00	WATER-PPE AND SAFETY SUPPLIES	400	400	1,500	1,414	1,200	(214)	-15.13%	1,212	12	1.00%
2-41-00-525-00	WATER-FUEL AND FLUIDS	4,000	4,000	3,000	2,855	-	(2,855)	-100.00%	-	-	#DIV/0!
2-41-00-528-00	WATER-SMALL TOOLS	3,000	2,000	2,000	438	1,050	612	139.73%	1,061	11	1.00%
2-41-00-530-00	WATER-PHOTOCOPYING	3,145	2,890	2,975	2,965	3,060	95	3.20%	3,091	31	1.00%
2-41-00-535-00	WATER-OFFICE SUPPLIES	1,000	1,000	1,000	1,228	1,005	(223)	-18.16%	1,015	10	1.00%
2-41-00-541-00	WATER-UTILITIES (WATER)	68,250	50,000	56,000	16,182	22,500	6,318	39.04%	22,725	225	1.00%
2-41-00-542-00	WATER-UTILITIES (GAS)	5,000	5,300	5,300	4,613	5,000	387	8.39%	5,150	150	3.00%
2-41-00-543-00	WATER-UTILITIES (ELECTRICITY)	51,500	49,000	49,000	49,115	48,900	(215)	-0.44%	51,345	2,445	5.00%
2-41-00-555-00	WATER-COMPUTER HARDWARE & SOFTWARE	1,196	1,196	1,196	1,007	3,575	2,568	255.01%	1,575	(2,000)	-55.94%
2-41-00-560-00	WATER-VEHICLE/EQUIPMENT R&M	1,250	1,250	1,250	162	-	(162)	-100.00%	-	-	#DIV/0!

2-41-00-760-00	WATER-TRANSFER TO RESERVES	19,459	35,250	65,296	190,501	70,292	(120,209)	-63.10%	78,945	8,653	12.31%
2-41-00-761-00	WATER-TRANS. TO OPERATING FUNCTION	12,250	12,250	-	-	-	-	#DIV/0!	-	-	#DIV/0!
2-41-00-762-00	WATER-TRANSFER TO CAPITAL	397,000	1,445,000	-	24,405	-	(24,405)	-100.00%	1,200,000	1,200,000	#DIV/0!
2-41-00-831-00	WATER-DEBENTURE INTEREST PYMT	97,521	92,800	87,873	82,731	77,364	(5,367)	-6.49%	80,304	2,940	3.80%
2-41-00-832-00	WATER-DEBENTURE PRINCIPAL PYMT	108,167	112,888	117,815	122,957	128,324	5,367	4.36%	140,322	11,998	9.35%
	TOTAL EXPENSES	1,409,341	2,487,086	1,090,739	996,855	892,581	(104,274)	-10.46%	2,136,211	1,243,630	139.33%
	NET SURPLUS/DEFICIT	-	-	(1)	-	(0)	0		(0)	0	
	No Impact on Mill Rate as Surplus or Deficit paid through User Fees										

TOWN OF SUNDRE
2017 & 2018 OPERATING BUDGET
WASTEWATER

Cost Centre: 42						2017			2018		
Account	Description	2013 Budget	2014 Budget	2015 Budget	2016 Projected	Budget	\$ Variance	% Change	Budget	\$ Variance	% Change
Revenues											
1-42-00-410-00	WWATER-SALE OF WWATER SERVICES	116,000	110,000	112,860	102,097	95,000	(7,097)	-6.95%	95,950	950	1.00%
1-42-00-411-00	WWATER-WWATER FLAT CHARGE	245,310	249,084	257,155	266,551	281,670	15,119	5.67%	295,410	13,740	4.88%
1-42-00-420-00	WWATER-WWATER CONSUMPTION CHG	269,106	330,571	327,085	316,812	318,820	2,008	0.63%	318,820	-	0.00%
1-42-00-492-00	WWATER-LAND RENTAL	200	200	200	200	200	-	0.00%	200	-	0.00%
1-42-00-550-00	WWATER-INTEREST	500	500	500	-	300	300	#DIV/0!	300	-	0.00%
1-42-00-841-00	WWATER-PROV. COND. GRANT (CAPITAL)	140,328	-	146,461	145,296	145,296	-	0.00%	145,296	-	0.00%
1-42-00-920-00	WWATER-TRANSFER FROM RESERVES	130,084	90,000	-	12,555	-	(12,555)	-100.00%	122,300	122,300	#DIV/0!
1-42-00-925-00	WWATER-GRANT UTILIZATION	1,492,413	517,500	-	-	-	-	#DIV/0!	-	-	#DIV/0!
1-42-00-930-00	WWATER-TRANSFER FROM OPERATING FUNCTION	-	-	-	-	27,043	27,043	#DIV/0!	32,958	5,915	21.87%
1-42-00-940-00	WWATER-TRANSFER FROM CAPITAL FUNCTION	-	890,000	-	-	-	-	#DIV/0!	-	-	#DIV/0!
	TOTAL REVENUE	2,393,941	2,187,855	844,261	843,511	868,329	24,818	2.94%	1,011,234	142,905	16.46%
Expenses											
2-42-00-110-00	WWATER-SALARIES & WAGES	172,414	200,376	209,661	208,288	198,064	(10,224)	-4.91%	204,692	6,627	3.35%
2-42-00-110-01	WWATER-WCB	-	-	-	2,150	2,744	594	27.61%	2,838	94	3.43%
2-42-00-130-00	WWATER-EI & CPP	9,983	11,816	12,525	10,882	10,800	(82)	-0.76%	10,897	98	0.91%
2-42-00-131-00	WWATER-LAPP	16,933	21,755	23,644	21,992	22,898	906	4.12%	23,854	957	4.18%
2-42-00-132-00	WWATER-AUMA	1,972	2,392	2,610	2,404	2,539	135	5.62%	2,624	84	3.33%
2-42-00-133-00	WWATER-SUN LIFE	11,994	13,367	15,526	12,637	13,109	472	3.73%	13,502	393	3.00%
2-42-00-200-00	WWATER-GENERAL SERVICES	1,000	1,000	1,000	1,658	1,005	(653)	-39.38%	1,015	10	1.00%
2-42-00-202-00	WWATER-GENERAL SERVICES-LIFT STATION	5,000	15,000	5,000	2,000	5,503	3,503	175.13%	5,508	5	0.09%
2-42-00-204-00	WWATER-GENERAL SERVICES - COLLECT. SYSTEM	5,000	5,000	5,000	5,031	5,025	(6)	-0.12%	5,075	50	1.00%
2-42-00-206-00	WWATER-GENERAL SERVICES-TRTMENT FACILITY	40,000	33,000	3,000	2,661	16,015	13,354	501.84%	14,645	(1,370)	-8.55%
2-42-00-211-00	WWATER-TRAVEL & SUBSISTENCE	1,300	1,300	1,600	564	1,250	686	121.63%	1,250	-	0.00%
2-42-00-214-00	WWATER-EXCAVATIONS	12,000	12,000	10,000	22,254	40,000	17,746	79.74%	40,400	400	1.00%
2-42-00-215-00	WWATER-FREIGHT	1,000	1,000	1,000	407	1,005	598	146.93%	1,015	10	1.00%
2-42-00-216-00	WWATER-TELEPHONE	2,500	2,800	3,195	2,721	2,820	99	3.64%	2,820	-	0.00%
2-42-00-217-00	WWATER-POSTAGE	3,200	3,000	3,600	2,400	3,600	1,200	50.00%	3,600	-	0.00%
2-42-00-220-00	WWATER-ADVERTISING	1,451	1,560	1,800	1,608	1,885	277	17.23%	1,904	19	1.00%
2-42-00-223-00	WWATER-MUN. MEMB/CONFERENCE/TRAINING	1,700	1,700	1,750	311	1,195	884	284.24%	860	(335)	-28.03%
2-42-00-224-00	WWATER-LINE FLUSHING/CAMERA	12,000	12,000	14,000	24,452	15,000	(9,452)	-38.66%	15,150	150	1.00%
2-42-00-225-00	WWATER-ENGINEERING	152,625	105,000	15,000	25,665	18,000	(7,665)	-29.87%	11,110	(6,890)	-38.28%
2-42-00-231-00	WWATER-MEDIATION	-	2,500	2,500	-	2,500	2,500	#DIV/0!	2,500	-	0.00%
2-42-00-260-00	WWATER-OFFICE/SOFTWARE RENT	5,634	5,098	5,141	5,172	5,149	(23)	-0.45%	5,172	23	0.45%
2-42-00-261-00	WWATER-SHOP SUPPORT	36,319	39,802	41,281	36,088	79,808	43,720	121.15%	81,313	1,505	1.89%
2-42-00-274-00	WWATER-INSURANCE	5,679	4,623	7,163	7,757	8,145	388	5.00%	8,389	244	3.00%
2-42-00-500-00	WWATER-GENERAL SUPPLIES	750	750	1,000	1,429	1,005	(424)	-29.67%	1,015	10	1.00%
2-42-00-502-00	WWATER-GEN. SUPPLIES-LIFT STATIONS	4,500	4,500	4,500	226	2,000	1,774	784.96%	2,000	-	0.00%
2-42-00-504-00	WWATER-GEN. SUPPLIES-COLL. SYSTEM	2,500	2,500	2,000	100	750	650	650.00%	750	-	0.00%
2-42-00-506-00	WWATER-GENERAL SUPPLIES-TREATMENT FACILIT	2,000	2,000	1,000	3,658	1,000	(2,658)	-72.66%	1,000	-	0.00%
2-42-00-522-00	WWATER-PPE AND SAFETY SUPPLIES	400	500	1,200	877	1,200	323	36.83%	1,200	-	0.00%
2-42-00-525-00	WWATER-FUEL AND FLUIDS	3,000	4,000	4,000	3,992	-	(3,992)	-100.00%	-	-	#DIV/0!
2-42-00-528-00	WWATER-SMALL TOOLS	500	500	500	250	500	250	100.00%	500	-	0.00%
2-42-00-530-00	WWATER-PHOTOCOPYING	3,145	2,890	2,975	2,965	3,060	95	3.20%	3,091	31	1.00%
2-42-00-535-00	WWATER-OFFICE SUPPLIES	1,050	1,050	1,050	1,228	1,005	(223)	-18.16%	1,015	10	1.00%
2-42-00-541-00	WWATER-UTILITIES (WATER/SEWER)	4,200	3,000	600	482	600	118	24.48%	600	-	0.00%
2-42-00-542-00	WWATER-UTILITIES (NATURAL GAS)	1,500	1,600	1,600	1,557	1,500	(57)	-3.66%	1,545	45	3.00%
2-42-00-543-00	WWATER-UTILITIES (ELECTRICITY)	62,000	62,000	64,000	59,553	61,000	1,447	2.43%	64,050	3,050	5.00%
2-42-00-555-00	WWATER-COMPUTER HARDWARE & SOFTWARE	627	627	627	-	375	375	#DIV/0!	375	-	0.00%
2-42-00-560-00	WWATER-VEHICLE/EQUIPMENT R&M	1,250	1,250	1,250	603	-	(603)	-100.00%	-	-	#DIV/0!

2-42-00-760-00	WWATER-TRANSFER TO RESERVES	108,013	188,182	177,437	222,191	190,981	(31,210)	-14.05%	206,365	15,384	8.06%
2-42-00-761-00	WWATER-TRANS. TO OPER. FUNCTION	11,104	8,917	48,064	-	-	-	#DIV/0!	-	-	#DIV/0!
2-42-00-762-00	WWATER-TRANS. TO CAP. FUNCTION	1,547,370	1,407,500	-	-	-	-	#DIV/0!	122,300	122,300	#DIV/0!
2-42-00-765-00	WWATER-TRANSFER TO GRANTS	140,328	-	146,461	145,296	145,296	-	0.00%	145,296	-	0.00%
2-42-00-831-00	WWATER-DEBENTURE INTEREST PYMT	-	-	-	-	-	-	#DIV/0!	-	-	#DIV/0!
2-42-00-832-00	WWATER-DEBENTURE PRINCIPAL PYMT	-	-	-	-	-	-	#DIV/0!	-	-	#DIV/0!
	TOTAL EXPENSES	2,393,941	2,187,855	844,260	843,509	868,329	24,820	2.94%	1,011,234	142,905	16.46%
	NET SURPLUS/DEFICIT	-	-	1	2	(0)	(2)		(0)	0	
	No Impact on Mill Rate as Surplus or Deficit paid through User Fees										

TOWN OF SUNDRE
2017 & 2018 OPERATING BUDGET
SOLID WASTE

Cost Centre: 43						2017			2018		
Account	Description	2013 Budget	2014 Budget	2015 Budget	2016 Projected	Budget	\$ Variance	% Change	Budget	\$ Variance	% Change
Revenues											
1-43-00-411-00	SOLID WASTE-RESIDENTIAL CHARGE	215,460	216,510	310,200	321,521	321,343	(178)	-0.06%	321,343	-	0.00%
1-43-00-492-00	SOLID WASTE-SALE OF KITCHEN COMPOST BINS	-	-	-	120	25	(95)	-79.17%	25	-	0.00%
1-43-00-493-00	SOLID WASTE-SALE OF ROLL OUT CARTS	250	250	250	-	200	200	#DIV/0!	200	-	0.00%
1-43-00-920-00	SOLID WASTE-TRANS. FROM RESERVES	11,500	-	-	-	-	-	#DIV/0!	-	-	#DIV/0!
1-43-00-925-00	SOLID WASTE-GRANT UTILIZATION - CAPITAL	-	-	-	67,293	-	(67,293)	-100.00%	-	-	#DIV/0!
	TOTAL REVENUE	227,210	216,760	310,450	388,934	321,568	(67,366)	-17.32%	321,568	-	0.00%
Expenses											
2-43-00-110-00	SOLID WASTE-SALARIES & WAGES	29,057	29,448	32,610	31,776	39,916	8,140	25.62%	41,579	1,663	4.2%
2-43-00-110-01	SOLID WASTE - WCB	-	-	-	280	547	267	95.44%	570	22	4.1%
2-43-00-130-00	SOLID WASTE-EI & CPP	1,699	1,694	1,911	1,479	2,129	650	43.96%	2,147	17	0.8%
2-43-00-131-00	SOLID WASTE-LAPP	3,101	3,469	3,928	3,218	4,989	1,771	55.02%	5,243	254	5.1%
2-43-00-132-00	SOLID WASTE-AUMA	363	378	431	345	550	205	59.51%	573	22	4.1%
2-43-00-133-00	SOLID WASTE-SUN LIFE	2,439	2,226	2,673	2,246	2,779	533	23.72%	2,862	83	3.0%
2-43-00-200-00	SOLID WASTE-GENERAL SERVICES	250	250	250	150	100	(50)	-33.33%	100	-	0.0%
2-43-00-217-00	SOLID WASTE-POSTAGE	1,440	1,350	1,620	1,080	1,620	540	50.00%	1,620	-	0.0%
2-43-00-220-00	SOLID WASTE-ADVERTISING	3,687	3,949	4,320	3,879	4,524	645	16.63%	4,569	45	1.0%
2-43-00-260-00	SOLID WASTE-OFFICE/SOFTWARE RENT	563	510	514	512	515	3	0.56%	517	2	0.4%
2-43-00-261-00	SOLID WASTE-SHOP SUPPORT	2,018	2,211	2,293	1,991	4,434	2,443	122.69%	4,517	84	1.9%
2-43-00-270-00	SOLID WASTE-COLLECTION CONTRACT	120,052	107,386	116,587	59,717	67,474	7,757	12.99%	70,449	2,975	4.4%
2-43-00-274-00	SOLID WASTE-TIPPING FEES	44,719	44,719	49,192	58,743	46,000	(12,743)	-21.69%	47,840	1,840	4.0%
2-43-00-500-00	SOLID WASTE-GENERAL SUPPLIES	250	250	250	243	250	7	2.88%	250	-	0.0%
2-43-00-530-00	SOLID WASTE-PHOTOCOPYING	555	510	525	525	540	15	2.86%	545	5	1.0%
2-43-00-535-00	SOLID WASTE-OFFICE SUPPLIES	1,050	1,050	1,050	1,618	1,050	(568)	-35.11%	1,061	11	1.0%
2-43-00-760-00	SOLID WASTE-TRANS. TO RESERVES	2,500	9,816	17,375	-	56,667	56,667	#DIV/0!	15,624	(41,043)	-72.4%
2-43-00-761-00	SOLID WASTE-TRANS. TO OPERATING FUNCTION	-	-	-	115,863	43,313	(72,550)	-62.62%	75,148	31,835	73.5%
2-43-00-762-00	SOLID WASTE-TRANS. TO CAP. FUNCTION	-	-	-	67,293	-	(67,293)	-100.00%	-	-	#DIV/0!
2-43-00-770-00	SOLID WASTE-MVRSWC	7,546	7,546	74,921	37,976	44,171	6,195	16.31%	46,354	2,183	4.9%
	TOTAL EXPENSES	221,289	216,762	310,450	388,934	321,568	(67,366)	-17.32%	321,568	0	0.00%
	NET SURPLUS/DEFICIT	5,921	(2)	-	-	0	(0)		0	(0)	
No Impact on Mill Rate as Surplus or Deficit paid through User Fees											

TOWN OF SUNDRE
2017 & 2018 OPERATING BUDGET
FAMILY & COMMUNITY SUPPORT SERVICES

Cost Centre: 51						2017			2018		
Account	Description	2013 Budget	2014 Budget	2015 Budget	2016 Projected	Budget	\$ Variance	% Change	Budget	\$ Variance	% Change
Revenues											
1-51-00-410-00	FCSS - SALE OF SERVICES	1,617	1,597	1,995	2,334	2,451	117	5.00%	2,524	74	3.00%
1-51-00-840-00	FCSS - PROV. CONDITIONAL GRANT (OP)	57,417	57,417	57,417	63,159	71,478	8,319	13.17%	71,478	-	0.00%
1-51-00-850-00	FCSS - MOUNTAIN VIEW COUNTY	-	-	-	47,768	48,007	239	0.50%	48,007	-	0.00%
1-51-00-925-00	FCSS - GRANT UTILIZATION	-	-	-	63,159	-	(63,159)	-100.00%	-	-	#DIV/0!
	TOTAL REVENUE	59,034	59,014	59,412	176,420	121,936	(54,484)	-30.88%	122,009	74	0.06%
Expenses											
2-51-00-210-00	FCSS - YOUTH COORD./COM. LIAISON	9,900	9,900	14,900	14,900	14,900	-	0.00%	14,900	-	0.00%
2-51-00-274-00	FCSS - INSURANCE	1,617	1,597	1,995	2,334	2,451	117	5.00%	2,524	74	3.00%
2-51-00-765-00	FCSS - TRANSFER TO GRANTS	-	-	-	63,159	-	(63,159)	-100.00%	-	-	#DIV/0!
2-51-00-770-00	FCSS - TRANSFER TO NON-GOVERNMENT	71,771	71,771	71,771	128,797	137,355	8,558	6.64%	137,355	-	0.00%
	TOTAL EXPENSES	83,288	83,268	88,666	209,190	154,706	(54,484)	-88.36%	154,779	74	0.05%
	NET SURPLUS/DEFICIT	(24,254)	(24,254)	(29,254)	(32,770)	(32,770)	(0)		(32,770)	-	
	Combined Mill Rate Required to Support FCSS	0.0726	0.0700	0.0807	0.0890	0.0882			0.0872		
	Percent of Combined Mill Rate					1.00%			0.96%		

TOWN OF SUNDRE
2017 & 2018 OPERATING BUDGET
DEVELOPMENT

Cost Centre: 61		2013	2014	2015	2016	2017			2018		
Account	Description	Budget	Budget	Budget	Projected	Budget	\$ Variance	% Change	Budget	\$ Variance	% Change
Revenues											
1-61-00-410-00	DEVELOPMENT - SALE OF SERVICES	4,385	3,760	3,851	3,357	4,686	1,329	39.59%	4,725	39	1.16%
1-61-00-449-00	DEVELOPMENT - CHARGEBACKS TO DEVELOPERS (ENGINEERING)	10,000	10,000	10,000	-	10,000	10,000	#DIV/0!	10,000	-	#DIV/0!
1-61-00-450-00	DEVELOPMENT - OFFSITE LEVIES	-	-	-	-	-	-	-	-	-	-
1-61-00-520-00	DEVELOPMENT - DEVELOPMENT PERMITS	15,000	15,000	15,000	9,000	10,000	1,000	11.11%	15,000	5,000	55.56%
1-61-00-521-00	DEVELOPMENT - ELECTRICAL PERMITS	3,000	3,000	3,000	3,569	3,000	(569)	-15.94%	4,000	1,000	28.02%
1-61-00-522-00	DEVELOPMENT - PLUMBING PERMITS	800	800	800	1,008	800	(208)	-20.63%	950	150	14.88%
1-61-00-523-00	DEVELOPMENT - GAS PERMITS	1,200	1,200	1,200	1,980	1,200	(780)	-39.39%	1,400	200	10.10%
1-61-00-525-00	DEVELOPMENT - BUILDING PERMITS	12,000	12,000	12,000	6,226	10,000	3,774	60.62%	12,000	2,000	32.12%
1-61-00-530-00	DEVELOPMENT - SUBDIVISION APPLICATION FEES	6,000	5,950	3,462	526	5,160	4,634	880.99%	5,160	-	0.00%
1-61-00-550-00	DEVELOPMENT - INTEREST	-	-	-	-	300	300	#DIV/0!	150	(150)	#DIV/0!
1-61-00-590-00	DEVELOPMENT - LAND USE DESIGNATION/BYLAWS FEES	6,000	3,000	3,078	3,158	3,158	-	0.00%	3,158	-	0.00%
1-61-00-920-00	DEVELOPMENT - TRANSFER FROM RESERVES	82,950	49,450	3,125	15,946	128,500	112,554	705.84%	30,000	(98,500)	-617.71%
	TOTAL REVENUE	141,335	104,160	55,516	44,770	176,804	132,034	294.92%	86,543	(90,261)	-51.05%
Expenses											
2-61-00-110-00	DEVELOPMENT - SALARIES & WAGES	159,108	166,512	175,035	168,143	176,479	8,336	4.96%	183,476	6,996	3.96%
2-61-00-115-00	DEVELOPMENT - LEGISLATIVE FEES	11,992	12,736	12,561	10,638	13,657	3,019	28.38%	14,164	507	3.71%
2-61-00-110-01	DEVELOPMENT - WCB	-	-	-	1,753	2,525	772	44.03%	2,629	104	4.11%
2-61-00-130-00	DEVELOPMENT - EI & CPP	7,753	7,967	9,256	8,884	9,480	596	6.71%	9,558	78	0.82%
2-61-00-131-00	DEVELOPMENT - LAPP	18,240	21,038	21,583	21,127	22,268	1,141	5.40%	23,374	1,105	4.96%
2-61-00-132-00	DEVELOPMENT - AUMA	2,047	2,207	2,327	2,251	2,435	184	8.17%	2,529	94	3.86%
2-61-00-133-00	DEVELOPMENT - SUN LIFE	10,600	10,600	12,595	12,239	12,297	58	0.47%	12,666	369	3.00%
2-61-00-200-00	DEVELOPMENT - GENERAL SERVICES	-	-	2,000	976	2,010	1,034	105.94%	2,030	20	1.00%
2-61-00-202-00	DEVELOPMENT - LAND TITLES OFFICE	800	600	600	448	600	152	33.93%	600	-	0.00%
2-61-00-207-00	DEVELOPMENT - IT SUPPORT	390	397	420	672	495	(177)	-26.34%	545	50	10.10%
2-61-00-211-00	DEVELOPMENT - TRAVEL & SUBSISTENCE	5,464	5,823	7,829	2,238	7,500	5,262	235.12%	8,638	1,138	15.17%
2-61-00-215-00	DEVELOPMENT - FREIGHT	100	75	75	106	100	(6)	-5.66%	100	-	0.00%
2-61-00-217-00	DEVELOPMENT - POSTAGE	320	300	360	321	360	39	12.15%	360	-	0.00%
2-61-00-220-00	DEVELOPMENT - ADVERTISING	4,707	5,024	5,720	4,658	5,967	1,309	28.09%	6,021	55	0.92%
2-61-00-223-00	DEVELOPMENT - MEMBERSHIPS AND CONF. FEES	3,545	4,755	6,155	6,221	9,167	2,946	47.36%	9,259	92	1.00%
2-61-00-225-00	DEVELOPMENT - ENGINEERING	20,000	25,000	25,000	24,478	40,000	15,522	63.41%	40,300	300	0.75%
2-61-00-225-01	DEVELOPMENT - PRELIMINARY ENGINEERING	-	-	-	15,946	-	(15,946)	-100.00%	-	-	#DIV/0!
2-61-00-230-00	DEVELOPMENT - LEGAL FEES	35,000	35,000	35,000	34,825	30,000	(4,825)	-13.85%	30,100	100	0.33%
2-61-00-260-00	DEVELOPMENT - OFFICE/SOFTWARE RENT	563	510	514	512	515	3	0.56%	517	2	0.45%
2-61-00-345-00	DEVELOPMENT - PLANNING SERVICES	80,450	79,450	59,800	3,731	203,500	199,769	5354.30%	60,000	(143,500)	-70.52%
2-61-00-500-00	DEVELOPMENT - GENERAL SUPPLIES	1,000	1,000	1,000	1,019	1,000	(19)	-1.86%	1,000	-	0.00%
2-61-00-521-00	DEVELOPMENT - ELECTRICAL PERMIT CHARGES	1,500	1,500	1,500	1,785	1,500	(285)	-15.97%	2,000	500	33.33%
2-61-00-522-00	DEVELOPMENT - PLUMBING PERMIT CHARGES	400	400	400	504	400	(104)	-20.63%	475	75	18.75%
2-61-00-523-00	DEVELOPMENT - GAS PERMIT CHARGES	600	600	600	990	600	(390)	-39.39%	700	100	16.67%
2-61-00-525-00	DEVELOPMENT - BUILDING PERMIT CHARGES	6,000	6,000	6,000	3,113	5,000	1,887	60.62%	6,000	1,000	20.00%
2-61-00-530-00	DEVELOPMENT - PHOTOCOPYING	1,850	1,700	1,750	1,717	1,800	83	4.83%	1,818	18	1.00%
2-61-00-535-00	DEVELOPMENT - OFFICE SUPPLIES	500	500	500	320	500	180	56.25%	500	-	0.00%
2-61-00-555-00	DEVELOPMENT - COMPUTER HARDWARE & SOFTWARE	4,604	986	1,021	755	1,092	337	44.67%	1,115	23	2.11%
	TOTAL EXPENSES	377,533	390,680	389,601	330,370	551,246	220,876	66.86%	420,472	(130,774)	-23.72%
	NET SURPLUS/DEFICIT	(236,198)	(286,520)	(334,085)	(285,600)	(374,442)	(88,842)		(333,929)	40,513	
	Combined Mill Rate Required to Support Development	0.7072	0.8267	0.9219	0.7761	1.0074			0.8884		
	Percent of Combined Mill Rate					11.46%			9.83%		

TOWN OF SUNDRE
2017 & 2018 OPERATING BUDGET
ECONOMIC DEVELOPMENT

Cost Centre: 63						2017			2018		
Account	Description	2013 Budget	2014 Budget	2015 Budget	2016 Projected	Budget	\$ Variance	% Change	Budget	\$ Variance	% Change
Revenues											
1-63-00-410-00	ECO DEVELOPMENT - SALE OF SERVICES	1,150	1,150	-	-	250	250	#DIV/0!	250	-	0.00%
1-63-00-412-00	ECO DEVELOPMENT - SPONSORSHIP	-	9,375	-	7,800	6,000	(1,800)	-23.08%	6,000	-	0.00%
1-63-00-520-00	ECO DEVELOPMENT - BUSINESS LICENSES	30,000	30,000	30,000	32,295	29,342	(2,953)	-9.14%	29,929	587	2.00%
1-63-00-550-00	ECO DEVELOPMENT - INTEREST	50	50	500	-	250	250	#DIV/0!	250	-	0.00%
1-63-00-840-00	ECO DEVELOPMENT - PROVINCIAL CONDITIONAL GRANT	-	23,000	-	30,000	-	(30,000)	-100.00%	-	-	#DIV/0!
1-63-00-850-00	ECO DEVELOPMENT - MOUNTAIN VIEW COUNTY	-	11,500	-	-	-	-	#DIV/0!	-	-	#DIV/0!
1-63-00-920-00	ECO DEVELOPMENT - TRANSFER FROM RESERVES	33,500	20,000	6,750	18,468	32,000	13,532	73.27%	15,000	(17,000)	-53.13%
1-63-00-925-00	ECO DEVELOPMENT - GRANT UTILIZATION	35,000	42,000	-	-	-	-	#DIV/0!	-	-	#DIV/0!
	TOTAL REVENUE	99,700	137,075	37,250	88,563	67,842	(20,721)	-23.40%	51,429	(16,413)	-24.19%
Expenses											
2-63-00-110-00	ECO DEVELOPMENT - SALARIES & WAGES	106,491	78,809	140,642	143,823	153,607	9,784	6.80%	156,750	3,143	2.05%
2-63-00-110-01	ECO DEVELOPMENT - WCB	-	-	-	1,481	1,968	487	32.91%	2,017	49	2.47%
2-63-00-130-00	ECO DEVELOPMENT - EI & CPP	6,981	4,390	5,828	5,622	5,670	48	0.85%	5,679	9	0.16%
2-63-00-131-00	ECO DEVELOPMENT - LAPP	11,210	9,558	18,356	18,966	20,812	1,846	9.73%	21,304	492	2.37%
2-63-00-132-00	ECO DEVELOPMENT - AUMA	1,390	1,048	1,829	1,899	2,101	202	10.62%	2,143	42	2.01%
2-63-00-133-00	ECO DEVELOPMENT - SUN LIFE	10,849	5,872	7,958	7,479	7,191	(288)	-3.84%	7,407	216	3.00%
2-63-00-200-00	ECO DEVELOPMENT - GENERAL SERVICES	5,500	4,170	4,170	2,576	3,075	499	19.37%	3,105	31	1.00%
2-63-00-211-00	ECO DEVELOPMENT - TRAVEL & SUBSISTENCE	9,661	6,472	6,669	3,347	7,855	4,508	134.69%	7,934	79	1.00%
2-63-00-215-00	ECO DEVELOPMENT - FREIGHT	350	350	350	84	350	266	316.87%	354	4	1.00%
2-63-00-217-00	ECO DEVELOPMENT - POSTAGE	640	600	720	480	720	240	50.00%	720	-	0.00%
2-63-00-220-00	ECO DEVELOPMENT - ADVERTISING & PROMOTION	19,065	21,786	32,880	68,228	43,741	(24,488)	-35.89%	44,118	377	0.86%
2-63-01-220-00	ECO DEVELOPMENT - PROMO.-GENERAL SERVICES	16,150	12,150	12,250	12,280	15,715	3,455	28.18%	17,492	1,777	11.31%
2-63-02-220-00	ECO DEVELOPMENT - PROMO.-GEN. SUPPLIES	24,740	9,500	10,000	8,150	12,000	3,850	47.24%	11,500	(500)	-4.17%
2-63-00-223-00	ECO DEVELOPMENT - MEMBERSHIPS & CONF. FEES	3,930	3,380	6,078	5,849	6,114	265	4.53%	6,151	37	0.60%
2-63-00-260-00	ECO DEVELOPMENT - OFFICE/SOFTWARE RENT	563	510	514	512	515	3	0.56%	517	2	0.45%
2-63-00-345-00	ECO DEVELOPMENT - PLANNING & PROJECTS	50,000	74,075	1,000	5,000	23,500	18,500	370.00%	6,000	(17,500)	-74.47%
2-63-00-500-00	ECO DEVELOPMENT - GENERAL SUPPLIES	500	500	500	268	250	(18)	-6.72%	250	-	0.00%
2-63-00-528-00	ECO DEVELOPMENT - SMALL TOOLS	-	-	-	-	800	800	#DIV/0!	-	(800)	-100.00%
2-63-00-530-00	ECO DEVELOPMENT - PHOTOCOPYING	925	850	875	874	900	26	2.97%	909	9	1.00%
2-63-00-555-00	ECO DEVELOPMENT - COMPUTER HARDWARE & SOFTWARE	3,400	550	1,050	250	1,100	850	340.00%	1,150	50	4.55%
2-63-00-760-00	ECO DEVELOPMENT - TRANSFER TO RESERVES	50	10,050	15,500	15,000	15,250	250	1.67%	15,250	-	0.00%
2-63-00-762-00	ECO DEVELOPMENT - TRANSFER TO CAPITAL	-	10,000	-	14,968	12,000	(2,968)	-19.83%	15,000	3,000	25.00%
2-63-00-765-00	ECO DEVELOPMENT - TRANSFER TO GRANT	-	23,000	-	-	-	-	#DIV/0!	-	-	#DIV/0!
2-63-00-777-00	ECO DEVELOPMENT - EVENTS & INCENTIVE PROGRAMS	14,500	14,500	35,500	29,679	43,500	13,821	46.57%	43,600	100	0.23%
	TOTAL EXPENSES	286,895	292,120	302,667	346,795	378,733	31,938	9.21%	369,349	(9,384)	-2.48%
	NET SURPLUS/DEFICIT	(187,195)	(155,045)	(265,417)	(258,232)	(310,890)	(52,658)		(317,920)	(7,030)	
	Combined Mill Rate Required to Support Economic Development	0.5605	0.4474	0.7324	0.7017	0.8364			0.8458		
	Percent of Combined Mill Rate					9.51%			9.36%		

TOWN OF SUNDRE
2017 & 2018 OPERATING BUDGET
LIBRARY

Cost Centre: 75						2017			2018		
Account	Description	2013 Budget	2014 Budget	2015 Budget	2016 Projected	Budget	\$ Variance	% Change	Budget	\$ Variance	% Change
Revenues											
1-75-00-410-00	LIBRARY-SALE OF SERVICES	103,496	111,788	124,595	138,082	138,580	498	0.36%	139,966	1,386	1.00%
1-75-00-850-00	LIBRARY - MOUNTAIN VIEW COUNTY	35,144	35,962	36,645	37,259	37,445	186	0.50%	37,820	374	1.00%
	TOTAL REVENUE	138,640	147,750	161,240	175,341	176,025	684	0.39%	177,786	1,760	1.00%
Expenses											
2-75-00-110-00	LIBRARY-SALARIES & WAGES	88,383	100,151	111,715	123,558	124,050	492	0.40%	125,291	1,241	1.00%
2-75-00-130-00	LIBRARY-EI & CPP	6,025	6,625	7,482	8,638	8,660	22	0.25%	8,747	87	1.00%
2-75-00-131-00	LIBRARY-LAPP	9,088	5,012	5,399	5,886	5,870	(16)	-0.27%	5,929	59	1.00%
2-75-00-200-00	LIBRARY-TOWN CONTRIBUTIONS	96,596	98,983	102,942	105,001	105,001	-	0.00%	105,001	-	0.00%
2-75-00-201-00	PARKLAND REGIONAL LIBRARY	19,620	20,213	20,832	21,237	21,668	431	2.03%	21,884	217	1.00%
2-75-00-770-00	LIBRARY - TRANSFER TO LIBRARY	35,144	35,962	36,645	37,259	37,445	186	0.50%	37,820	374	1.00%
	TOTAL EXPENSES	254,856	266,946	285,015	301,579	302,694	1,115	0.37%	304,671	1,977	0.65%
	NET SURPLUS/DEFICIT	(116,216)	(119,196)	(123,775)	(126,238)	(126,669)	(431)		(126,885)	(217)	
	Combined Mill Rate Required to Support Library	0.3480	0.3439	0.3415	0.3430	0.3408			0.3376		
	Percent of Combined Mill Rate					3.88%			3.73%		

TOWN OF SUNDRÉ
2017 & 2018 OPERATING BUDGET
SUNDRE COMMUNITY CENTRE

Cost Centre: 77						2017			2018		
Account	Description	2013 Budget	2014 Budget	2015 Budget	2016 Projected	Budget	\$ Variance	% Change	Budget	\$ Variance	% Change
Revenues											
1-77-00-410-00	SUNDRE COMM CENTRE - SALE OF SERVICES	20,155	40,597	45,310	19,755	50,204	30,449	154.13%	43,150	(7,054)	-14.05%
1-77-00-412-00	SUNDRE COMM CENTRE - POP VENDING MACHINE	500	-	-	-	-	-	#DIV/0!	-	-	#DIV/0!
1-77-00-550-00	SUNDRE COMM CENTRE - INTEREST INCOME	100	100	100	-	50	50	#DIV/0!	50	-	0.00%
1-77-00-560-00	SUNDRE COMM CENTRE - FACILITY RENTAL INCOME	23,000	25,919	26,593	18,462	25,060	6,598	35.74%	25,311	251	1.00%
1-77-00-562-00	SUNDRE COMM CENTRE - MAINTENANCE COSTS RECOVERY	29,791	23,632	42,225	35,072	28,308	(6,764)	-19.29%	28,726	418	1.48%
1-77-00-850-00	SUNDRE COMM CENTRE - MOUNTAIN VIEW COUNTY REC GRANT	69,000	53,071	27,520	25,674	25,800	126	0.49%	26,058	258	1.00%
1-77-00-920-00	SUNDRE COMM CENTRE - TRANSFER FROM RESERVES	200	30,000	-	14,500	-	(14,500)	-100.00%	-	-	#DIV/0!
1-77-00-925-00	SUNDRE COMM CENTRE - GRANT UTILIZATION	-	96,739	-	-	-	-	#DIV/0!	-	-	#DIV/0!
TOTAL REVENUE		142,746	270,058	141,748	113,463	129,422	15,959	14.07%	123,295	(6,127)	-4.73%
Expenses											
2-77-00-110-00	SUNDRE COMM CENTRE - SALARIES & BENEFITS	-	-	-	-	42,910	42,910	#DIV/0!	44,335	1,424	3.32%
2-77-00-110-01	SUNDRE COMM CENTRE - WCB	-	-	-	-	609	609	#DIV/0!	630	20	3.32%
2-77-00-130-00	SUNDRE COMM CENTRE - CPP & EI	-	-	-	-	2,753	2,753	#DIV/0!	2,794	40	1.47%
2-77-00-131-00	SUNDRE COMM CENTRE - LAPP	-	-	-	-	5,066	5,066	#DIV/0!	5,270	204	4.03%
2-77-00-132-00	SUNDRE COMM CENTRE - AUMA	-	-	-	-	590	590	#DIV/0!	609	19	3.25%
2-77-00-133-00	SUNDRE COMM CENTRE SUN LIFE	-	-	-	-	3,008	3,008	#DIV/0!	3,098	90	3.00%
2-77-00-200-00	SUNDRE COMM CENTRE - TOWN GENERAL SERVICES	5,000	5,000	5,000	2,450	14,500	12,050	491.84%	6,500	(8,000)	-55.17%
2-77-00-201-00	SUNDRE COMM CENTRE - TOWN SCC CLEANING & CLEANING SUPPLI	20,000	20,000	21,300	7,826	2,500	(5,326)	-68.06%	2,500	-	0.00%
2-77-00-216-00	SUNDRE COMM CENTRE - TELEPHONE	-	-	-	722	3,000	2,278	315.51%	3,030	30	1.00%
2-77-00-220-00	SUNDRE COMM CENTRE - ADVERTISING	3,266	3,241	3,775	2,999	3,913	914	30.48%	3,947	34	0.87%
2-77-00-274-00	SUNDRE COMM CENTRE - INSURANCE	8,452	9,623	10,906	9,519	9,995	476	5.00%	10,295	300	3.00%
2-77-00-500-00	SUNDRE COMM CENTRE - TOWN GENERAL SUPPLIES	500	500	5,000	3,229	2,010	(1,219)	-37.75%	2,030	20	1.00%
2-77-00-541-00	SUNDRE COMM CENTRE - WATER, SEWER & GARBAGE	2,800	2,800	4,000	5,724	5,800	76	1.33%	5,858	58	1.00%
2-77-00-542-00	SUNDRE COMM CENTRE - NATURAL GAS	10,000	9,500	12,000	7,344	9,270	1,926	26.23%	9,548	278	3.00%
2-77-00-543-00	SUNDRE COMM CENTRE - ELECTRICITY	25,000	25,000	28,000	23,173	26,366	3,193	13.78%	27,684	1,318	5.00%
2-77-00-555-00	SUNDRE COMM CENTRE - COMPUTER HARDWARE & SOFTWARE	150	100	100	-	100	100	#DIV/0!	100	-	0.00%
2-77-00-562-00	SUNDRE COMM CENTRE - TOWN BUILDING REPAIR & MAINTENANCE	6,000	16,148	9,225	10,250	11,315	1,065	10.39%	11,428	113	1.00%
2-77-00-562-01	SUNDRE COMM CENTRE - COMMUNITY SERVICE OFFICE RELOCATION	-	-	-	14,500	-	(14,500)	-100.00%	-	-	#DIV/0!
2-77-00-570-00	SUNDRE COMM CENTRE - TENANT GENERAL SERVICES & R&M	18,339	11,927	17,918	4,643	22,582	17,939	386.37%	22,808	226	1.00%
2-77-00-571-00	SUNDRE COMM CENTRE - TENANT SIGN MAINTENANCE	500	500	500	143	500	357	249.65%	500	-	0.00%
2-77-00-760-00	SUNDRE COMM CENTRE - TRANSFER TO RESERVES	12,600	12,600	9,100	9,000	9,050	50	0.56%	9,050	-	0.00%
2-77-00-761-00	SUNDRE COMM CENTRE - TRANSFER TO OPERATING	-	-	6,063	6,463	5,460	(1,003)	-15.52%	5,460	-	0.00%
2-77-00-762-00	SUNDRE COMM CENTRE - TRANSFER TO CAPITAL	-	116,739	-	-	-	-	#DIV/0!	-	-	#DIV/0!
2-77-00-831-00	SUNDRE COMM CENTRE - DEBENTURE INTEREST PAYMENT	11,235	10,151	9,020	7,840	6,809	(1,231)	-15.70%	5,325	(1,284)	-19.43%
2-77-00-832-00	SUNDRE COMM CENTRE - DEBENTURE PRINCIPAL PAYMENT	25,144	26,228	27,359	28,539	29,770	1,231	4.31%	31,054	1,284	4.31%
TOTAL EXPENSES		148,986	270,057	169,266	144,364	217,676	73,312	50.78%	213,852	(3,824)	-1.76%
NET SURPLUS/DEFICIT		(6,240)	1	(27,518)	(30,901)	(88,254)	(57,353)		(90,557)	(2,303)	
Combined Mill Rate Required to Support Sundre Community Centre		0.0187	0.0000	0.0759	0.0840	0.2374			0.2409		
Percent of Combined Mill Rate						2.70%			2.66%		

**TOWN OF SUNDRE
2017 & 2018 OPERATING BUDGET
ARENA**

Cost Centre: 80						2017			2018		
Account	Description	2013 Budget	2014 Budget	2015 Budget	2016 Projected	Budget	\$ Variance	% Change	Budget	\$ Variance	% Change
Revenues											
1-80-00-410-00	ARENA - USER FEES	116,870	114,225	104,955	90,194	87,608	(2,586)	-2.87%	90,605	2,998	3.42%
1-80-00-412-00	ARENA - PUBLIC SKATING SPONSORSHIP	500	500	500	200	-	(200)	-100.00%	-	-	#DIV/0!
1-80-00-412-01	ARENA - RECYCLING FUNDS	-	1,000	1,000	528	800	272	51.52%	800	-	0.00%
1-80-00-550-00	ARENA - INTEREST	700	700	700	-	400	400	#DIV/0!	400	-	0.00%
1-80-00-560-00	ARENA - SIGN RENTALS	9,000	13,200	9,439	4,009	10,051	6,042	150.70%	13,364	3,313	32.97%
1-80-00-850-00	ARENA - MOUNTAIN VIEW COUNTY	150,000	153,500	134,558	140,000	140,700	700	0.50%	142,107	1,407	1.00%
1-80-00-920-00	ARENA - TRANSFER FROM RESERVES	100,000	100,000	-	19,824	-	(19,824)	-100.00%	-	-	#DIV/0!
	TOTAL REVENUE	377,070	383,125	251,152	254,755	239,558	(15,197)	#DIV/0!	247,276	7,718	#DIV/0!
Expenses											
2-80-00-110-00	ARENA - SALARIES & WAGES	184,270	158,431	156,007	175,352	183,367	8,015	5.14%	189,721	6,354	3.46%
2-80-00-110-01	ARENA - WCB	-	-	-	1,810	2,556	746	#DIV/0!	2,645	90	3.51%
2-80-00-130-00	ARENA - EI & CPP	11,780	9,969	9,003	9,698	10,316	618	6.87%	10,440	124	1.20%
2-80-00-131-00	ARENA - LAPP	18,825	17,663	17,538	17,509	20,976	3,467	19.77%	21,927	951	4.53%
2-80-00-132-00	ARENA - AUMA	2,241	1,963	1,765	1,899	2,341	442	25.03%	2,424	83	3.57%
2-80-00-133-00	ARENA - SUN LIFE	9,362	7,618	7,255	8,567	11,369	2,802	38.62%	11,710	341	3.00%
2-80-00-200-00	ARENA - GENERAL SERVICES	7,465	10,609	16,630	17,591	21,523	3,932	23.64%	21,660	137	0.64%
2-80-00-205-00	ARENA - BLADE SHARPENING	800	800	900	894	905	10	1.17%	914	9	1.00%
2-80-00-208-00	ARENA - GARBAGE REMOVAL	3,000	2,000	2,000	1,200	2,000	800	40.00%	2,000	-	0.00%
2-80-00-209-00	ARENA - LEASE FOR LIGHTING	-	-	-	2,699	-	(2,699)	#DIV/0!	-	-	#DIV/0!
2-80-00-210-00	ARENA - ICE PLANT MAINTENANCE	5,000	8,600	8,600	19,495	11,000	(8,495)	-98.78%	15,000	4,000	36.36%
2-80-00-211-00	ARENA - TRAVEL & SUBSISTENCE	1,773	1,896	1,911	1,050	-	(1,050)	-54.95%	-	-	#DIV/0!
2-80-00-215-00	ARENA - FREIGHT	700	700	700	57	151	94	13.39%	152	2	1.00%
2-80-00-216-00	ARENA - TELEPHONE	1,260	1,260	2,115	1,477	1,500	23	1.09%	1,500	-	0.00%
2-80-00-217-00	ARENA - POSTAGE	320	300	360	240	360	120	33.33%	360	-	0.00%
2-80-00-220-00	ARENA - ADVERTISING	3,482	3,744	4,320	3,879	4,524	645	14.93%	4,569	45	1.00%
2-80-00-223-00	ARENA - MUN. MEMB./CONF. FEES/TRAINING	2,546	1,514	2,339	3,761	-	(3,761)	-160.80%	-	-	#DIV/0!
2-80-00-260-00	ARENA - OFFICE/SOFTWARE RENT	563	510	514	567	515	(52)	-10.14%	517	2	0.45%
2-80-00-261-00	ARENA - SHOP SUPPORT	8,071	8,845	9,174	7,264	17,735	10,471	114.14%	18,070	334	1.89%
2-80-00-274-00	ARENA - INSURANCE	20,240	22,154	24,954	21,666	22,749	1,083	4.34%	23,432	682	3.00%
2-80-00-500-00	ARENA - GENERAL SUPPLIES	7,500	7,500	10,000	12,486	11,912	(574)	-5.74%	10,617	(1,295)	-10.87%
2-80-00-522-00	ARENA - PPE AND SAFETY SUPPLIES	500	500	1,000	421	367	(54)	-5.42%	370	4	1.00%
2-80-00-525-00	ARENA - FUEL AND FLUIDS	4,000	3,500	3,500	1,711	-	(1,711)	-48.89%	-	-	#DIV/0!
2-80-00-528-00	ARENA - SMALL TOOLS	200	200	200	400	201	(199)	-99.50%	203	2	1.00%
2-80-00-530-00	ARENA - PHOTOCOPYING	555	510	525	530	540	10	1.90%	545	5	1.00%
2-80-00-535-00	ARENA - OFFICE SUPPLIES	250	100	100	355	101	(255)	-254.50%	102	1	1.00%
2-80-00-541-00	ARENA - UTILITIES-WATER & SEWER	5,000	6,000	7,500	8,633	7,588	(1,045)	-13.94%	7,664	76	1.00%
2-80-00-542-00	ARENA - UTILITIES-NATURAL GAS	9,000	8,500	11,000	7,214	9,028	1,814	16.49%	9,299	271	3.00%
2-80-00-543-00	ARENA - UTILITIES-ELECTRICITY	36,500	36,500	38,000	37,346	31,193	(6,153)	-16.19%	33,057	1,864	5.98%
2-80-00-555-00	ARENA - COMPUTER HARDWARE & SOFTWARE	100	100	100	100	100	-	0.00%	100	-	0.00%
2-80-00-560-00	ARENA - VEHICLE/EQUIPMENT REPAIR	5,000	5,000	5,000	12,500	3,000	(9,500)	-190.00%	3,030	30	1.00%
2-80-00-562-00	ARENA - BUILDING REPAIR & MAINTENANCE	20,000	20,000	20,000	34,374	22,030	(12,344)	-61.72%	22,250	220	1.00%
2-80-00-760-00	ARENA - TRANSFER TO RESERVES	20,700	20,700	22,700	22,000	10,400	(11,600)	-51.10%	10,400	-	0.00%
2-80-00-762-00	ARENA - TRANSFER TO CAPITAL	100,000	100,000	-	-	-	-	#DIV/0!	-	-	#DIV/0!
	TOTAL EXPENSES	491,003	467,686	385,710	434,745	410,345	(24,400)	-5.61%	424,677	14,333	3.49%
	NET SURPLUS/DEFICIT	(113,933)	(84,561)	(134,558)	(179,990)	(170,787)	9,203		(177,401)	(6,615)	
	Combined Mill Rate Required to Support Arena	0.3411	0.2440	0.3713	0.4891	0.4595			0.4719		
	Percent of Combined Mill Rate					5.23%			5.22%		

**2017 & 2018 OPERATING BUDGET
GREENWOOD CAMPGROUND**

Cost Centre: 82

Account	Description	2013 Budget	2014 Budget	2015 Budget	2016 Projected	2017			2018		
						Budget	\$	%	Budget	\$	%
Revenues											
1-82-00-410-00	GW CAMPGROUND - USER FEE REVENUE	40,000	40,000	41,040	27,130	29,988	2,858	10.53%	30,588	600	2.00%
1-82-00-411-00	GW CAMPGROUND - WOOD SUPPLY SALES	3,500	3,500	2,565	1,059	2,004	945	89.26%	2,044	40	2.00%
1-82-00-412-00	GW CAMPGROUND - DUMPING STATION FEES	1,500	1,500	1,578	537	1,089	552	102.79%	1,111	22	2.00%
1-82-00-550-00	GW CAMPGROUND - INTEREST	250	250	250	-	100	100	#DIV/0!	100	-	0.00%
1-82-00-920-00	GW CAMPGROUND - TRANSFER FROM RESERVES	-	-	-	-	1,000	1,000	#DIV/0!	-	(1,000)	-100.00%
	TOTAL REVENUE	45,250	45,250	45,433	28,726	34,181	5,455	18.99%	33,843	(338)	-0.99%
Expenses											
2-82-00-110-00	GW CAMPGROUND - SALARIES & WAGES	16,049	15,969	20,131	19,373	21,050	1,677	8.66%	21,914	864	4.11%
2-82-00-110-01	GW CAMPGROUND - WCB	-	-	-	178	299	121	67.92%	311	12	4.11%
2-82-00-130-00	GW CAMPGROUND - EI & CPP	1,109	1,104	1,260	1,041	1,257	216	20.76%	1,275	18	1.41%
2-82-00-131-00	GW CAMPGROUND - LAPP	1,463	1,596	2,031	1,737	2,544	807	46.47%	2,677	133	5.21%
2-82-00-132-00	GW CAMPGROUND - AUMA	178	181	202	177	290	113	64.08%	302	12	4.00%
2-82-00-133-00	GW CAMPGROUND - SUN LIFE	822	706	1,008	1,203	1,563	360	29.90%	1,610	47	3.00%
2-82-00-200-00	GW CAMPGROUND - GENERAL SERVICES	6,500	6,500	9,250	18,800	21,000	2,200	11.70%	21,205	205	0.98%
2-82-00-201-00	GW CAMPGROUND - CAMP HOST CONTRACT	12,500	12,500	12,500	-	-	-	#DIV/0!	-	-	#DIV/0!
2-82-00-208-00	GW CAMPGROUND - GARBAGE REMOVAL	1,500	1,200	1,200	750	1,000	250	33.33%	1,000	-	0.00%
2-82-00-216-00	GW CAMPGROUND - TELEPHONE	750	500	2,900	695	225	(470)	-67.63%	225	-	0.00%
2-82-00-220-00	GW CAMPGROUND - ADVERTISING	1,050	750	750	295	1,600	1,305	442.37%	1,111	(489)	-30.56%
2-82-00-261-00	GW CAMPGROUND - SHOP SUPPORT	2,018	2,211	2,293	2,001	4,434	2,433	121.58%	4,517	84	1.89%
2-82-00-274-00	GW CAMPGROUND - INSURANCE	1,858	1,875	2,305	2,598	2,728	130	5.00%	2,810	82	3.00%
2-82-00-500-00	GW CAMPGROUND - GENERAL SUPPLIES	3,000	3,000	5,000	3,104	5,000	1,896	61.08%	5,000	-	0.00%
2-82-00-511-00	GW CAMPGROUND - WOOD SUPPLIES	2,000	2,000	2,000	1,000	1,603	603	60.34%	1,636	32	2.00%
2-82-00-512-00	GW CAMPGROUND - SIGNS	150	150	650	-	150	150	#DIV/0!	150	-	0.00%
2-82-00-525-00	GW CAMPGROUND - FUEL AND FLUIDS	300	300	300	69	-	(69)	-100.00%	-	-	#DIV/0!
2-82-00-530-00	GW CAMPGROUND - PHOTOCOPYING	185	170	175	177	180	3	1.69%	182	2	1.00%
2-82-00-535-00	GW CAMPGROUND - OFF. SUPPLIES/PRINTING	50	50	50	-	50	50	#DIV/0!	50	-	0.00%
2-82-00-541-00	GW CAMPGROUND - UTILITIES-WATER & SEWER	2,000	2,000	1,700	1,850	2,000	150	8.11%	2,020	20	1.00%
2-82-00-542-00	GW CAMPGROUND - UTILITIES-NATURAL GAS	1,100	1,100	1,000	2,017	1,000	(1,017)	-50.42%	1,030	30	3.00%
2-82-00-543-00	GW CAMPGROUND - UTILITIES-ELECTRICITY	4,200	4,000	3,700	3,547	4,000	453	12.77%	4,200	200	5.00%
2-82-00-560-00	GW CAMPGROUND - VEHICLE/EQUIPMENT R&M	500	500	1,000	-	-	-	#DIV/0!	-	-	#DIV/0!
2-82-00-562-00	GW CAMPGROUND - BUILDING R&M	300	300	300	2,764	1,000	(1,764)	-63.82%	1,000	-	0.00%
2-82-00-760-00	GW CAMPGROUND - TRANSFER TO RESERVES	25,250	10,250	250	-	100	100	#DIV/0!	100	-	0.00%
	TOTAL EXPENSES	84,832	68,912	71,955	63,376	73,073	9,697	15.30%	74,324	1,251	1.71%
	NET SURPLUS/DEFICIT	(39,582)	(23,662)	(26,522)	(34,650)	(38,892)	(4,242)		(40,481)	(1,589)	
	Combined Mill Rate Required to Support Greenwood Campground	0.1185	0.0683	0.0732	0.0942	0.1046			0.1077		
	Percent of Combined Mill Rate					1.19%			1.19%		

TOWN OF SUNDRE
2017 & 2018 OPERATING BUDGET
PARKS

Cost Centre: 84						2017			2018		
Account	Description	2013 Budget	2014 Budget	2015 Budget	2016 Projected	Budget	\$ Variance	% Change	Budget	\$ Variance	% Change
Revenues											
1-84-00-410-00	PARKS - SALE OF SERVICES & SUPPLIES	1,000	1,000	1,000	-	1,000	1,000	#DIV/0!	1,000	-	0.00%
1-84-00-411-00	PARKS - SALE OF FIXED ASSETS	-	-	-	11,690	-	(11,690)	-100.00%	-	-	#DIV/0!
1-84-00-412-01	PARKS - SPONSORSHIP	-	50,000	-	-	-	-	#DIV/0!	-	-	#DIV/0!
1-84-00-550-00	PARKS - INTEREST	500	500	500	-	250	250	#DIV/0!	250	-	0.00%
1-84-00-590-00	PARKS - DONATIONS - SKATEBOARD PARK	-	-	-	2,119	-	(2,119)	-100.00%	-	-	#DIV/0!
1-84-00-840-00	PARKS - PROV. COND. GRANT (STEP)	-	-	-	8,175	-	-	-	-	-	-
1-84-00-920-00	PARKS - TRANSFER FROM RESERVES	74,000	80,000	-	46,433	-	(46,433)	-100.00%	-	-	#DIV/0!
1-84-00-925-00	PARKS - GRANT UTILIZATION	245,000	-	-	94,806	-	(94,806)	-100.00%	-	-	#DIV/0!
	TOTAL REVENUE	320,500	131,500	1,500	163,223	1,250	(153,798)	-94.23%	1,250	-	0.00%
Expenses											
2-84-00-110-00	PARKS - SALARIES & WAGES	194,963	187,881	201,027	165,984	136,173	(29,811)	-17.96%	140,607	4,435	3.26%
2-84-00-110-01	PARKS - WCB	-	-	-	1,716	1,912	196	11.39%	1,975	63	3.30%
2-84-00-130-00	PARKS - EI & CPP	13,230	12,592	12,382	9,212	8,091	(1,121)	-12.17%	8,209	119	1.47%
2-84-00-131-00	PARKS - LAPP	16,178	16,960	17,881	17,292	14,576	(2,716)	-15.71%	15,190	614	4.21%
2-84-00-132-00	PARKS - AUMA	1,953	1,900	1,687	1,872	1,655	(217)	-11.60%	1,710	55	3.33%
2-84-00-133-00	PARKS - SUN LIFE	9,386	7,128	7,048	8,343	8,105	(238)	-2.86%	8,348	243	3.00%
2-84-00-200-00	PARKS - GENERAL SERVICES	5,000	6,200	6,200	11,124	6,000	(5,124)	-46.06%	6,000	-	0.00%
2-84-00-208-00	PARKS - GARBAGE REMOVAL	500	400	500	427	503	75	17.68%	508	5	1.00%
2-84-00-210-00	PARKS - WEED CONTROL	10,000	10,500	10,500	9,994	10,500	506	5.06%	10,605	105	1.00%
2-84-00-211-00	PARKS - TRAVEL & SUBSISTENCE	2,460	2,356	2,131	1,170	-	(1,170)	-100.00%	-	-	#DIV/0!
2-84-00-215-00	PARKS - FREIGHT	200	200	200	72	500	428	594.44%	500	-	0.00%
2-84-00-216-00	PARKS - TELEPHONE	1,000	1,000	1,000	1,120	900	(220)	-19.64%	900	-	0.00%
2-84-00-220-00	PARKS - ADVERTISING	870	936	1,080	965	1,131	166	17.20%	1,142	11	1.00%
2-84-00-223-00	PARKS - MUN. MEMB./CONF. FEES/TRAINING	3,564	3,514	3,489	1,063	-	(1,063)	-100.00%	-	-	#DIV/0!
2-84-00-260-00	PARKS - OFFICE/SOFTWARE RENT	2,535	2,294	2,314	2,542	2,317	(225)	-8.85%	2,327	10	0.45%
2-84-00-261-00	PARKS - SHOP SUPPORT	36,319	39,802	41,281	36,038	79,808	43,770	121.45%	81,313	1,505	1.89%
2-84-00-274-00	PARKS - INSURANCE	4,987	3,630	4,268	4,288	4,502	214	5.00%	4,637	135	3.00%
2-84-00-500-00	PARKS - GENERAL GOODS & SUPPLIES	15,500	19,181	19,200	16,046	9,600	(6,446)	-40.17%	9,676	76	0.79%
2-84-00-522-00	PARKS - PPE AND SAFETY SUPPLIES	750	1,000	1,000	282	1,200	918	325.53%	1,200	-	0.00%
2-84-00-525-00	PARKS - FUEL AND FLUIDS	6,000	6,000	6,500	6,972	-	(6,972)	-100.00%	-	-	#DIV/0!
2-84-00-528-00	PARKS - SMALL TOOLS	500	1,000	3,000	407	1,789	1,382	339.53%	1,807	18	1.00%
2-84-00-530-00	PARKS - PHOTOCOPYING	185	170	175	387	180	(207)	-53.49%	182	2	1.00%
2-84-00-535-00	PARKS - OFFICE SUPPLIES	250	100	100	-	-	-	#DIV/0!	-	-	#DIV/0!
2-84-00-550-00	PARKS - PLAYGROUND R & M	5,000	5,000	5,000	2,784	12,500	9,716	348.99%	7,070	(5,430)	-43.44%
2-84-00-555-00	PARKS - COMPUTER HARDWARE & SOFTWARE	-	-	100	75	100	25	33.33%	100	-	0.00%
2-84-00-560-00	PARKS - VEHICLE/EQUIPMENT R & M	10,000	10,000	7,500	1,666	-	(1,666)	-100.00%	-	-	#DIV/0!
2-84-00-563-00	PARKS - LANDSCAPING	2,500	2,500	2,500	-	-	-	#DIV/0!	-	-	#DIV/0!
2-84-00-760-00	PARKS - TRANSFER TO RESERVES	24,000	24,000	24,000	38,190	5,250	(32,940)	-86.25%	5,250	-	0.00%
2-84-00-762-00	PARKS - TRANSFER TO CAPITAL	315,000	130,000	-	141,239	-	(141,239)	-100.00%	-	-	#DIV/0!
	TOTAL EXPENSES	682,830	496,244	382,063	481,270	307,290	(173,980)	-36.15%	309,256	1,966	0.64%
	NET SURPLUS/DEFICIT	(362,330)	(364,744)	(380,563)	(318,047)	(306,040)	12,007		(308,006)	(1,966)	
	Combined Mill Rate Required to Support Parks	1.0849	1.0524	1.0501	0.8642	0.8234			0.8194		
	Percent of Combined Mill Rate					9.36%			9.06%		

TOWN OF SUNDRE
2017 & 2018 OPERATING BUDGET
RECREATION & CULTURE BOARD

Cost Centre: 85											
Account	Description					2017			2018		
		2013 Budget	2014 Budget	2015 Budget	2016 Projected	Budget	\$ Variance	% Change	Budget	\$ Variance	% Change
Revenues											
1-85-00-550-00	REC. & CULT. BRD. - INTEREST	-	-	-	-	-	-	#DIV/0!	-	-	#DIV/0!
1-85-00-560-00	REC. & CULT. BRD. - GRANTS NON-GOVT	-	-	-	-	-	-	#DIV/0!	-	-	#DIV/0!
1-85-00-850-00	REC. & CULT. BRD. - COUNTY TAX LEVY	125,872	141,771	136,581	136,880	137,478	598	0.44%	138,817	1,339	0.97%
1-85-00-920-00	REC. & CULT. BRD. - TRANS. FROM RESERVES	2,500	-	-	11,704	-	(11,704)	-100.00%	-	-	#DIV/0!
	TOTAL REVENUE	128,372	141,771	136,581	148,584	137,478	(11,106)	-7.47%	138,817	1,339	0.97%
Expenses											
2-85-00-760-00	REC. & CULT. BRD. - TRANSFER TO RESERVES	-	-	-	-	-	-	#DIV/0!	-	-	#DIV/0!
2-85-00-770-00	REC. & CULT. BRD. - TRANS. TO NON-GOVT ORG.	176,112	203,624	191,704	204,985	191,747	(13,238)	-6.46%	193,601	1,853	0.97%
	TOTAL EXPENSES	176,112	203,624	191,704	204,985	191,747	(13,238)	#DIV/0!	193,601	1,853	0.97%
	NET SURPLUS/DEFICIT	(47,740)	(61,853)	(55,123)	(56,401)	(54,270)	2,131		(54,784)	(514)	
	Combined Mill Rate Required to Support Rec & Cult	0.1429	0.1785	0.1521	0.1533	0.1460			0.1457		
	Percent of Combined Mill Rate					1.66%			1.61%		

TOWN OF SUNDRE
2017 & 2018 OPERATING BUDGET
COMMUNITY SERVICES

Cost Centre: 86						2017			2018		
Account	Description	2013 Budget	2014 Budget	2015 Budget	2016 Projected	Budget	\$ Variance	% Change	Budget	\$ Variance	% Change
Revenues											
1-86-00-410-00	COMM. SERV. - SALE OF SERVICES	5,408	5,893	6,063	7,953	5,460	(2,493)	-31.35%	5,460	-	0.00%
1-86-00-412-00	COMM. SERV. - PROGRAM FEES	-	-	-	2,250	-	(2,250)	-100.00%	-	-	#DIV/0!
1-86-00-550-00	COMM. SERV. - INTEREST REVENUE	200	200	100	-	50	50	#DIV/0!	50	-	0.00%
1-86-00-840-00	COMM. SERV. - PROV. COND GRANTS (OP)	-	-	-	2,000	-	(2,000)	-100.00%	-	-	#DIV/0!
1-86-00-850-00	COMM. SERV. - MOUNTAIN VIEW COUNTY	-	-	49,041	50,037	50,285	248	0.50%	50,788	503	1.00%
1-86-00-920-00	COMM. SERV. - TRANS. FROM RESERVES	15,403	-	-	-	-	-	#DIV/0!	-	-	#DIV/0!
1-86-00-920-00	COMM. SERV. - GRANT UTILIZATION	17,000	16,700	2,100	2,000	-	(2,000)	-100.00%	-	-	#DIV/0!
	TOTAL REVENUE	38,011	22,793	57,304	64,240	55,795	(8,445)	#DIV/0!	56,298	503	#DIV/0!
Expenses											
2-86-00-110-00	COMM. SERV. - SALARIES & WAGES	36,803	37,900	53,586	76,488	69,567	(6,921)	-9.05%	72,804	3,237	4.65%
2-86-00-110-01	COMM. SERV. - WCB	-	-	-	596	966	370	62.03%	1,012	46	4.77%
2-86-00-130-00	COMM. SERV. - EI & CPP	2,571	2,655	3,424	3,847	3,870	23	0.59%	3,940	70	1.81%
2-86-00-131-00	COMM. SERV. - LAPP	3,792	4,279	6,268	5,125	8,578	3,453	67.37%	9,084	506	5.90%
2-86-00-132-00	COMM. SERV. - AUMA	479	508	718	387	964	577	149.06%	1,007	43	4.51%
2-86-00-133-00	COMM. SERV. - SUN LIFE	3,782	3,732	4,848	5,605	5,404	(201)	-3.59%	5,566	162	3.00%
2-86-00-200-00	COMM. SERV. - GENERAL SERVICES	10,250	6,250	6,250	12,011	9,170	(2,841)	-23.65%	5,325	(3,845)	-41.93%
2-86-00-211-00	COMM. SERV. - TRAVEL & SUBSISTENCE	1,085	940	1,690	780	3,510	2,730	350.00%	2,870	(640)	-18.23%
2-86-00-216-00	COMM. SERV. - TELEPHONE	-	1,080	4,320	4,979	6,060	1,081	21.71%	6,060	-	0.00%
2-86-00-220-00	COMM. SERV. - ADVERTISING	1,425	1,225	750	978	1,500	522	53.37%	1,510	10	0.67%
2-86-00-223-00	COMM. SERV. - MEMBERSHIPS & CONF.FEES	685	1,435	825	1,192	6,890	5,698	478.02%	6,890	-	0.00%
2-86-00-500-00	COMM. SERV. - GENERAL SUPPLIES	1,400	12,940	13,070	6,137	3,250	(2,887)	-47.04%	3,250	-	0.00%
2-86-00-530-00	COMM. SERV. - PHOTOCOPIING	555	510	525	504	540	36	7.14%	545	5	1.00%
2-86-00-555-00	COMM. SERV. - COMPUTER HARDWARE & SOFTWARE	50	50	50	149	100	(49)	-32.89%	100	-	0.00%
2-86-00-760-00	COMM. SERV. - TRANS. TO RESERVES	200	200	100	-	50	50	#DIV/0!	50	-	0.00%
2-86-00-765-00	COMM. SERV. - TRANS. TO GRANTS	-	-	-	2,000	-	(2,000)	-100.00%	-	-	#DIV/0!
2-86-00-770-00	COMM. SERV. - COMMUNITY EVENT DONATIONS	31,000	31,700	22,000	17,500	22,000	4,500	25.71%	22,000	-	0.00%
2-86-02-200-00	COMM. SERV. - CELEBRATIONS	10,000	15,000	15,000	11,222	15,000	3,778	33.67%	12,000	(3,000)	-20.00%
	TOTAL EXPENSES	104,077	120,404	133,424	149,500	157,418	7,918	5.30%	154,014	(3,404)	-2.16%
	NET SURPLUS/DEFICIT	(66,066)	(97,611)	(76,120)	(85,260)	(101,623)	(16,363)		(97,716)	3,907	
	Combined Mill Rate Required to Support Comm Services	0.1978	0.2816	0.2100	0.2317	0.2734			0.2600		
	Percent of Combined Mill Rate					3.11%			2.88%		

**TOWN OF SUNDRE
2017 & 2018 OPERATING BUDGET**

Cost Centre: 87		TRAILS									
Account	Description	2013 Budget	2014 Budget	2015 Budget	2016 Projected	2017			2018		
						Budget	\$ Variance	% Change	Budget	\$ Variance	% Change
Revenues											
1-87-00-550-00	TRAILS - INTEREST	300	300	500	-	250	250	#DIV/0!	250	-	0.00%
1-87-00-840-00	TRAILS - PROV. COND. GRANT (OPERATING)	4,000	-	-	-	-	-	#DIV/0!	-	-	#DIV/0!
1-87-00-850-00	TRAILS - MTN. VIEW REC. GRANT	-	-	21,836	22,721	22,835	114	0.50%	23,063	228	1.00%
1-87-00-920-00	TRAILS - TRANS. FROM RESERVES	10,000	18,000	-	-	-	-	#DIV/0!	-	-	#DIV/0!
1-87-00-925-00	TRAILS - GRANT UTILIZATION	-	-	-	-	-	-	#DIV/0!	60,300	60,300	#DIV/0!
	TOTAL REVENUE	14,300	18,300	22,336	22,721	23,085	364	1.60%	83,613	60,528	262.20%
Expenses											
2-87-00-110-00	TRAILS - SALARIES & WAGES	14,729	14,633	15,782	20,712	27,189	6,477	31.27%	28,524	1,334	4.91%
2-87-00-110-01	TRAILS - WCB	-	-	-	190	386	196	103.20%	405	19	4.91%
2-87-00-130-00	TRAILS - EI & CPP	1,035	1,033	1,005	1,155	1,406	251	21.77%	1,426	19	1.36%
2-87-00-131-00	TRAILS - LAPP	1,319	1,433	1,534	1,586	3,116	1,530	96.49%	3,295	178	5.72%
2-87-00-132-00	TRAILS - AUMA	160	163	155	180	338	158	87.78%	353	15	4.53%
2-87-00-133-00	TRAILS - SUNLIFE	624	444	606	1,311	1,651	340	25.91%	1,700	50	3.00%
2-87-00-200-00	TRAILS - GENERAL SERVICES	5,000	2,500	2,500	1,950	3,000	1,050	53.85%	3,020	20	0.67%
2-87-00-211-00	TRAILS - TRAVEL & SUBSISTENCE	830	1,104	1,104	87	-	(87)	-100.00%	-	-	#DIV/0!
2-87-00-215-00	TRAILS - FREIGHT	100	100	100	50	100	50	100.00%	100	-	0.00%
2-87-00-220-00	TRAILS - ADVERTISING	-	500	500	-	250	250	#DIV/0!	1,250	1,000	400.00%
2-87-00-223-00	TRAILS - MEMBERSHIPS/CONFERENCES	656	1,300	850	267	-	(267)	-100.00%	-	-	#DIV/0!
2-87-00-261-00	TRAILS - SHOP SUPPORT	4,035	4,422	4,587	4,132	8,868	4,736	114.61%	9,035	167	1.89%
2-87-00-274-00	TRAILS - INSURANCE	2,249	2,317	2,799	3,019	3,170	151	5.00%	3,265	95	3.00%
2-87-00-500-00	TRAILS - GENERAL SUPPLIES	1,000	1,000	1,000	500	1,000	500	100.00%	1,000	-	0.00%
2-87-00-512-00	TRAILS - SIGNS	250	250	250	-	-	-	#DIV/0!	-	-	#DIV/0!
2-87-00-525-00	TRAILS - FUEL AND FLUIDS	600	600	600	203	-	(203)	-100.00%	-	-	#DIV/0!
2-87-00-560-00	TRAILS - VEHICLE/EQUIPMENT R & M	300	300	300	-	-	-	#DIV/0!	-	-	#DIV/0!
2-87-00-760-00	TRAILS - TRANSFER TO RESERVES	300	300	10,500	10,000	10,250	250	2.50%	10,250	-	0.00%
2-87-00-762-00	TRAILS - TRANSFER TO CAPITAL	10,000	18,000	-	-	-	-	#DIV/0!	60,300	60,300	#DIV/0!
	TOTAL EXPENSES	43,187	50,399	44,172	45,342	60,724	15,382	33.93%	123,922	63,198	104.07%
	NET SURPLUS/DEFICIT	(28,887)	(32,099)	(21,836)	(22,621)	(37,639)	(15,018)		(40,309)	(2,670)	
	Combined Mill Rate Required to Support Trails	0.0865	0.0926	0.0603	0.0615	0.1013			0.1072		
	Percent of Combined Mill Rate					1.15%			1.19%		

**TOWN OF SUNDRE
2017 & 2018 OPERATING BUDGET
OUTDOOR RECREATION**

Cost Centre: 89						2017			2018		
Account	Description	2013 Budget	2014 Budget	2015 Budget	2016 Projected	Budget	\$ Variance	% Change	Budget	\$ Variance	% Change
Revenues											
1-89-00-410-00	Rec Fields - USER FEE REVENUE	600	600	1,129	841	1,192	351	41.74%	1,228	36	3.02%
1-89-00-550-00	Rec Fields - INTEREST	140	140	140	-	140	140	#DIV/0!	140	-	0.00%
1-89-00-850-00	Rec Fields - MOUNTAIN VIEW COUNTY	26,934	31,960	18,101	18,774	18,865	91	0.48%	19,054	189	1.00%
1-89-00-920-00	Rec Fields - TRANSFER FROM RESERVES	-	-	-	-	-	-	#DIV/0!	-	-	#DIV/0!
	TOTAL REVENUE	27,674	32,700	19,370	19,615	20,197	582	#DIV/0!	20,422	225	#DIV/0!
Expenses											
2-89-00-110-00	Rec Fields - SALARIES & WAGES	21,255	20,844	19,380	22,846	53,061	30,215	132.26%	55,120	2,058	3.88%
2-89-00-110-01	Rec Fields - WCB	-	-	-	162	753	591	365.10%	783	29	3.88%
2-89-00-130-00	Rec Fields - EI & CPP	1,455	1,253	1,129	1,070	3,322	2,252	210.44%	3,401	79	2.38%
2-89-00-131-00	Rec Fields - LAPP	2,010	2,265	1,970	1,739	5,684	3,945	226.84%	5,920	236	4.15%
2-89-00-132-00	Rec Fields - AUMA	245	245	179	198	657	459	231.60%	679	22	3.42%
2-89-00-133-00	Rec Fields - SUN LIFE	1,156	841	694	1,713	3,317	1,604	93.63%	3,416	100	3.00%
2-89-00-200-00	Rec Fields - GENERAL SERVICES	9,000	5,284	5,284	1,440	4,850	3,410	236.81%	4,850	-	0.00%
2-89-00-274-00	Rec Fields - INSURANCE	1,617	1,597	1,995	2,334	2,451	117	5.00%	2,524	74	3.00%
2-89-00-500-00	Rec Fields - GENERAL SUPPLIES	1,250	1,250	1,250	103	1,000	897	870.87%	1,000	-	0.00%
2-89-00-525-00	Rec Fields - FUEL AND FLUIDS	50	50	50	48	-	(48)	-100.00%	-	-	#DIV/0!
2-89-00-560-00	Rec Fields-VEHICLE/EQUIPMENT REPAIR	400	400	400	-	-	-	#DIV/0!	-	-	#DIV/0!
2-89-00-760-00	Rec Fields - TRANSFER TO RESERVES	140	5,140	5,140	5,000	5,140	140	2.80%	5,140	-	0.00%
2-89-00-762-00	Rec Fields - TRANSFER TO CAPITAL	-	-	-	-	-	-	#DIV/0!	-	-	#DIV/0!
	TOTAL EXPENSES	38,578	39,169	37,471	36,653	80,234	43,581	118.90%	82,832	2,598	3.24%
	NET SURPLUS/DEFICIT	(10,904)	(6,469)	(18,101)	(17,038)	(60,037)	(42,999)		(62,411)	(2,373)	
	Combined Mill Rate Required to Support Outdoor Rec	0.0326	0.0187	0.0499	0.0463	0.1615			0.1660		
	Percent of Combined Mill Rate					1.84%			1.84%		

**TOWN OF SUNDRE
2017 & 2018 OPERATING BUDGET**

GAS											
Cost Centre: 91						2017			2018		
Account	Description	2013 Budget	2014 Budget	2015 Budget	2016 Projected	Budget	\$ Variance	% Change	Budget	\$ Variance	% Change
Revenues											
1-91-00-411-00	GAS- GAS FLAT CHARGE	309,360	310,320	386,144	398,590	407,160	8,570	2.15%	411,075	3,915	0.96%
1-91-00-420-00	GAS- GAS CONSUMPTION CHARGE	1,129,846	1,198,202	1,528,385	869,755	857,261	(12,494)	-1.44%	862,454	5,192	0.61%
1-91-00-430-00	GAS- AMR SURCHARGE	15,344	15,297	-	-	-	-	#DIV/0!	-	-	#DIV/0!
1-91-00-440-00	GAS-GAS ALBERTA RMO OPERATING FEE	2,400	2,400	2,400	2,400	2,400	-	0.00%	2,400	-	0.00%
1-91-00-494-00	GAS-SERVICE INSTALL./RELOCATION FEES	13,000	14,000	14,000	17,354	14,000	(3,354)	-19.33%	14,000	-	0.00%
1-91-00-495-00	GAS-SALE OF FIXED ASSETS	-	-	-	-	-	-	#DIV/0!	-	-	#DIV/0!
1-91-00-550-00	GAS- INTEREST	100	100	500	-	500	500	#DIV/0!	500	-	0.00%
1-91-00-555-00	GAS- UTILITY PENALTY REVENUE	9,000	9,000	12,000	17,425	16,700	(725)	-4.16%	16,867	167	1.00%
1-91-00-560-00	GAS- RENTAL - TRANSCANADA	800	800	1,600	1,850	1,800	(50)	-2.70%	1,800	-	0.00%
1-91-00-840-00	GAS -PROV. COND. GRANT (OPERATING)	-	-	-	-	-	-	#DIV/0!	-	-	#DIV/0!
1-91-00-920-00	GAS- TRANSFER FROM RESERVES	35,000	-	-	38,302	18,240	(20,062)	-52.38%	-	(18,240)	-100.00%
1-91-00-925-00	GAS- GRANT UTILIZATION	-	-	-	-	-	-	#DIV/0!	-	-	#DIV/0!
1-91-00-930-00	GAS- TRANSFER FROM CAPITAL	-	-	-	-	-	-	#DIV/0!	-	-	#DIV/0!
	TOTAL REVENUE	1,514,850	1,550,119	1,945,029	1,345,676	1,318,061	(27,615)	-2.05%	1,309,096	(8,966)	-0.68%
Expenses											
2-91-00-110-00	GAS- SALARIES & WAGES	212,721	211,112	181,455	228,699	238,381	9,682	5.34%	248,392	10,011	4.20%
2-91-00-110-01	GAS - WCB	-	-	-	2,330	3,353	1,023	#DIV/0!	3,494	141	4.21%
2-91-00-130-00	GAS- EI & CPP	12,220	12,062	10,765	12,427	13,568	1,141	10.60%	13,776	207	1.53%
2-91-00-131-00	GAS- LAPP	19,985	22,487	19,596	26,008	27,376	1,368	6.98%	28,886	1,510	5.52%
2-91-00-132-00	GAS- AJUMA	2,308	2,441	2,161	2,847	3,054	207	9.58%	3,184	130	4.25%
2-91-00-133-00	GAS- SUN LIFE	13,487	12,870	12,469	13,748	14,308	560	4.49%	14,737	429	3.00%
2-91-00-200-00	GAS- GENERAL SERVICES	6,000	7,000	11,000	11,957	11,055	(902)	-8.20%	11,166	111	1.00%
2-91-00-202-00	GAS-GENERAL SERVICES RMO	6,250	8,000	1,700	2,744	8,859	6,115	359.72%	1,878	(6,981)	-78.80%
2-91-00-203-00	GAS- GAS METER REPAIRS	76,000	2,500	27,500	22,047	31,638	9,591	34.88%	21,854	(9,784)	-30.92%
2-91-00-211-00	GAS- TRAVEL & SUBSISTENCE	1,929	1,933	1,293	3,076	730	(2,346)	-181.44%	1,215	485	66.44%
2-91-00-212-00	GAS- WELDING	2,000	2,000	2,000	-	-	-	0.00%	-	-	#DIV/0!
2-91-00-213-00	GAS-LEAK SURVEY	-	8,000	-	5,200	6,700	1,500	#DIV/0!	13,267	6,567	98.01%
2-91-00-215-00	GAS- FREIGHT	3,500	1,000	1,000	2,420	2,500	80	8.00%	2,525	25	1.00%
2-91-00-216-00	GAS- TELEPHONE	2,500	2,500	2,300	1,961	1,260	(701)	-30.48%	1,260	-	0.00%
2-91-00-217-00	GAS- POSTAGE	2,720	2,550	3,060	2,040	3,060	1,020	33.33%	3,060	-	0.00%
2-91-00-220-00	GAS- ADVERTISING	870	936	1,080	995	1,131	136	12.59%	1,142	11	1.00%
2-91-00-223-00	GAS- MUN.MEMB/CONF. FEES/TRAINING	1,700	1,700	1,700	3,450	1,700	(1,750)	-102.94%	1,700	-	0.00%
2-91-00-225-00	GAS- ENGINEERING	1,000	7,500	2,500	1,000	2,500	1,500	60.00%	2,500	-	0.00%
2-91-00-235-00	GAS- PROPERTY TAXES	25,000	25,000	27,344	11,992	12,500	508	1.86%	13,000	500	4.00%
2-91-00-260-00	GAS- OFFICE/SOFTWARE RENT	4,789	4,333	4,370	4,716	4,376	(340)	-7.77%	4,396	20	0.45%
2-91-00-261-00	GAS- SHOP SUPPORT	36,319	39,802	41,281	37,938	79,808	41,870	101.43%	81,313	1,505	1.89%
2-91-00-274-00	GAS- INSURANCE	26,479	27,814	28,366	26,920	28,264	1,344	4.74%	29,112	848	3.00%
2-91-00-282-00	GAS- CATHODIC PROTECTION	6,000	6,500	6,500	2,812	-	(2,812)	-43.26%	-	-	#DIV/0!
2-91-00-500-00	GAS- GENERAL SUPPLIES	5,700	1,500	1,500	13,686	1,508	(12,179)	-811.90%	1,523	15	1.00%
2-91-00-502-00	GAS-GENERAL SUPPLIES-RMO	500	700	1,000	690	5,150	4,460	446.00%	1,000	(4,150)	-80.58%
2-91-00-504-00	GAS-GENERAL SUPPLIES-NEW TIE-INS	4,000	14,000	14,000	10,892	14,000	3,108	22.20%	14,000	-	0.00%
2-91-00-511-00	GAS- GAS PURCHASES (GAS ALBERTA)	843,137	894,147	1,117,548	514,618	541,072	26,454	2.37%	625,453	84,381	15.60%
2-91-00-522-00	GAS-PPE AND SAFETY SUPPLIES	1,300	1,300	1,500	906	1,500	594	39.60%	1,500	-	0.00%
2-91-00-525-00	GAS- FUEL AND FLUIDS	5,000	4,000	6,000	4,646	-	(4,646)	-77.43%	-	-	#DIV/0!
2-91-00-528-00	GAS-SMALL TOOLS	1,000	1,000	4,000	504	1,500	996	24.90%	1,500	-	0.00%
2-91-00-530-00	GAS- PHOTOCOPYING	2,775	2,550	2,625	2,576	2,700	124	4.72%	2,727	27	1.00%

2-91-00-535-00	GAS- OFFICE SUPPLIES	1,500	1,500	1,500	1,063	1,500	437	29.13%	1,500	-	0.00%
2-91-00-542-00	GAS- UTILITIES-NATURAL GAS	3,000	3,300	5,000	2,437	3,260	823	16.46%	3,358	98	3.00%
2-91-00-543-00	GAS-ELECTRICITY	2,500	2,300	2,000	1,650	1,882	232	11.58%	1,976	94	5.00%
2-91-00-555-00	GAS- COMPUTER HARDWARE & SOFTWARE	900	900	900	727	3,575	2,848	316.44%	1,575	(2,000)	-55.94%
2-91-00-560-00	GAS- VEHICLE/EQUIPMENT R & M	2,000	2,000	2,000	785	-	(785)	-39.25%	-	-	#DIV/0!
2-91-00-760-00	GAS- TRANSFER TO RESERVES	35,167	68,498	150,921	162,293	127,511	(34,782)	-23.05%	127,511	-	0.00%
2-91-00-761-00	GAS- TRANSFER TO OPERATING	12,250	12,250	-	-	-	-	#DIV/0!	-	-	#DIV/0!
2-91-00-762-00	GAS- TRANSFER TO CAPITAL	35,000	-	-	38,302	18,240	(20,062)	#DIV/0!	-	(18,240)	-100.00%
2-91-00-911-00	GAS- BAD DEBTS	-	-	-	-	-	-	#DIV/0!	-	-	#DIV/0!
	TOTAL EXPENSES	1,419,506	1,419,985	1,699,934	1,183,102	1,219,518	36,416	3.08%	1,285,479	65,960	5.41%
	NET SURPLUS/DEFICIT	95,344	130,134	245,095	162,574	98,543	(64,031)		23,617	(74,926)	
	Mill rate reduction - gas surplus used to reduce	0.2855	0.3755	0.6763	0.4418	0.2651			0.0628		
	Percent Support of Combined Mill Rate					3.02%			0.70%		